

# FINANCIAL TIMES

السوق المالية



**Morose France**  
*Is France the sick man of Europe?*



**Italy**  
*An end to opposition*

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World Business Newspaper <http://www.FT.com>

FRIDAY DECEMBER 13 1996

## Siemens to cut 6,000 jobs to boost efficiency

Siemens, the German electronics group, is to cut a further 6,000 jobs in its German operations over the next year in an effort to improve efficiency and profitability. It also reaffirmed a forecast of no further profits growth in the financial year ending in September 1997.

**IBM's Irish moves:** Ireland secured its biggest foreign investment when International Business Machines unveiled plans to build a \$350m factory in west Dublin to make computer memory discs. The project will create 2,850 jobs. Page 8

**BankAmerica to cut jobs and take a pre-tax charge of \$380m** in a restructuring of its activities, including closing 120 branches in California in favour of about 200 new ones in shopping centres. Plans for Europe are to reduce staff and restructure in mature markets while expanding in emerging markets, chairman David Coulter said. Page 23

**Accord toward IT tariff ban:** The European Union, Japan, Canada and US agreed to eliminate tariffs on most information technology products by 2000, but say countries covering about 90 per cent of total IT trade must agree to a draft accord by March 15. Page 22; No trade link to labour rights, Page 8

**Court told of Andreotti's 'mob embrace'** A former member of the mafia repeated in court his accusations that Giulio Andreotti, right seven times prime minister of Italy, had met and embraced boss of bosses "Totò" Riina at a secret meeting in Palermo in 1987. The accusation was made by Baldassare Di Maggio, a former chauffeur and bodyguard, whose testimony was instrumental in leading to Riina's capture in 1993 after being on the run for 24 years. Page 2

**Bid to end ban on British beef:** The UK government will announce plans on Monday for a selective cull of up to 125,000 extra cattle in a last-ditch attempt to persuade the EU to ease its ban on British beef. Page 22

**Scramble for Thomson resumes:** Lagardère and Alcatel Alsthom indicated they were ready to do battle again early next year to buy the Thomson-CSF defence company now that France has said Thomson Multimedia will be privatised separately. Page 2

**Brief break in Greek blockades:** Greek farmers let a few foreign truckers through their barricades for the first time since blocking highway 15 days ago, but said they would resume their action. About 700 foreign trucks, mostly British, Dutch, Bulgarian and Turkish, have been stranded by the blockades.

**Miami faces fiscal freeze:** Corruption and mismanagement have brought Miami to financial crisis with a \$68m budget shortfall that could see the Florida tourist city running out of money by March. The city has been given until January 2 to adopt a recovery plan. Page 5

**Genetic engineering protests:** A protest against genetically engineered feed grains was broken up by police in Hamburg while another was being staged near Rotterdam where a group blockaded a Unilever plant.

**Freeway plan for rail freight:** EU transport ministers agreed guidelines for trans-European rail-freight "freeways" to try to halt a shift to road hauliers. Railway share of freight fell from 31 per cent in 1970 to under 15 per cent in 1994 while road freight went from 49 to 71 per cent.

**Drug money ring smashed in Spain:** Spanish police say they smashed a money-laundering operation that may have handled \$230m in illegal drug money over three years.

**FT journalists honoured:** Financial Times reporters Jenny Loesby and William Lewis were commended in the Scoop of the Year category in the 1996 Industrial Society Journalism Awards for their coverage of low pay in the UK textiles industry. Roger Taylor was named medical insurance journalist of the year. This prize was sponsored by Norwich Union Healthcare and the Medical Journalists' Association.

**FT.com:** The FT web site provides online news, comment and analysis at <http://www.FT.com>

**STOCK MARKET INDICES**  
New York: Dow Jones Ind. Av. 6,327.81 (+14.61)  
NASDAQ Composite 1,207.51 (+14.61)  
Europe and Far East:  
CAC40 2,212.71 (-1.17)  
DAX 2,947.08 (+6.03)  
FTSE 100 3,997.7 (+0.2)  
Nikkei 20,591.29 (-67.18)

**IN US LUNCHTIME RATES**  
Federal Funds 5.75%  
3-month Treas. Bill 4.625%  
Long Bond 6.61%  
Yield 6.62%

**IN OTHER RATES**  
UK 3-month Interbank 6.75% (6.75%)  
UK 10 yr gilt 6.75% (6.75%)  
France 10 yr OAT 6.75% (6.75%)  
Germany 10 yr Bund 6.75% (6.75%)  
Japan 10 yr JGB 6.75% (6.75%)

**IN WORTHY SEA OIL (Argents)**  
 Brent Dubai 22.45 (22.85)  
 Oil 22.85 (23.15)

**IN STERLING**  
 DM 2.2500 (2.5518)

**IN OTHER CURRENCIES**  
 Aussie 1.5400 (1.5412)  
 Swiss 1.4800 (1.4812)  
 Hong Kong 7.7500 (7.7512)  
 Singapore 1.3500 (1.3512)  
 Taiwan 20.0000 (20.0012)  
 Thailand 30.0000 (30.0012)  
 New Zealand 1.6000 (1.6012)  
 South Africa 1.5000 (1.5012)  
 Mexico 16.0000 (16.0012)  
 India 45.0000 (45.0012)  
 Korea 100.0000 (100.0012)  
 Malaysia 3.8000 (3.8012)  
 Philippines 45.0000 (45.0012)  
 Indonesia 1,600.0000 (1,600.0012)  
 Brazil 1,000.0000 (1,000.0012)  
 Chile 800.0000 (800.0012)  
 Argentina 1,000.0000 (1,000.0012)  
 Peru 3,500.0000 (3,500.0012)  
 Colombia 1,600.0000 (1,600.0012)  
 Venezuela 200.0000 (200.0012)  
 Ecuador 1,000.0000 (1,000.0012)  
 Uruguay 350.0000 (350.0012)  
 Paraguay 1,000.0000 (1,000.0012)  
 Costa Rica 500.0000 (500.0012)  
 Panama 1,000.0000 (1,000.0012)  
 Dominican Republic 50.0000 (50.0012)  
 Haiti 50.0000 (50.0012)  
 Cuba 20.0000 (20.0012)  
 Mexico 16.0000 (16.0012)  
 Central America 50.0000 (50.0012)  
 Caribbean 50.0000 (50.0012)  
 South America 50.0000 (50.0012)  
 Africa 50.0000 (50.0012)  
 Asia 50.0000 (50.0012)  
 Oceania 50.0000 (50.0012)  
 Europe 50.0000 (50.0012)  
 Middle East 50.0000 (50.0012)  
 Far East 50.0000 (50.0012)  
 Australasia 50.0000 (50.0012)  
 Antarctica 50.0000 (50.0012)  
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## Bonn stance on euro likely to cloud atmosphere at ministers' talks

# Germany sets hard terms for Emu deal

By Lionel Barber in Dublin and John Kampfner in London

Germany yesterday set tough terms for a deal on rules enforcing fiscal discipline in the future single currency zone, clouding the atmosphere before today's Dublin summit of European Union leaders.

As EU finance ministers gathered in the Irish capital in a bid to reach an eventful agreement on the German-backed budget stability pact, Chancellor Helmut Kohl told the Bundestag, the German parliament, that he was confident a deal could eventually be reached.

But Mr Kohl was vague about the timing for a deal, adding that it had to convince the public that the future single currency - the euro - would be durable and stable.

Mr Theo Waigel, German finance minister, said rules for enforcing penalties against countries running excessive deficits had to be "transparent and unequivocal". Exceptions had to be defined as narrowly as possible.

Diplomats said failure to strike a deal would sour the mood among EU leaders, who are already divided over the pace of future European integration, the chief theme at the EU's intergovernmental conference. The IGC is supposed to prepare for future EU enlargement to eastern Europe.

Failure to agree a stability pact would not necessarily scupper the timetable for economic and monetary union which is due to be launched on January 1 1999. But it would knock financial markets' confidence in Emu.

The stability pact row has exposed a cultural gulf between Germany and the rest of the EU, including France, which is pressing for political discretion on the imposition of penalties. Bonn fears lax fiscal discipline could be a recipe for inflation and a weak euro.

As finance ministers struggled to narrow differences over the stability pact, there was some feeling that only the personal endorsement of Mr Kohl would give a deal enough credibility to win over a sceptical German public. Polls show almost two thirds of Germans are fearful about giving up the D-Mark.

One EU diplomat speculated that the Germans might carry out their earlier threat to delay a deal until the Amsterdam summit in June 1997, using the stability pact as a lever to extract better terms in the IGC's negotiations on political integration.

Germany is insisting on near-automatic fines against countries running public deficits in excess of 3 per cent of gross domestic product - unless there are clearly defined "temporary and exceptional" circumstances such as a disaster or recession.

It wants to limit the definition of a heavy recession to a fall in gross domestic product of either an average 1.5 per cent over four quarters or a year-on-year drop of 2 per cent. But with the exception of the Dutch, all other countries want to give ministers the final word on imposing fines.

Mr Malcolm Rifkind, UK foreign secretary, said the UK would retain its "wait and see" policy on Emu, irrespective of the findings of a Treasury paper on attempts by EU member states to "bridge" the convergence criteria.

However, Mr Rifkind struck a more sceptical note on the final day of a two-day House of Commons debate on Europe, making clear the government would resist "unnecessary" moves to integration.

He criticised Mr Jacques Santer, European Commission president, for warning last week that Britain was approaching the "hour of truth".

Earlier, Mr John Major, UK prime minister, attempted to reassure his Eurosceptic backbenchers, by saying he was to prevent dilution of the national veto at the intergovernmental conference.

Trying to allay fears, Page 2



Chancellor Helmut Kohl addresses the German parliament, the Bundestag, yesterday, outlining his policies before the European Union summit in Dublin today and tomorrow

## Handelsbanken in \$3bn bid for mortgage bank

By Greg Melvor in Stockholm

Svenska Handelsbanken, Sweden's biggest bank, last night launched a spectacular SKr22.9bn (US\$3.37bn) takeover bid for Stadsbyggetek.

The move dealt a blow to Skandia, the Swedish insurer, which had offered to merge with the mortgage bank.

Handelsbanken secured agreement from the government to buy its 34 per cent stake in what is believed to be Sweden's largest cash offer.

Skandia, which had offered an SKr21.1bn all-share deal, said it would not withdraw, but would not raise its offer.

Mr Arne Martensson, Handelsbanken chief executive, believed its bid would succeed, assuming approval by Sweden's competition authority. "A higher cash bid is always better than a lower bid paid in a weaker currency," he said.

He said Handelsbanken was offering SKr180 a share for the government's holding and SKr190 to other shareholders. He predicted the deal would raise Handelsbanken's cumulative profits by SKr1.76bn over five years if expected synergy and rationalisation benefits arose, or SKr1.1bn in its

"worst case" scenario. Mr Erik Asbrink, Swedish finance minister, said Handelsbanken's bid was worth SKr700m more to it than Skandia's. "Svenska Handelsbanken has made the best offer," he said, highlighting Handelsbanken's pledge to make no redundancies at Stadsbyggetek.

He said the state reserved the right to accept a higher bid, but "there are no signs of that at present".

Investors responded by driving up Handelsbanken's shares SKr7.50 to SKr198 in late trading. Stadsbyggetek's stock jumped SKr6 to SKr188. Skandia's shares closed up SKr4 to SKr190.

Analysts were less impressed by Handelsbanken's foray. Mr Peter Thorne, bank-

ing analyst at Paribas Capital Markets in London, was surprised by Handelsbanken's move into the stagnant mortgage lending market and believed its shareholders' enthusiasm would cool.

"[Handelsbanken] is making the classic mistake of going for size for the sake of it," he said. "It is already in the mortgage business and is taking market share from Stadsbyggetek."

Stadsbyggetek, which has recommended Skandia's offer, would not comment until its board had considered the Handelsbanken proposal. Mr Sven Söderberg, Skandia chairman, ruled out a higher bid but suggested the insurer could still match Handelsbanken's offer.

Handelsbanken's offer, constituting a 10 per cent premium above Skandia's, sur-

## Australian life group plans a market listing

By Nikki Tait in Sydney

AMP, Australia's largest life insurance group and biggest stock market investor, yesterday announced plans to shed its "mutual" status in favour of a conventional corporate structure and list its shares on the stock exchange.

If the plan wins the backing of AMP's 2.3m members, it is likely to take place in late 1998. AMP would then rank among Australia's top 10 listed companies and could account for about 3 per cent of the All-Ordinaries index.

The life office said yesterday that members' capital on listing would stand at around A\$5bn-A\$10bn (US\$3.3bn-US\$6.6bn), although it declined to speculate on precisely what its stock market price tag would be.

Explaining the board's decision to recommend the plan, Mr Ian Burgess, chairman, said directors believed that "a different structure was both necessary and appropriate for the future".

Mr George Trumbull, its US-born managing director, has argued that demutualisation would help change the internal culture and give AMP a more aggressive, commercialised focus.

Yesterday, Mr Trumbull said the new structure would provide "more flexibility in how we use our capital and how we respond to different and changing markets in Australia, New Zealand and the UK - and potentially in other countries in which we may operate".

With a "triple-A" rating, AMP has no immediate need for new funds - although a capital-raising at the time of the listing is not ruled out.

If the deal proceeds, AMP's will be allocated shares in exchange for their current "membership rights".

No decision has been made on whether to provide members with a cash alternative. The AMP has about 1.5m members.

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AMP gives in, Page 26

## Vendôme in Swiss watch deal with Sheikh Yamani

By Christopher Price in London and William Hall in Zurich

Sheikh Zaki Yamani, the former Saudi Arabian oil minister, has sold his controlling interest in Vacheron Constantin, the luxury Swiss watchmaker, to Vendôme Luxury Group, owned by the Carier, Piaget and Baume & Mercier watch brands.

No price was disclosed but analysts suggested the deal was worth about SF70m (\$53m). The group, whose timepieces command prices ranging from \$3,000 (\$4,900) to hundreds of thousands of dollars, was founded in Geneva in 1755. It claims to be the world's oldest watchmaker.

The acquisition marks another addition to the array of luxury brands owned by the Rupert family of South Africa. It controls Richemont, the Swiss holding group, which owns 70 per cent of Vendôme. The latter was created in 1993 after the splitting off of the

Rothmans tobacco business and the merger of Luxco and Dumhill Holdings.

The deal comes at a time when the Swiss watch industry has been hurt by the strong Swiss Franc. Watch exports fell 8.4 per cent in the first nine months of the year.

Although Vendôme increased watch sales by 13.4 per cent in the first half of the year, several smaller watch manufacturers have faced difficulties, particularly in East Asia where there has been a drop in tourist spending.

Mr Frederick Hasselauer of Bank Sal. Oppenheim in Zurich, said yesterday's deal reflected the pressures for consolidation among watchmakers.

Success in the industry was increasingly dependent on having a global reach, he added. SMH, the world's biggest watchmaker, bought Blancpain, a small Swiss luxury watchmaker, in 1982 and has used its marketing strength to exploit Blanc-

pain's international brand name.

Nevertheless, it is rare for famous brand names to come on to the market. Vacheron Constantin sold about 11,000 watches last year, which puts it ahead of Blancpain.

However, analysts suggested that on the basis of the rumoured price of SF70m, Vendôme was getting a bargain since that price was roughly one times sales. By contrast, Tag Heuer, a luxury Swiss watchmaker floated in September, is valued at more than twice sales.

At this year's Basel clocks and watches trade show, Vacheron Constantin launched its "Jalousie" watch, a mechanical timepiece in 18ct pink gold.

Mr Joseph Kanoui, chairman of Vendôme, said: "The development of Vacheron Constantin will be pursued in accordance with the philosophy of the Vendôme group which respects the identity, the individuality and the autonomy of each of its brands."



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# Rivals set sights again on Thomson

By David Buchan in Paris

Lagardère and Alcatel Alsthom indicated yesterday they were ready to do battle again early next year to buy the Thomson-CSF defence company, after the government announced late on Wednesday night that Thomson Multimedia would be privatised separately at some later date.

In saying it was "still interested", however, Alcatel showed itself slightly more guarded than Lagardère, which said it was "still a candidate" to buy Thomson-CSF.

Both French companies said they awaited detailed sale conditions from the government before taking a firm decision.

In the first failed attempt to privatise the entire Thomson group, Lagardère had proposed to sell on Multimedia to Daewoo of Korea. Alcatel, by contrast, saw some synergy between Multimedia's television activities and its own predominantly civil electronics and telecommunications businesses.

In recent weeks, Dassault Aviation and state-owned Aérospatiale, which are supposed to be putting the finishing touches to their own aircraft merger, have voiced disappointment at not having the chance to combine Thomson-CSF's radar and missiles and their aircraft in a new "vertically integrated" combine. Any chance of a bid by Dassault Aviation, however, seemed foreclosed by the government's statement that it wanted to create "a professional and defence electronics" grouping around Thomson-CSF.

Having cleared the ground for a fresh start in one for President Jacques Chirac's much-billed television interview last night, the government admitted the mess created by the first attempt at privatisation. "We have lost time, placed the companies concerned in a difficult situation and created damaging tension with Daewoo and Korean leaders," confessed Mr Jean Arthuis, the finance minister.

The Federation of Korean

Industries has protested to the French government, hinting that other projects such as Saec's purchase of French TGV trains could suffer. However, a Daewoo official yesterday reiterated the company's determination not to walk away. "Yes, we still want to take over Thomson," Daewoo's vice-president, Mr Nam Kw-hyun, said in Seoul. "But we have to wait for the French government's decision."

Mr Arthuis said the Koreans should not think the French government had been behind the objections raised by the independent privatisation commission. While he expressed contrition at what had happened, Mr Arthuis said he could not imagine the Korean company would indulge in any "blackmail" by, for instance, trying to torpedo the new privatisation by appealing to the European Commission.

"Daewoo can be a candidate" eventually to buy Multimedia, Mr Arthuis said, though he could offer no date for its privatisation. "This may now be after parliamentary elections in spring 1998. Multimedia first needed recapitalisation to the tune of FF10bn (\$2bn), he said.

Before finalising its new procedure, the government is taking advice on the interpretation of French law which sets rules for the sale of "second order" state-controlled companies like Thomson-CSF. These are slightly different from those on first rank state enterprises like Thomson SA, the shell company that holds 100 per cent of Multimedia and 53 per cent of Thomson-CSF.

After the government chose in October, Lagardère revealed that its bid valued Thomson-CSF at slightly more than FF18bn, composed of FF10.5bn to buy the government's 58 per cent stake and an offer of up to FF7.5bn to buy out minority shareholders. Alcatel never revealed any separate price, but its overall bid, taking account of group debts, was almost identical to Lagardère's.

Lex, Page 22

# Bonn is not seeking to dominate Europe, says Chancellor, and is ready to cede sovereignty Kohl tries to allay fears about Germany

By Ralph Atkins in Bonn and Lionel Barber in Dublin

Chancellor Helmut Kohl yesterday defended Germany against criticism that it is seeking to dominate Europe. Opening a debate in the Bundestag, the lower house of parliament, on the future of the European Union, Mr Kohl said Germany did not want more influence than any other member state and was committed to making political integration in Europe "irreversible".

His comments address concern elsewhere in Europe that a united Germany is becoming the preponderant economic and political power on the continent, and is setting the terms of economic and monetary union.

The European parliament yesterday agreed a European Union budget for 1997 which showed no growth in real terms. Reuter reports from Strasbourg.

The effort to contain the Union's spending is in line with the struggle by national governments to curb their own budgets ahead of economic and monetary union, expected in 1999. Mr Hugh Coveney, budget minister

of Ireland, which hold the current EU presidency, said afterwards that the budget was satisfactory because it respected the ceiling ministers had placed on EU spending. Mr Erkki Liikanen, budget commissioner, also considered it "quite satisfactory". Overall, the parliament agreed a budget of Ecu99.14bn (\$110bn) compared with Ecu86.59bn this year.

MEPs agreed a compromise on financing for European rail and road networks, research and the peace process in Northern Ireland. This involved using savings in other policies and drawing on the separate foreign policy budget. The battle over additional money for transport networks has been at the core of Commission plans to spur job creation.

ers remain sceptical about the single currency.

A Stern magazine poll yesterday showed more than 60 per cent view currency union with fear and less than 20 per cent "with hope".

Meanwhile, Mr Kohl's Christian Democratic/Christian Social Union came under pressure in the Bundestag from opposition parties demanding higher priority for tackling Germany's high level of unemployment.

Mr Rudolf Scharping, leader of the Social Democratic party in the Bundestag, called for a "European growth and employment pact", while Mr Joschka Fischer, parliamentary leader of the Greens, accused the federal government of "stability fetishism".

# Dubliners get a taste of the euro

By John Murray Brown in Dublin

Irish drinkers yesterday had an early taste of the final pricing which is likely to accompany the run-up to the introduction of the European single currency. Regulars at Foleys on Dublin's Baginbun street seemed unimpressed.

"Does this mean we get less wages?" said one drinker, puzzled as to why a pint of stout costing £2.15 is likely to cost £2.69 when consumers start spending euros in 2001 or 2002.

"We were promised bigger glasses when they gave us decimalisation, but that never came. I suppose we'll have to go dry," said another.

In Reillys, where John Major once drank a pint of porter, the barmaid takes a more constructive view: "Doesn't this mean we won't have to change money when we go on holiday?"

To welcome European Union heads of state, who begin their two-day summit in the Irish capital today, pubs around the city put up posters telling drinkers how much their tipples are likely to cost in euros.

The posters, distributed by the Licensed Vintners Association, assure any political leader sampling the local brews that "the actual euro/punt exchange rate will not be finalised until later". The national rate of 80p to one euro - or 83 for a pint of lager, as one senior official preferred - was for illustration only.

EAN, an organisation which promotes the use of barcodes, has sent a similar poster to retailers, with the slogan "The euro is coming". But the ever gripping official Dublin showed little sign of spreading.

The attempt to raise awareness follows this week's launch by Mr Ruairi Quinn, the finance minister, of Ireland's Euro Business Awareness Campaign.

Asked about comments said to have been made by a visiting Bank of America economist casting doubt on Ecu's timing, Mr Quinn showed some irritation. "You're referring I believe to an Englishman working for an American bank. That makes him doubly prejudiced. Don't discount the strategy of the Americans, who are not interested in seeing a strong European currency. And we know the British attitude."



Zil's famously large limousines line Downing Street, having been brought specially to London on the occasion of President Boris Yeltsin's visit in 1992

# Russian motor-maker takes another road to capitalism

The once-prestigious Zil has become part of the struggle over how economy should be privatised, writes Chrystia Freeland

Russian television viewers are being wooed by an advertising campaign by Zil, once the Soviet Union's most prestigious car and truck manufacturer. As grainy images of Soviet worker-heroes and gargantuan assembly-lines flash across the screen, a voice intones: "After all that Zil has done for us, it is time for us to do something for Zil."

The appeal is part of a campaign launched by Mr Yuri Luzhkov, the powerful mayor of Moscow, to revive Zil's fading fortunes and marks the latest stage in the struggle over how Russia's economy should be privatised.

Mr Luzhkov lost the first round to his arch-rival, Mr Anatoly Chubais, the radical reformer whose mass privatisation scheme transferred more than 80 per cent of Russian industry into private hands. Two years later, Mr Luzhkov, a candidate to succeed President Boris Yeltsin in the Kremlin, has rejoined the fight and he has chosen Zil as his battleground.

This autumn the Moscow city government spent \$8m on a controlling stake in the struggling manufacturer, bringing Zil back into state hands less than four years after it had been privatised. Mr Luzhkov intends to show municipal ownership of Zil to show how industrial titans should be shepherded into capitalism: not by the unreliable, invisible hand of market forces, but under the careful guidance of a wise government.

"This is to show how one should work with the privatised system," Mr Luzhkov explained in a recent interview. "In many cases privatisation has already taken place but it has been a failure. The state must find honourable ways out of this difficult situation."

Using its considerable financial and political muscle, the city has begun to renege the company. Moscow made

a direct contribution, agreeing to buy 1,000 trucks this year, an order worth about \$20m. The city also helped Zil slash its expenditures, transferring its social operations to the municipal government, saving Zil \$10m (\$1.8m) a month.

More importantly, the acquisition has brought Zil into the empire of a political boss few Russians wish to offend. With city backing, Zil has secured a \$500,000 loan from a syndicate of commercial banks brought together by Mr Luzhkov. The city has begun to use Zil vehicles in barter trades with suppliers. The mayor also organised a Zil road-tour around central Russia urging regional leaders to support the Moscow factory.

Employees seem delighted with their new patron. "What has happened here is one of the rare cases when an enterprise has at last found a good owner," said Mr Alexander Titov, the chief engineer. He said the city's involvement and the subsequent pick-up in production - which is expected to jump to 4,500 vehicles in the fourth quarter of this year after dropping to 3,000 in the first nine months - have boosted the morale of the entire enterprise.

He also hinted that Microdean, the computer retail company which had acquired a controlling stake in Zil, was more interested in stripping assets than in making cars. One technique Mr Titov claimed Microdean used to channel money out of the struggling company was to lend Zil money through a Microdean subsidiary which charged "barbaric" penalties for late payment. Thanks to daily 1 per cent fines, Zil's initial borrowing of \$250,000 swelled to \$350,000 in less than two years.

But, as Mr Titov proudly reports, after Mr Luzhkov's intervention, Microdean agreed to reduce the figure to \$250,000.

The conflict between production-oriented Soviet-era management and aggressive new owners has been played out at hundreds of factories across the country. The fledgling entrepreneurs have lacked the massive capital required to make the ageing red giants profitable and their attempts to make money by shutting them down and selling off their assets have proven politically explosive.

As a result, privatisation has often failed to deliver effective restructuring. Radical reformers say the only way to ensure it occurs is to impose tougher budget constraints on failing factories and to give teeth to bankruptcy laws. Mr Luzhkov has a different solution, which could prove more popular with the millions of Russians who share the attitudes of Mr Titov, who has worked at Zil for 14 years.

Although Mr Titov, who is 39, admits that an 18-year-old secretary at a commercial bank "earns more than I do and is paid more promptly", he has resisted the lure of private sector. "Some of my friends, highly qualified engineers, spend their days hawking government tax exemptions [a tradeable security] or treasury bills," he says. "I do not have the taste for that. Our country cannot live on hot air and oil exports forever. Someday, someone has got to go back to producing things."

From his vantage point in the Zil boardroom, Mr Luzhkov is promising Russians across the country a return to the days when "producing things" was the nation's priority. It is a campaign which is likely to dominate the country's economic debate over the next few years.

If Mr Luzhkov has his way, it might also become the leitmotif of Russia's next presidential elections.

# Andreotti 'embraced Mafia boss'

By Robert Graham in Rome

A former member of the Mafia yesterday repeated in court accusations that Mr Giulio Andreotti, seven times prime minister of Italy, had met and embraced Mr "Toto" Riina, the boss of bosses, at a secret meeting in Palermo in 1987.

The accusation was made by Mr Baldassare Di Maggio, a former chauffeur/bodyguard to Mr Riina whose testimony was instrumental in leading to the latter's capture in 1993 after being on the run for 24 years.

It is one of the most damaging allegations against Mr Andreotti since his trial began this autumn in Palermo on charges of alleged links with Cosa Nostra, the umbrella organisation of the Sicilian Mafia.

Mr Di Maggio told a hushed court-room in Rome he had arranged a meeting for Mr Riina with Mr Salvo Lima, a leading Christian Democrat politician and the head of Mr Andreotti's party faction in Sicily.

"As soon as Riina and I got into the room Mr Lima and Andreotti got up, and Riina greeted him with a kiss on the cheeks - one on the right and the other on the left. I shook hands with the senator (Andreotti), and then left the room," he said.

The meeting, he said, lasted three hours and was held in the house of the late Ignazio Salvo, a Sicilian businessman linked to the Mafia. "I know Andreotti has denied this episode; but this is the truth - a truth which only I and Senator Andreotti can know."

Mr Andreotti attacked the credibility of Mr Di Maggio: "Lies, mere lies which I have been hearing for three and a half years and I know will keep on hearing for some time!" He claimed Mr Di Maggio was lying to ensure he continued to be covered by a witness protection programme. "Of course he confirmed the kiss; but I hope he reports both for his lie and for the slander."

The prosecution alleges Mr Andreotti had to meet Mr Riina because the Mafia boss was threatening to eliminate Mr Lima for failing to deliver continued political protection. The meeting allegedly occurred on September 20 when Mr Andreotti was in Palermo. On that day there is a four-hour lunch-time gap when not even his bodyguards knew where Mr Andreotti was.

# New Swedish N-power row

By Greg Melvor in Stockholm

Sweden's industry minister, Mr Anders Sundström, has stirred up a new political storm over the minority Social Democratic government's programme to close down the country's nuclear power industry.

He said in a newspaper article that he opposed a "panic phase-out", and dismissed a broad agreement on the reactor to be shut before the general election in 1998 as "an exercise in dates".

Two of the government's key allies on the nuclear issue, the Centre and Green parties, accused the Social Democrats of backtracking on a pledge to close the first reactor by the end of 1998.

The Centre, which has an extensive unofficial alliance with the Social Democrats, refused to say if it would continue to take part in talks on decommissioning. The Greens threatened to pull out unless the 1998

deadline was restored. Mr Sundström has been under pressure from Swedish industry and trade unions not to commit himself to a timetable, amid fears that the closure of the nuclear power plants would drive up electricity prices and undermine industrial competitiveness.

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EUROPEAN NEWS DIGEST

## French pension plan weakened

Mr Jean Arthuis, French finance minister, yesterday backed down on a central proposal in the government's draft law on complementary pension funds, in a move which critics suggested would weaken their effectiveness.

Mr Arthuis told the Senate employers would be able to write off social security costs against payments into complementary pension funds only up to the existing 85 per cent ceiling of the maximum social security charges.

In the draft approved last month by the National Assembly, employers would have been able to gain exemption for any contributions to pension funds up to the larger limit of 2 per cent of the gross payroll. The proposition caused considerable criticism, with demands that the government make up the contributions shortfall to the social security system. The unions have attacked complementary pensions as a threat to the state pension system. The Senate is considering more than 120 amendments to the law.

Andrew Jack, Paris

## Belgian deputy PM cleared

Mr Elio Di Rupo, Belgium's deputy prime minister, was cleared yesterday of allegations that he had sex with minors, when a parliamentary inquiry ruled the evidence against him did not stand up. The majority decision of the 11-strong inquiry committee is expected to be endorsed by a full parliamentary vote, but some opposition parties denounced the decision as a cover-up.

Under Belgian law, only parliament can lift ministers' constitutional immunity from prosecution, or consult the supreme court on evidence against them. But, as a result of the Di Rupo case, parliament is expected shortly to vote on an amendment allowing allegations against ministers to be passed directly to the supreme court without first consulting MPs.

Neil Buckley, Brussels

## Bosnian joint prime ministers

Bosnia's three-man presidency yesterday appointed a Serb and a Muslim as joint prime ministers of the divided country. Mr Haris Silajdzic, former prime minister, will represent the Muslim-Croat federation and Mr Boro Bosic, former minister of industry in the Serb half of Bosnia, will share the post in a weekly rotation.

The two have a week to name the other members of their joint cabinet. They will be assisted by Mr Carl Bildt, the international civilian co-ordinator of Bosnia's peace, said Mr Michael Steiner, Mr Bildt's deputy. As well as the rotating premierships, the cabinet - the Council of Ministers - will include a Croat as deputy prime minister and foreign minister, a Serb as minister for civil affairs and communication and a Muslim as minister for foreign trade and economic relations.

AP, Sarajevo

## European car registrations dip

Western Europe's new car market sent out further conflicting signals about its state of health in November, falling by 5.2 per cent year-on-year after experiencing unexpectedly rapid growth in October. Statistics from the European Automobile Manufacturers Association yesterday showed November's total registrations in the 16 countries monitored fell to 903,300 last month from 952,400 in the month a year ago. The drop was accounted for mainly by a 21.8 per cent fall in registrations in France, where a government sales incentive scheme ended.

The French scheme was largely responsible for western Europe registrations leaping by 14.5 per cent year-on-year in October, as buyers scrambled to beat the deadline. However, other main markets held up better than expected.

John Griffiths, London

## Christopher 'insult' denied

French officials yesterday denied having intentionally insulted Mr Warren Christopher, outgoing US secretary of state. They were commenting on complaints from US diplomats - reiterated yesterday - that Mr Hervé de Charette, French foreign minister, had left the room during a speech on Tuesday by Mr Javier Solana, Nato secretary general, in praise of Mr Christopher.

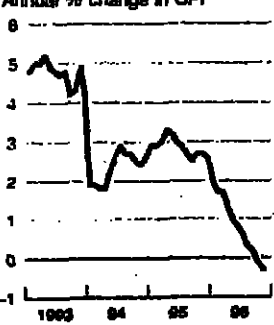
"It would seem that some people want to provoke a crisis in Franco-American relations, but that is not our intention," said Mr Gérard Errera, the French ambassador to Nato. "Mr de Charette is a courteous man" who could not have intended any rudeness to his US counterpart, he added.

Bruce Clark, London

## ECONOMIC WATCH

### Swedish prices keep falling

Swedish inflation Annual % change in CPI



Source: Danesman

Swedish consumer prices fell in November for the second month running, taking the annualised drop in prices to 0.3 per cent. Sweden, the only European country experiencing a negative annual inflation trend, last experienced it in 1959. Statistics Sweden said prices dropped 0.3 per cent from October to November, primarily because of lower food prices, particularly fresh vegetables and fruit. Housing costs fell 0.4 per cent, helped by lower interest rates. The net price index, which excludes indirect taxes and subsidies that affect prices, fell 0.5 per cent in November to an annual rate of -1.4 per cent. Economists said the price falls were bigger than expected and boded well for low wage agreements as the 1997 pay round gets under way. They also suggested they might prompt further interest rate cuts. Greg McIvor, Stockholm

Italy's retail sales index rose 6.3 per cent in August 1996, over the same month in 1995, and compares to a 2.5 per cent year-on-year rise in July 1996, the national statistics bureau Istat reported yesterday. AP-DJ, Rome

# Italian vote boycott reflects party unease

Robert Graham reports on opposition reluctance to be excluded from all power for five years

Italy's opposition parties have invented a novel parliamentary tactic which risks undermining the role of parliament itself.

The tactic consists of refusing to vote on provisions of the 1997 budget to protest against the government's refusal to take on board their objections to the financial package. The rightwing opposition, headed by Mr Silvio Berlusconi, the former premier, opted to take this line last month when the budget was being debated in the chamber of deputies.

In 1994 Italy adopted the first-past-the-post system for electing 75 per cent of the seats with the aim of having a more vigorous parliamentary democracy. But all parties are still reluctant to accept they have headed towards an Anglo-Saxon style system in which the winner takes all and the opposition is excluded from any power for the five-year life of the legislature.

This reluctance explains why Mr Berlusconi and his allies have blown hot and cold about doing deals with the centre-left government over the past eight months.

At one level they want to have a shadow cabinet and force their policies on to the



Berlusconi (left) wants a grand coalition, D'Alema wants bipartisan agreements on issues of national importance

government agenda. But equally no one can digest the thought of being on the outside for five years and there is a permanent temptation to cut deals with a weak government to enjoy a slice of power on committees and in public institutions. The government itself suffers from the same ambivalence and is instinctively consensual towards the opposition.

Since the start of the budget debate, the centre-left government has tried on several occasions to persuade the opposition to rethink its

tactic of refusing to vote, which has also been adopted in the senate.

However, since last week the opposition has reaffirmed the decision to boycott budget discussion in the senate and the package will pass without problems, with the final vote due on December 19. The opposition has thus surrendered any chance of influencing the package, which is intended to put Italy's public finances on track to take part in the single European currency.

Not all those in the Berlusconi camp have been enthusiastic about this approach to parliamentary debate, especially the small centre parties linked to the defunct Christian Democrats.

Mr Berlusconi himself has on occasions hesitated, aware that boycotting such a vital piece of legislation as next year's budget creates an uncomfortable precedent in a mature democracy.

In the senate the government has an easy majority. However, by taking no direct part in the debate, it has been easier to expose the contradictions that exist within the governing Olive Tree coalition.

Also, by disassociating itself from the 1997 budget, the opposition believes it will have greater ammunition when next year the financial package is proven inadequate to allow Italy to join the single currency.

On the one hand, the system of proportional voting allowed a large number of small parties to proliferate, ensuring government was almost always by coalition. On the other, a real alternance in power was blocked by the effective veto placed on western Europe's largest communist party by the church and Nato.

Shortly, the role of the opposition will be put to the test over the vital question of constitutional reform. Parliament endorsed before the summer a special commission to draw up proposals for a thorough reform of the state apparatus.

The project will be still-born without the support of a large segment of the opposition because of the big majority needed in parliament for changing any aspect of the constitution.

The opposition knows this and recognises it has a responsibility to carry out

constitutional reforms. But opposition politicians still cannot reconcile themselves to the prospect of co-operating openly with the government on this and then opposing vehemently on other issues.

The idea of there being bipartisan issues of national interest has not yet taken root. Hence the only way round, according to Mr Berlusconi, is to form a grand coalition to govern Italy.

This idea is countered by Mr Massimo D'Alema, the leader of the Party of the Democratic Left (PDS) and the dominant partner in the government. He is pushing for a specific bipartisan agreement on constitutional reform which would probably involve a wider deal with Mr Berlusconi that would cover such issues as an amnesty for those under investigation for corruption.

This has surfaced again in recent days with an offer by Mr D'Alema to allow Mr Berlusconi a further six-month delay in implementing a court decision that threatens to remove one of his Mediaset's three TV channels and reduce the share of advertising. The trade-off would be Mr Berlusconi's backing for constitutional reform.

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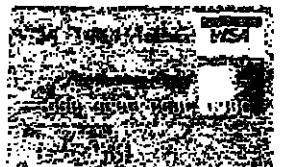
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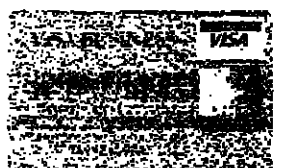
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# New role for sanctions-beater Sasol

S Africa's oil-from-coal concern leads way in chemicals industry revamp, writes Motoko Rich

The South African government is turning to one of the central economic pillars of the apartheid years in the hope it can help generate thousands of the jobs so desperately needed now by the new non-racial democracy.

In the most effective sanctions-beating operation of the years of isolation, the sophisticated reactors of the synthetic fuels producer Sasol turned solid carbon from the country's vast coal resources into refined oil.

Sasol was so symbolic of the apartheid state's resilience that in 1990 three of its plants were sabotaged in the African National Congress's most spectacular guerrilla strike ever.

Today, Sasol and the South African government hope that the coal and Sasol's unique process will provide the building blocks for a globally competitive chemicals industry.

Investors have shown their confidence in Sasol's prospects recently, pushing the share price up R25 (\$5.36) in the past year to R55.25 yesterday. Foreign investors, now aggressively courted by the company, hold about 15 per cent.

But some of the local

downstream companies which depend on Sasol's raw materials believe their efforts to grow and compete in chemicals markets outside South Africa are being stymied by what they believe is a protectionist attitude at the former apartheid monolith.

Sasol, which was set up by the government in 1960 as a strategic energy source, argues that the protection it once enjoyed, even after its privatisation in 1979, is being phased out by the end of the century. As it attempts to raise its profile as a global chemicals player, it argues that it is competitive pressures, not its protectionism, which is making life difficult for its downstream customers.

The South African cabinet approved plans late last year to phase out Sasol's annual R1.1bn government subsidy - designed to protect it against cheaper imported crude oil - by 1997. Although the decision will cost Sasol about R3.4bn by 2000, the group believes it will offset most of that loss with enlarged revenues from its chemicals business.

The process by which Sasol makes liquid fuel generates a range of commodity

and speciality chemicals as co-products, more than half of which is left unrecovered, in the group's fuel streams. "There is significant unexploited potential," said Mr Andre de Toit, a Sasol director in charge of the chemicals business.

For only marginally more than the cost of producing fuel, Sasol is able to extract chemicals from the fuel stream. Whereas fuel sells for about \$300 a tonne, specialised chemicals can com-

**The hope is that the country's abundant coal and Sasol's unique process will provide the basis for a globally competitive sector**

mand as much as \$1,000 a tonne on the open market. "By de-emphasising fuels and shifting towards chemicals Sasol will gain on margins," said one analyst.

The group hopes to derive 50 per cent of its operating income from chemicals by the end of the decade. In the year to June 1996, chemicals contributed 28 per cent of its R3.168m pre-tax and pre-interest profits.

About 180,000 South Africans work in the chemicals industry, which accounts for 5 per cent of gross domestic product. The Department of Trade and Industry, which has set up a task force to examine growth prospects for the sector, would like it to contribute about 8 per cent.

The task force is developing proposals for a number of measures which might benefit the industry, such as technical innovation, invest-

ment in capital equipment and training initiatives. It is also identifying a number of constraints on the industry, including disincentives to foreign investment, such as foreign exchange controls and high transport costs, which make it difficult for companies to compete as exporters outside Africa.

Although the task force has set 150,000 new jobs as a target, some observers

believe constraints on the industry's growth make that figure much too optimistic. "My initial reaction is that 150,000 jobs sounds too high," said Mr Paul Carter, analyst at ING Barings in Johannesburg.

Downstream customers believe their ability to create jobs is severely hampered by Sasol's monopoly position. Mr Doug DeJager, chairman of Lenco Holdings, a plastics packaging company based in Cape Town, said: "When there were sanctions, a siege economy developed, and people tended to build their infrastructure based on the protection they received from the government. Now they still have a protectionist mentality."

He said raw material manufacturers - namely Sasol and Polifin, a chemicals company formed when Sasol and AECL, the Anglo-American subsidiary, merged their petrochemicals and plastics interests - were able to charge domestic customers higher prices than those charged to export customers. But transport costs and import tariffs still made it prohibitively expensive for downstream converters to purchase their raw materials as imports.

Sasol says global chemical producers in Europe and the US nearly all charge their local customers higher prices than are charged in the export market. In order to compete in markets outside South Africa, Sasol and other commodity suppliers must sell their chemicals at the prices being charged by other global exporters. But in order to make its margin targets, it must charge higher prices to its domestic customers.

"This is a normal economic feature of the international petrochemicals market," said Mr de Toit. "If we sold in the local market for the export parity price, we would go bust."

It will take some time for downstream converters to adjust. Dr Vince Lovel, executive director of Sentrachem, the chemicals manufacturer, believes it is partly a matter of scaling back expectations. "We have to limit our aspirations in chemicals and concentrate on those areas where we can compete. This means I cannot honestly say we have a great petrochemical future in this country, but we have a good chemical industry future."

Trauma of truth, Page 21

# Israeli settlers killed 'because of homes plan'

By Judy Dempsey in Jerusalem

The Popular Front for the Liberation of Palestine (PFLP) yesterday claimed responsibility for the murder of a Jewish settler and her young son near the West Bank town of Ramallah on Wednesday evening.

The PFLP said the killings were in response to plans by the Israeli government to build Jewish settlements in the heart of east Jerusalem and expand settlements in the West Bank. It said it would confront "with all available means the Israeli occupation forces and settlers".

The announcement coincided with the killing of a Palestinian worker by an Israeli farmer in southern Israel.

The PFLP, based in Damascus and led by Mr George Habash, is opposed to the 1993 peace agreement signed between Israel and the Palestine Liberation Organisation. It has been responsible for attacks against Israeli troops in southern Lebanon and in Israel.

The Palestinian Authority, led by Mr Yasser Arafat, did not officially condemn the killings and Mr Arafat, who is in Gaza, yesterday remained silent when asked about them.

"We are asking Mr Arafat to be consistent in his condemnation of violence, his commitment to crack down on these terrorists and to disarm them," an Israeli government spokesman said.

Mr Benjamin Netanyahu, the prime minister, said he would ask the Palestinian Authority to hand over the men responsible for Wednesday's killings. But, so far, the authority has never extradited anyone to Israel, instead putting them on trial in its own courts.

What concerns the Israeli government, the Labour opposition and even those within the Palestinian

Authority is that Mr Arafat is not adopting a tough enough stance against the splinter groups within and outside the PLO. One of the reasons is his fear of losing popularity among Palestinians at the expense of galvanising support for Hamas, the radical Islamic movement, and other groups.

It was only after the attacks earlier this year by suicide bombers on Israeli citizens that Mr Arafat started clamping down, having come under pressure from Mr Shimon Peres, the former Labour prime minister, to do so.

But that clampdown, combined with a tight control of the media backfired against Mr Arafat. His dwindling credibility was confirmed after he failed during the summer to muster support for a strike among Palestinians against the closures imposed by Israel on the West Bank and Gaza after the suicide bombings.

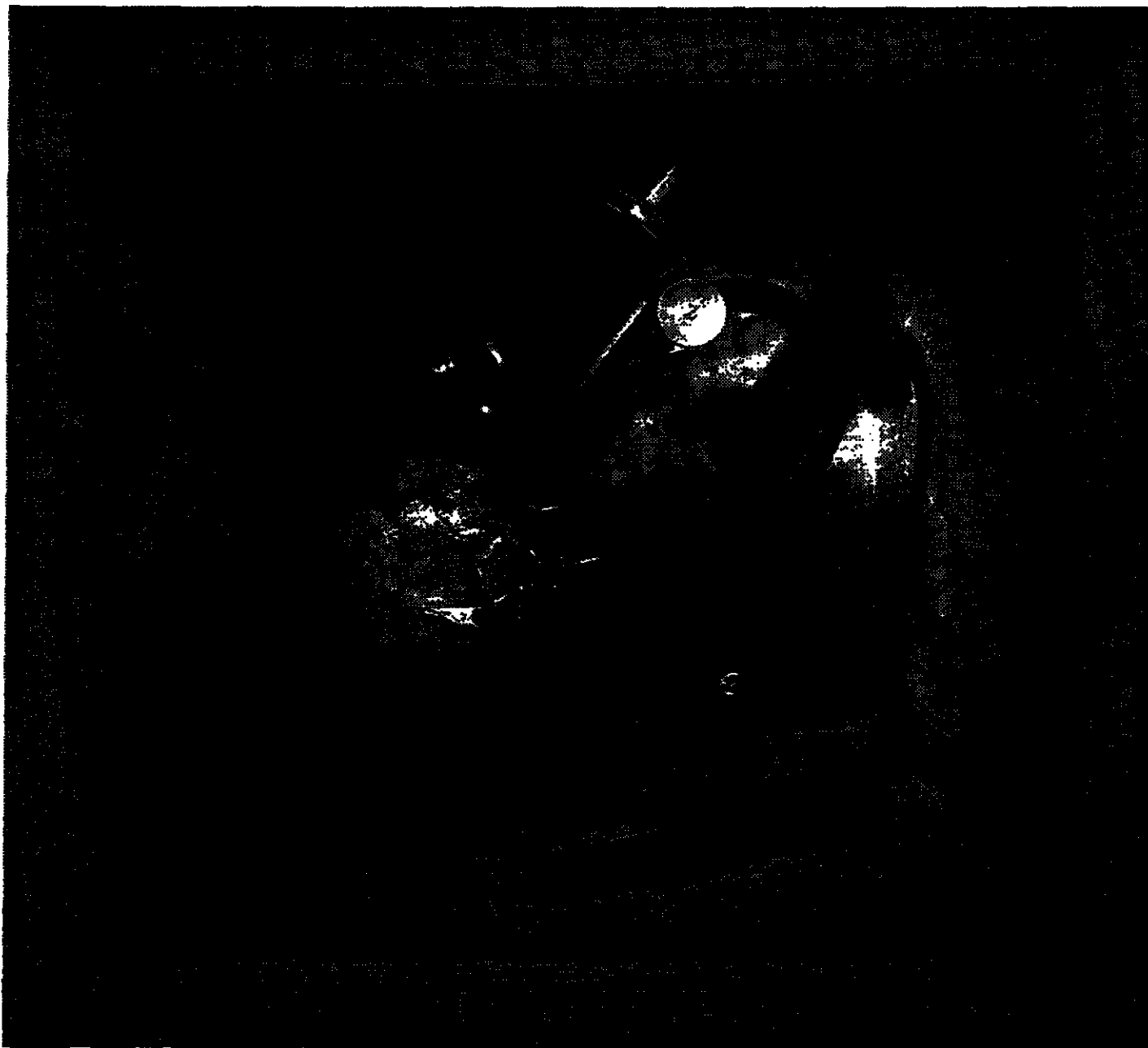
It was only when the Israeli government opened the tunnel in the old city of Jerusalem last September, against the backdrop of a virtual standstill in the peace process and the closures, that Mr Arafat could reassert his authority.

His call for demonstrations, which escalated into violence between Israeli and Palestinian police forces, unleashed months of resentment and frustration among Palestinians. It also restored the initiative to Mr Arafat.

The Israeli government is now waiting to see how the Palestinian Authority will respond to Wednesday's killings.

"We will not use the deaths as an excuse not to redeploy from Hebron," a government official said.

"But we will not be threatened like this. We want to know where Arafat stands," he added, as much as the Palestinians want to know where the Israeli government stands on the peace process.



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### INTERNATIONAL NEWS DIGEST

## Hutus desert refugee camp

Plans for the mass repatriation of 500,000 Rwandan Hutus living in north-west Tanzania appeared to have backfired yesterday as more than 300,000 refugees abandoned their camps rather than return home.

The UN High Commissioner for Refugees (UNHCR) said the refugees had poured out of six main camps in the Ngara region, heading east towards a forested game reserve, away from the border with Rwanda.

"It was extremely well planned and well orchestrated. They waited to receive their food rations, which they told us they wanted before going home, then they turned round and headed east," said Mr Peter Kessler, UNHCR spokesman. "They knew exactly what they were doing." A mass exodus from the Tanzanian camps, established after the Hutus fled the Rwanda Patriotic Front in 1994, had been widely expected since rebel fighting in east Zaire pushed 640,000 Hutu refugees back across the border. The Tanzanian government and UNHCR last week told the refugees it was clearly safe to return and they had until December 31 to leave.

But yesterday's departure was a testimony to the continuing power of the hardliners who co-ordinated the genocide of Rwanda's Tutsis. Determined not to be isolated, they have been telling refugees they risk death in Tutsi-controlled Rwanda. *Michela Wrong, Nairobi*

## UN votes 14-1 for Annan

Ghana's Mr Kofi Annan yesterday won the backing of all security council members except France as next United Nations secretary-general.

Sir John Weston, UK delegate, called those 14 affirmative votes in the straw poll a "very encouraging" and positive development. Some officials went so far as to predict an early break in the deadlock that might even lead to Mr Annan's appointment after a further poll today. However, diplomats said they expected France to exact a price for dropping its veto. One possibility was that a French official might have to be named to succeed Mr Annan as head of UN peace-keeping operations. Additionally, France might seek the position for one of its nationals as head of personnel, a job being vacated by Mr Denis Halliday, of Ireland. *Michael Littlejohns, New York*

## Ethiopia wins \$2.5bn pledges

Donor nations and institutions have pledged \$2.5bn towards Ethiopia's development strategy over the next three years. Mr Callisto Madafo, the World Bank's vice-president for Africa, said yesterday.

The Ethiopian government had asked donors, meeting this week in Addis Ababa, for \$2bn - project financing of more than \$1.3bn and balance of payments support of not less than \$600m.

"The fact that donors pledged to give Ethiopia more than it asked for indicated the vote of confidence the donor community has in Ethiopia," Mr Madafo said.

He said participants congratulated Ethiopia on its recent macroeconomic performance and said they hoped it would be sustained. *Reuters, Addis Ababa*

## Australia joins Unido exodus

Australia is to follow the US and UK in quitting the United Nations Industrial Development Organisation (Unido), citing budgetary constraints and limited resources for aid.

The Australian government has told the Vienna-based agency assistance to developing countries can be provided more effectively through bilateral programmes and other multilateral institutions. *Ian Hamilton Frazier, Vienna*

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# US economy on steady growth path

By Gerard Baker in Washington

A steep fall in retail sales and continuing weakness in core consumer price inflation in November indicated that demand in the US economy remains on a moderate growth path, according to figures published yesterday.

Retail sales fell by 0.4 per cent from a month earlier, the US Commerce Department said, largely as the result of a slump in new car sales. Overall retail trade recorded a seasonally adjusted total of \$206.1bn in November, down from a revised \$206.8bn the month before.

The October figure was revised upward, however, and the more reliable longer-term trend suggests consumer demand remains on a gentle upward path. In the three months to November, retail trade increased by 0.9 per cent from the previous three months, at an annual rate of 3.7 per cent (not adjusted for inflation).

Consumer prices rose by 0.3 per cent in November from a month earlier, according to the Labour Department, the third consecutive increase of that magnitude. But for the second straight month the bulk of the increase came from a sharp rise in energy prices, which rose by 1.2 per cent in November. The other usually volatile component, food prices, rose by 0.3 per cent last month.

Stripping out fuel and food, the core rate of inflation was just 0.2 per cent last month, unchanged from October.

In the year to November, prices rose by 3.3 per cent, but the core CPI increase in the same period was just 2.5 per cent.

The figures continued to indicate that US inflation remains firmly under control. The underlying picture suggests price pressures are probably even more dormant than depicted by the official figures.

Last week a Senate-appointed panel of economists reported that the consumer price index regularly overstates the true inflation rate by about 1.1 percentage points. On yesterday's figures that points to a "real" rate of core inflation comfortably below 2 per cent, extremely low by historical standards.

The US economy has now completed 5 1/2 years of sustained growth, in spite of an unemployment rate that has been pushed well below what economists have in the past regarded as its "natural" rate, there is no evidence of wage pressures forcing inflation higher.

With the economy continuing to grow at or around its long-term trend rate, the immediate outlook remains stable and few economists expect an increase in official interest rates when the Fed's policy-making committee meets next week.

# Clinton defends CIA nominee

By Patti Waldmeir in Washington

President Bill Clinton yesterday defended his nominee to head the Central Intelligence Agency, Mr Tony Lake, who has come under fire for improper stock holdings and his role in secret Iranian arms shipments to Bosnia Muslims.

Asked if Mr Lake's nomination was threatened, and whether he would "go to the mat" to defend the man who served as his national security adviser, the president said: "No and yes."

Three senior Republicans have this week questioned Mr Lake's nomination to the CIA, with Senator Pete Domenici of New Mexico saying the nominee faces "tough sailing" to secure the required Senate confirmation. Senator Arlen Specter, chairman of the Senate Intelligence committee, has criticised Mr Lake for supporting a 1994 policy on Iranian arms shipments which kept both Congress and Mr James Woolsey, then CIA director, in the dark.

The nominee has also come under fire for failure to comply with an order to sell some \$200,000 in energy stocks to avoid a conflict of interest. The White House has said Mr Clinton is satisfied that this was an innocent mistake. "We reviewed that and... we believe that is not a disqualification," Mr Clinton said yesterday. The White House said Mr Lake ordered his accountant to sell the stock, and did not realise this had not been done.

# Corruption, mismanagement edge city towards bankruptcy

## More vice than virtue in Miami

Two of Miami's less glamorous vices - corruption and mismanagement - have thrown the city into financial crisis. It is struggling to find a way to bridge a \$68m budget shortfall. If it does not, it could run out of money by March.

"Miami has always operated on very narrow financial margins," said Mr John Incorvala, Southeast region analyst at Moody's, the credit rating agency, which recently lowered the city's bond rating.

But this year, Miami's centenary, things took a turn for the worse. In August, criminal charges were filed against important city officials for theft, embezzlement and fraud uncovered in the FBI's "Operation Greenpalm."

The subsequent investigation of the city's finances revealed lax financial controls and mismanagement. Some \$35m of pension fund bond proceeds had been used to cover the city's pension costs, according to Standard & Poor's, another rating agency.

Earlier this week, the state governor appointed a financial emergency board with powers to oversee the operations of the city, which has been given until January 2 to adopt a recovery plan. The board will then review the proposal before passing it to the governor for approval by February 1, the date when the city has to implement the plan.

The city commission met yesterday to discuss what measures to take, and another meeting is scheduled for December 23.

Miami's problems are not solely the result of a few cor-



Restored Art Deco building in Miami Beach: much of the area's glitz lies outside Miami's city limits

rupt officials. It faces, says Mr Incorvala, "the same problems as most mature cities" - enormous infrastructure demands, but limited scope for raising revenue. The city of Miami is inhabited mainly by low-income immigrants and elderly people. The luxury apartment blocks filled by sun-seeking retirees with comfortable incomes fall outside the city limits.

The \$68m budget gap represents 29 per cent of the

city's expenditure for the fiscal year ending September 1997. Of the \$65m total, more than \$60m is a projected deficit for fiscal 1997 due to revenue shortfalls and expenditure overruns.

The shift of a city's economic base to the suburbs is not a new experience in the US. It brought New York to the brink of ruin 20 years ago, when the city defaulted on short-term debt. New York and Washington are still

both struggling with the problem. Smaller towns in upstate New York such as Troy and Utica are also experiencing financial difficulties as a result of economic erosion.

Miami is a slightly different case. The wider Miami area has been thriving economically, and the restored Art Deco glory of Miami Beach is often cited as a symbol of urban recovery. The financial problems, along with the poverty of large parts of its population, within the city limits went largely undetected until corruption and mismanagement compounded the city's problems, bringing the crisis to a head.

Even with the financial emergency board biting at the heels of city officials, there are doubts about Miami's ability to agree on a plan of action. "The severity of the budget crisis, coupled with political resistance even to moderate revenue enhancement proposals, make it appear increasingly questionable that the city will be able to restore fiscal balance without some form of outside intervention," Moody's wrote earlier this month.

Similarly, Standard and Poor's "believes that the city has the capacity to address its fiscal crisis, but the willingness of city officials is highly questionable at this time."

One reason for this scepticism is that an attempt to boost revenues by increasing the fees charged for collecting garbage has so far failed. Without some sign that revenues will be increased, persuading unions to accept any cuts is likely to prove

even more difficult.

So will the city teeter over the edge into bankruptcy, if a plan is not agreed? This seems unlikely. Under Florida's statutes the city cannot file for bankruptcy without the state governor's permission. Because city bankruptcy would have a detrimental impact on the state's credit - and therefore its ability to raise funds itself - the governor is likely to pursue other options.

One is for the state to take over the city's finances, but Governor Lawton Chiles has expressed reluctance to do so, and according to S&P, "It is not clear that the state has adequate authority to effect any necessary changes in order to assure timely payment of debt service."

So if the city fails to come up with a viable plan, the financial emergencies board is likely to impose one of its own. This might solve the immediate problem, though not the underlying causes. There is a more radical solution in the air: abolishing the city, and incorporating it into surrounding Dade County, with its much more affluent, and larger, population of 2m.

A local group of abolitionists say they have collected enough signatures to force a referendum on the issue. But in the city's centenary year, the Save our City lobby is also strong. "In political science," abolishing the city "would make a lot of sense, but in political reality it's not likely to happen," argues Mr Hyman Grossman, an S&P analyst. "Nobody wants to give up local control and the patronage that goes with it."

Tracy Corrigan

# Argentina bounces back from a short, sharp shock

Even the government is surprised at the strength of the recovery from the steep recession of last year, writes David Pilling

If in 1995 Argentina's economy confounded pessimists merely by surviving, this year it is raising eyebrows with the speed of its recovery.

Last year was a true test. After Mexico's devaluation, nearly a fifth of all deposits were pulled out of Argentina's banks in a few months - a run on the banking system of a greater magnitude than the US suffered during the entire Great Depression.

Argentina's currency board system, known locally as convertibility, technically precluded it acting as a lender of last resort, since the central bank's foreign reserves belonged not to the authorities but to holders of pesos.

Convertibility, however, proved more flexible than critics had thought. Authorities staved off collapse of the financial system by relaxing reserve requirements, establishing a privately funded deposit insurance scheme and encouraging bank merg-

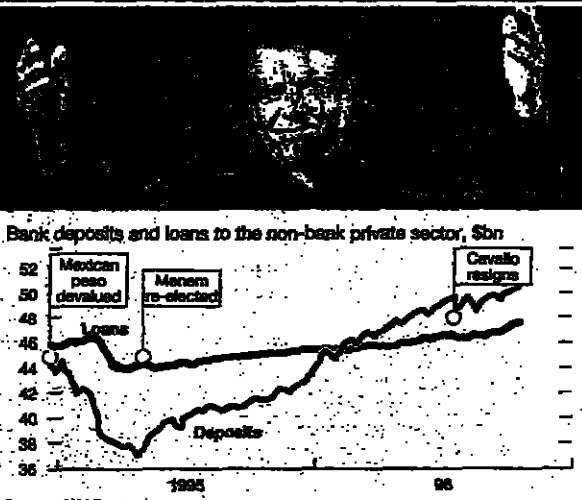
ers. This, plus a new \$5bn emergency fund from international banks, has left the banking sector more solid and resistant to future shocks, says the former economy minister, Mr Roberto Alemann.

Similarly, the rigidities of Argentina's fixed exchange rate system, in place since 1991, meant it could not repair its current account deficit through devaluation. Instead, it took the route of deep recession, which stifled imports, diverted production abroad and increased productivity through deflation.

"We survived," says Mr Alemann. "It cost us 6 per cent of gross domestic product in one year. But it was short and sharp."

That accomplished, most economists predicted the battered economy would merely limp along. Recent data, however, shows production nearly back at 1994 highs, convincing the normally conservative economist, Mr Miguel Angel

Argentina: down, but not for long



Broda, that GDP growth will surpass 3.5 per cent this year and reach a minimum 5 per cent in 1997.

According to Mr Alfonso Prat-Gay, an economist with JP Morgan in Buenos Aires, better signs of growth, low

inflation, an improving trade balance and rising tax revenues mean current economic indicators "could hardly get any better."

Even the economy ministry is taken aback. "We knew there was a recovery

under way, but we didn't know how strong it would be," says Mr Pablo Guidotti, treasury secretary.

Rising exports, which account for less than 10 per cent of GDP, do not explain the recovery. Neither does investment, which has grown about 3 per cent this year after plummeting 16.3 per cent in 1995.

Mr Luis Secco, an economist with the Broda consultancy, says the driving force is domestic consumption. Rising bank deposits, now at \$52bn against a low in 1995 of about \$38bn, are beginning to have their effect on the economy. In the first half of 1996, only 24 per cent of new deposits were lent on in new loans. That figure is now 66 per cent.

However, growth is unlikely to have a swift impact on unemployment, at 17.1 per cent Argentina's most critical problem. But those in employment no longer fear job loss and are starting to spend savings

accumulated last year, says Ms Débora Giorgi, an economist with the Alpha group.

Mr Broda says a likely scenario for 1997 is growth of 5.4 per cent, with consumption, investment, exports and imports up respectively 4.2 per cent, 18.1 per cent, 7.3 per cent and 11.2 per cent. That could set a pattern for years to come, he says.

There are potential pitfalls. First, social tension could persuade the government to fiddle with the economic model. This might be tempting if its Peronist party does badly in mid-term parliamentary elections next October. President Carlos Menem, however, shows no sign of wishing to abandon any key element of reform.

Second is what Mr Broda calls Argentina's "addiction" to foreign capital. Public debt of \$30bn in relation to GDP of \$300bn is not high by international standards but the reluctance of Argentines to lend to the treasury means most borrowing

occurs abroad. Next year, say Mr Broda, it will need financing of \$16.5bn, assuming a fiscal deficit of \$5.1bn - about \$2bn above official estimates. Some \$12bn must be raised externally.

International liquidity has been plentiful this year. But a sharp reversal of US interest rates or the bursting of Wall Street's stock market bubble could leave Argentina vulnerable.

Eventually, dependency on foreign capital will be mitigated by private pension fund savings, now accumulating \$200m a month. But before domestic savings reach sufficient critical mass, attention will focus on Argentina's budget deficit, even though this is relatively low and falling.

The government estimates that in 1997, the third successive year of nominal spending cuts, the deficit will drop to 1 per cent of GDP. Nevertheless, says Mr Broda, its mere existence has a disproportionate effect - because

of Argentina's underdeveloped financial system - in keeping domestic interest rates high.

Third, and for some most menacing, is the possibility that Brazil's economy, propped up by around \$200bn of short-term domestic debt, will spiral into crisis. A quarter of Argentina's exports go to Brazil, though much of that could easily find alternative markets.

Mr Broda says a Brazilian crisis would cost Argentina no more than half a point of GDP growth, but Mr Alemann is more concerned. "If Brazil collapsed like Mexico we would suffer, even though we would again be totally innocent," he says.

Even last July's sacking as economy minister of Mr Domingo Cavallo, once considered the only guarantee of stability, has not altered the picture, says Mr Secco. For him, that in itself is proof enough that Argentina's economic prospects rest on solid ground.

Autus desert refugee camp

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NEWS: ASIA-PACIFIC

Unions step up pressure on government with threat of strike ahead of winter of discontent

Seoul warned on revising labour laws

By John Burton in Seoul

The South Korean government is coming under increasing pressure to postpone labour law revisions as unions threaten a warning strike today, in what could be a prelude to a winter of discontent.

The unions are angry about proposed changes that would make it easier to sack surplus workers and allow employers to hire part-time ones if their companies are

hit by strikes.

Korea's two union confederations have warned they will conduct a general strike that could paralyse the country if the new labour laws are approved by the National Assembly this month.

Seoul promised to improve its labour laws to international standards by the end of this year as part of its entry into the Organisation for Economic Co-operation and Development, which it formally joined yesterday.

The new law would weaken job security rights in an attempt to improve labour market flexibility, but would gradually ease curbs on union activity as requested by the OECD and the International Labour Organisation. Korean unions claim the new law favours management more than labour.

The government announced this week it would submit the legislation to parliament this month,

but some ruling party MPs have joined demands by the opposition that consideration of the law be postponed until early next year.

Opponents of the new law argued that the strikes that could result from quick parliamentary passage would further weaken the already sluggish economy. Some government MPs fear the ruling party could lose the presidential election next year if labour strife is widespread.

The illegal Korea Confederation of Trade Unions, which would receive official recognition under the new labour law, plans a four-hour warning strike today that could affect car and ship-building facilities, while temporarily closing big hospitals and the underground system in Seoul.

The official Federation of Korean Trade Unions, with its 1.1m members, will conduct partial warning strikes next week unless the labour

law is postponed.

The government has said it will take tough action against labour leaders if a general strike is called once the law is passed.

The labour law revision is being criticised by employers, who fear worker militancy could increase once a ban on multiple unions in a workplace is lifted. They have asked for a further delay in introducing the measure, not scheduled to take effect until 2002.

ASIA-PACIFIC NEWS DIGEST

Church opposes new Ramos term

The Philippines' powerful Roman Catholic church yesterday pledged to oppose proposals to allow President Fidel Ramos to stand for a second term, which at present is prohibited by the Philippine constitution.

Monsignor Bernardo Coronel warned of a slide towards "totalitarianism, warlordism and political dynasties" if term limits were removed. An advocate of constitutional amendment dismissed the warning as "complete nonsense". The church played a key role in the fall of President Ferdinand Marcos when Manila Archbishop Cardinal Jaime Sin called on Filipinos to take to the streets to oppose the regime in 1986.

A lawyers' group yesterday also denounced attempts by the newly formed People's Initiative for Reform, Modernisation and Action to reform the constitution as a "mockery of the letter and spirit of a genuine people's initiative".

President Ramos has repeatedly refused to be drawn on whether he will contest a second election, referring to it as a "back burner" issue. Yesterday he said the debate was "dividing us at a time when we should be working together more closely".

Japan household spending dips

Japan's household spending in October remained weak, showing an inflation-adjusted 1.5 per cent fall from a year ago to an average ¥314,080 (\$2,780) on the heels of a 4.4 per cent drop in the previous month.

Spending by the household sector has been low since last summer, when a national food poisoning epidemic made consumers reluctant to dine out or buy fresh produce. In October, spending by salaried workers' families dropped a real 0.1 per cent, while that by self-employed workers' households declined 4.5 per cent, according to figures published by the government's Management and Co-ordination Agency yesterday.

The decline in non-salaried households reflects the difficult times self-employed people are having, according to the agency. The average monthly income for salaried workers' households edged up 0.4 per cent to ¥487,970. The agency attributed weak household spending mainly to the lingering effects of the food poisoning outbreak and less spending on education.

Spending on education plunged 18.9 per cent to ¥14,488 per household partly because of an irregular rise in the previous year. In October 1995, spending jumped as households recovering from the Kobe earthquake were allowed to delay payment of school tuition fees until the latter half of the year.

Australia jobless rate falls

Australia's unemployment rate dipped slightly to 8.5 per cent in November, down from 8.8 per cent in the previous month.

Employment increased by 24,400, though the drop in the employment figure was also helped by a decline in the "participation" rate - the number of people in the workforce or actively looking for jobs. The decline was sharper than most analysts had expected, with most predicting that only about 10,000 new jobs would be created.

Ms Amanda Vanstone, employment minister, said the figures reflected the new conservative government's shift in economic policy, but she conceded "much stronger growth was needed to bring the unemployment rate down substantially".

Japanese investors look abroad again

With domestic interest rates and share prices still low, Japan is shifting increasing amounts into overseas markets, writes Richard Lapper

Japan is still far from being the "world's banker", a status many would say it held up to the end of 1990 before the collapse of Japanese share prices ended the boom of the late 1980s. But the mere fear of sales by big Japanese institutional investors was enough to trigger a sharp fall in US equity and bond markets earlier this week, underlining the importance of the recent build-up of outward capital flows from the country.

With domestic interest rates at record low levels and leading share prices still close to 50 per cent below their 1990 peak, institutions that manage Japan's savings and pension fund assets have been channelling increasing amounts into overseas markets.

During October net purchases of foreign bonds reached ¥1,674bn (\$14.8bn), the highest figure for more than a year. Japanese investments in UK government bonds - or gilts - increased from ¥22.8bn in September to ¥130.2bn in October.

Flows into Australian dollar bonds help explain the appreciation of the Australian dollar to its highest levels for six years.

"The capital flows we have

seen represent a significant shift in the shape of Japanese portfolios," says Mr Keith Edmonds, senior analyst at Industrial Bank of Japan International in London. "The levels are starting to approach the peaks seen in the early 1990s."

Japanese life insurance companies and trust banks - the country's largest institutional investors - have this year increased their investments in foreign securities from 6.9 per cent to 8.1 per cent and from 8.3 per cent to 9.1 per cent of their total assets. The ¥14,200bn invested by life companies in foreign stocks and bonds is - in nominal terms - the highest figure committed to overseas markets since 1990, when investments of ¥15,300bn were equal to 17.8 per cent of total assets.

But there have also been significant levels of foreign buying by Japanese savers. Individuals - so-called "retail investors" - have been heavy buyers of yen-denominated bonds issued by foreign companies and governments. Rules governing the credit quality of issuers in the domestic Japanese market were relaxed earlier this year, allowing a number of emerging market borrowers to tap the so-called

"samurai" market, domestic Japanese issues by non-residents.

They have also bought significant amounts of "dual currency" bonds - which pay a coupon (the interest) in yen and are redeemed in a foreign currency. The interest rate paid by these instruments is usually high enough to be attractive to individuals even though it is lower than that available on foreign currency bonds.

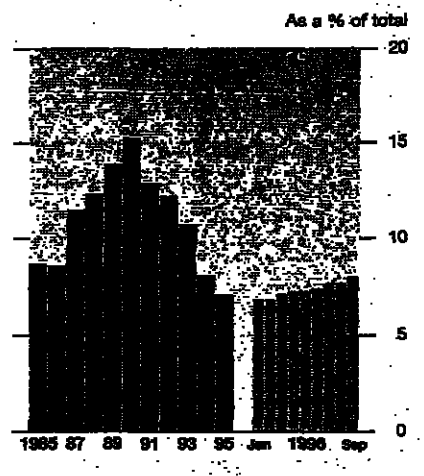
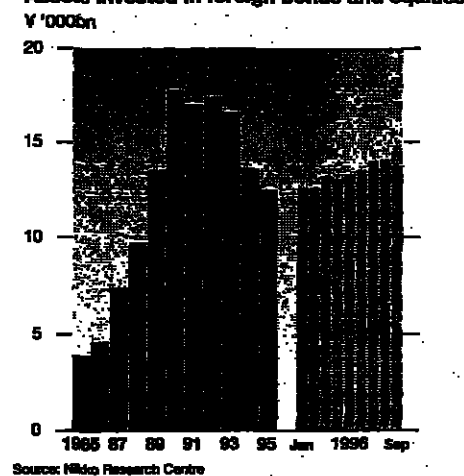
Moreover, with the yen declining against the dollar by some 40 per cent since its highs of mid-1995, dual currency bonds have also offered attractive foreign exchange gains. As a result of these factors the issuance of samurai bonds has surged, with the amount issued rising to more than ¥3,500bn, more than double that for the whole of 1995.

Some analysts play down the importance of the trend, arguing that it is largely a product of short-term perceptions about interest rates and currencies and could quickly be reversed if the yen were to strengthen or short-term interest rates were to be increased.

Ms Mineko Sasaki-Smith, chief economist at CS First Boston in Tokyo, points out that in the late 1980s Japa-

Japanese Life Insurers: outward bound

Assets invested in foreign bonds and equities



Source: Nikko Research Centre

nese institutions were able to hedge their exposure to foreign currencies by the scale of their unrealised gains from investments in Japanese stocks. The fall in share prices has removed that cushion, increasing institutional aversion to foreign currency risk.

Nevertheless, others suggest that these flows could foreshadow heavier overseas involvement by Japanese institutions. They point in particular to the reform of the Japanese pension system and the need for institutions to invest abroad in order to achieve the returns necessary to meet commitments to future pensioners. Japan's

population is ageing at a more rapid rate than any other advanced industrial economy and a combination of these demographic pressures and the feeble level of returns achieved by life insurers and trust banks over the last 10 years has brought about the need for reform.

This year rules stipulating that no more than 30 per cent of a pension fund can be invested in foreign securities have been relaxed and pension fund trustees have been given greater freedom to award management mandates to independent fund management companies, which are usually more

likely to seek opportunities in foreign markets.

Mr Stuart Thomson, chief international economist at Nikko Securities in London, is particularly bullish about the impact of these changes.

"The reforms will prompt successive waves of pension fund money into foreign securities," argues Mr Thomson. "Japanese pension funds will become a major force in international capital markets." A recent survey by Nikko showed that pension funds are likely to increase their investments in foreign securities from 17 per cent to 24 per cent of total assets within the next few years.

New law is expected to lead to US\$2bn in extra premiums

Taiwan moves on road insurance

By Laura Tyson in Taipei

Taiwan's national legislature is today expected to pass a law making it compulsory for motorists to buy third-party liability insurance, in what is seen as an important step forward in the development of the domestic insurance industry.

The law is expected to result in up to US\$2bn in extra premiums industry-wide.

While the mandatory segment will not be profitable for insurance companies as the rates will be fixed, the millions of new customers compelled to come into the market will increase the prospects for profitable "vol-

untary" business, according to industry executives.

Car owners will, for the first time, be required to buy liability insurance for second parties (passengers) and third parties (persons in another car or pedestrians). They will also be required to buy insurance against the uninsured driver.

Motorcycle owners will be required to buy liability insurance for the first time. Previously, they were not required to have any cover at all.

Under existing laws, victims were able to claim T\$500,000 (\$21,800) per person up to a maximum of T\$1.2m for each accident, but they first had to prove responsi-

bility. The new law provides for prompt no-fault compensation payments, with no limit for each accident. It also gives victims the right to sue directly for damages from the driver who caused the accident.

Taiwan has one of the highest accidental death rates in the world. A leading cause is the legion of residents who for reasons of convenience and affordability prefer to ride motorcycles, mostly without helmets.

On a small island with a population of 21m, there are an estimated 11m motorcycles, including some 2m which are unregistered, and nearly 5m cars, trucks and buses.

Under the new law, which is expected to be put into effect on July 1 1997, the basis for determining liability insurance premiums will be switched from the record of the driver to the record of the driver, as is the practice in more highly industrialised countries.

"This law will benefit society and the victims of car accidents and their families," said Mr James Yeh, head of car insurance underwriting at Mingtai Fire & Marine, Taiwan's second largest non-life insurance company.

"It will also bring our country's insurance system into line with the advanced countries."

Ganges deal boosts relations

By Mark Nicholson in New Delhi

The prime ministers of India and Bangladesh yesterday signed what they called a "landmark" agreement to settle a 20-year dispute over sharing Ganges riverwater - one they also hailed as ushering in substantially improved relations between the neighbours.

Sheikh Hasina, the Bangladeshi leader, expressed particular "thanks and gratitude" to Indian officials for the 30-year treaty, which largely met Dhaka's long-standing need for improved flows of Ganges water from the Farakka dam in West Bengal during the "lean" post-monsoon season.

Bangladesh's complaint that India closed the Farakka barrages during the lean season has soured relations since the dam was built in 1975. India claimed it needed substantial flows to stop silting at Calcutta rendering the West Bengal port un-navigable.

A 1977 understanding on water-sharing which guaranteed Bangladesh flows of 34,000 cusecs (cubic metres a second) during the lean period lapsed in 1982. Bangladesh has since argued that diminished flow between January and May has threatened the livelihood of up to 30m farmers.

Indian officials said there had been no linkage between

the agreement and other outstanding bilateral issues, including Indian calls for transit rights across Bangladesh to reach its remote north-east and complaints that insurgent groups use Bangladesh as a base. But Mr Salman Haider of India's foreign ministry said: "The agreement does open the door to further mutually beneficial arrangements."

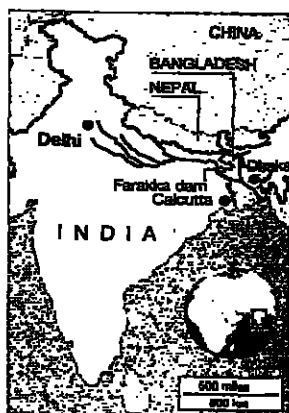
The core of the 10-article treaty is an undertaking that India will assure Bangladesh a guaranteed flow of 35,000 cusecs of water from Farakka during the lean season months of March to May on a rotational basis. Each country will receive 35,000 cusecs in an alternating sequence of 10-day periods during the lean months.

The agreement assures each side of an equal flow of water provided the Ganges flow for these months is 70,000 cusecs or less, allowing for a special review committee in case of severe shortfalls. If the flow exceeds 70,000 cusecs, Bangladesh will receive an assured 35,000 cusecs. For flows over 75,000 cusecs, India will take 40,000 cusecs and Bangladesh the balance.

While Mr Haider said the agreement had "stretched both sides", Sheikh Hasina's strong expression of gratitude is a measure of the political as well as foreign policy victory it represents for her and her 10-month-old

Awami League government. The opposition Bangladesh Nationalist party has long accused the League of being too close to India and argued it was better placed to win concessions from Delhi.

The water agreement appears to have placed Indo-Bangladeshi ties on their best footing since the early 1970s, when India's military intervention against the forces of then West Pakistan achieved Bangladesh's liberation, the 25th anniversary of which falls on Monday. Editorial comment, Page 21



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Form for requesting a Woolwich Guernsey Sterling International Gross Account, including fields for name, address, and contact information.



Small print text regarding the terms and conditions of the Woolwich Guernsey account, including interest rates and fees.

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new Ramos term

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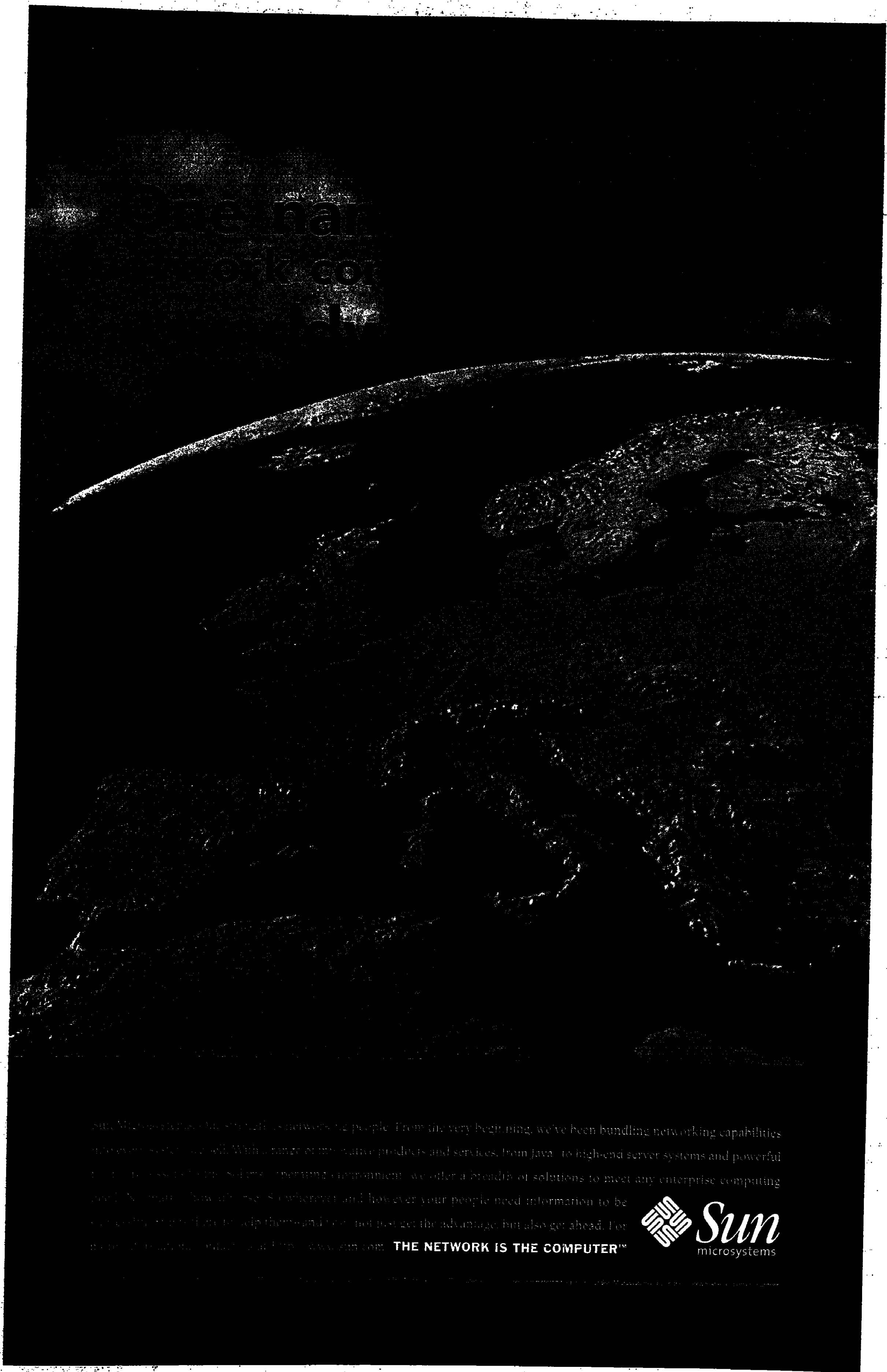
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NEWS: WORLD TRADE

WTO refuses to link trade measures to labour rights

By Frances Williams in Singapore



SINGAPORE December 1996

World trade ministers yesterday hammered out a compromise affirming their support for core labour standards but ruling out further work on the divisive issue in the WTO.

confirmation hearings on her nomination for the job. However, developing countries also expressed their satisfaction, saying the declaration had killed once and for all the possibility of WTO involvement in labour issues.



Acting US trade representative Charlene Barshefsky is briefed by her deputy Jeffrey Lang in Singapore yesterday

WORLD TRADE NEWS DIGEST

Indian airline buys Boeings

Jet Airways, the private Indian airline in which Kuwait Airways and Gulf Air hold 20 per cent shares, has signed a letter of intent to buy 10 Boeing 737 airliners in a \$498m deal.

IBM to buy Taiwan PCs

IBM is to buy up to \$2bn worth of notebook and desktop personal computers from Acer of Taiwan. IBM said the deal with Acer would enable it to enjoy cost benefits, flexibility and opportunities to expand capacity in PC production.

Greenpeace in crops protest

Greenpeace protesters yesterday chained themselves to a train and a ship in Germany carrying genetically modified crops from the US.

Taiwan to sell alcohol body

By Laura Tyson in Taipei

Taiwan said yesterday it would privatise its state alcohol and tobacco monopoly by the year 2000 and reform alcohol taxes as part of its bid to join the World Trade Organisation.

IBM's \$350m factory will be record Irish inward investment

By John Murray Brown in Dublin

Ireland yesterday secured its largest foreign investment when International Business Machines unveiled plans to build a \$350m factory to make computer memory discs.

accountants KPMG. Announcing yesterday's investment, the Irish prime minister, Mr John Bruton, stressed the importance for the local economy, pointing out the project would generate salaries of 150m (\$83m) and sub-contracted work of around 1250m for local companies.

BUSINESSES FOR SALE
British Rail
The Sale of British Rail International Limited
British Rail International Limited (BRIL) is a subsidiary company of British Railways Board (BRB) and is being offered for sale.

CONTRACTS & TENDERS
On the instructions of HM Government acting through the Secretary of State for Defence
The Ministry of Defence's Head Office, Whitehall, Central London
A major PFI pathfinder project
Serviced accommodation for the MoD's Whitehall Head Office
Redevelopment of the 750,000 sq ft Main Building

CONTRACTS & TENDERS
MOD Defence Animal Centre - PFI Opportunity
The Defence Animal Centre at Melton Mowbray, Leicestershire is a centre of excellence for the training of horses and soldiers for the Ceremonial role and dogs and dog-handlers for search and security duties.

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CONTRACTS & TENDERS
The Albanian Chrome Company Albrom S.A Tirane is organising Tender to buy about 24,000 Mt. of Met coke, 6,000 Mt. per quarter for the whole year 1997.

Negotiated procedure:
Appointment of Legal Advisers, Financial Advisers and Technical Advisers to Falkirk Council to provide legal advice and assistance, financial advice and assistance and technical advice and assistance respectively in connection with the procurement by the authority of schools within the Falkirk Council area under the government's Private Finance Initiative.

TENDER ANNOUNCEMENT
FROM BOTAS PETROLEUM PIPELINE CORPORATION
BOTAS intends to open an international bid for the construction of Dogubeyazit-Erzurum Natural Gas Pipeline having a diameter of 40" and approximately 300 km. in length.

FOR SALE
Self Drive Van Rental
Company turnover £360,000 per annum situated in Beds/Bucks area.

LICENSED TRAVEL AGENCY
seeks corporate, possible majority shareholder with own travel account to add to a £250m no base. Central London base.

Price Waterhouse
Coopers & Lybrand
HERBERT SMITH

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## NEWS: UK

Disappointing result casts doubt on finance minister's goal of pre-election low price growth

## Inflation remains above official target

By Graham Bowley,  
Economics Staff

Inflation remained above the government's target last month casting doubt on the hopes of Mr Kenneth Clarke, the chief finance minister, of achieving low price growth before the election.

The disappointing result, which came amid signs that shops are exploiting buoyant consumer demand to raise prices, came as manufacturers reported that their export orders had fallen to the lowest level for more than two years.

The Confederation of British

Industry, the main employers' lobby, said its latest survey of manufacturing showed that the sharp rise in the pound has begun to choke off overseas demand.

But it said home orders remained buoyant and forecast that interest rates would have to rise by a quarter point to 6.25 per cent in the first quarter of next year as economic growth gathered pace. It said this would be followed by another quarter point rate rise in the second half of 1997.

Ms Kate Barker, CBI chief economist, said that "only a modest upward move in interest rates will

be sufficient to contain inflation. And that does not mean that a rise in interest rates is required now."

The underlying rate of inflation was 3.3 per cent last month, unchanged from October, according to the Office for National Statistics. This leaves it some way above the government's target of 2.5 per cent or below.

The headline rate of inflation, which includes all items, was also unchanged in November at 2.7 per cent. The retail prices index rose 0.1 per cent between October and November to 153.9.

There were big rises in the prices of oil and petrol and leisure goods. The rise in clothing and footwear prices was the biggest for 23 years - suggesting shops have successfully managed to make autumn price increases stick.

The main offsetting downward pressures on inflation came from lower food prices as shops again offered discounts on foods, such as meat, and from cuts in fuel and light costs, which fell for the first time since March 1994.

The Treasury said that record low factory gate prices would soon begin to feed through to the high

street, easing upward pressure on retail prices.

But the CBI reported that manufacturers' expectations of increased domestic goods prices picked up in December to the highest level since March.

The pound climbed slightly following the figures, gaining more than half a penny against the D-Mark to close at DM3.56.

The opposition Labour party said that the failure of the inflation rate to fall towards its target made "a mockery" of government claims that the sharp jump in October was temporary.

## Polly Peck asset fight goes to European court

By Jim Kelly in London  
and John Barham in Ankara

London-based administrators of the collapsed Polly Peck empire are to go to the European Court of Human Rights in a bid to win shareholders access to assets in Turkey.

They will claim that the Turkish courts have violated the European Convention on Human Rights by upholding the rival claims of Mr Asil Nadir, the fugitive head of Polly Peck, in exile in the self-proclaimed Turkish Republic in North Cyprus.

The move will embarrass the Turkish government at a time when it is under intense international scrutiny over its human rights record. Mr Malcolm Rifkind, UK foreign secretary, is due to visit Cyprus next week.

Polly Peck collapsed in 1990 with debts of more than £1bn (\$1.6bn). Mr Nadir fled to northern Cyprus in 1983 while facing charges of theft and false accounting involving £34m.

The court move marks a hardening of attitude on the part of administrators, accountants Coopers &

Lybrand. "Our work in Turkey has been persistently thwarted by the systematic non-cooperation of the courts," said Mr Chris Barlow, lead administrator.

Mr Sermet Atacan, a Turkish foreign ministry spokesman, said: "I have no idea about this. I do not know if there is a problem or the nature of a problem."

The administrators also intend to go to the Court of Appeal in London to block claims by Greek Cypriot interests to assets realised in northern Cyprus. They claim rightful ownership going back to before partition of the island in 1974. The assets are understood to be worth in the region of \$10m.

The application to the European Court in Strasbourg is on behalf of Voyagers - a unit of Polly Peck International based on the Isle of Man. It claims Turkish courts have failed to recognise that it owns 80 per cent of AN Graphics - a Turkish printing company.

The administrators want the European court to order the Turkish courts to rehear relevant cases.



Guernsey trawlermen, in dispute with French rivals over fishing rights, protest at the Houses of Parliament. Mr Doug Henderson, of the opposition Labour party, has written to Mr Michael Howard, home secretary, requesting information.

## Share trading rules examined

By John Gapper,  
Banking Editor

The Securities and Investments Board is to examine new rules for the introduction of electronic share trading in the City to decide whether they are unfairly biased in favour of large investment banks.

The London Stock Exchange is to announce today that it will work further on some rules for the introduction of order-driven trading on October 20 next year before submitting them to a review by regulators, probably by the end of February.

The most contentious rules are those governing how soon a bank which risks capital to execute a large share trade must publish details, and the degree to which big trades must be executed using orders on electronic screens.

As part of this review, SIB is to consult the Office of Fair Trading, which has already expressed concern about rules allowing delays of up to 60 minutes in the publication of the details of big trades carried out by banks.

SIB has said it may allow exceptions to having complete transparency in the new market if liquidity would otherwise be damaged or trading driven offshore. However, the OFT wants to ensure that the rules are not anti-competitive.

The investment banks that currently act as market-makers in the London market want to preserve a set of privileges for the new regime of block trading that would take place alongside electronic order-driven trading on screens.

The rules have already faced criticism from Insti-

not, one of the largest agency brokers in the London market, on the grounds that they are unfairly weighted towards firms that risk capital, as opposed to agency brokers.

Separately, SIB yesterday confirmed new rules that will forbid banks from using derivatives contracts to gain profits for companies in circumstances where purchases of shares would constitute illegal trading on inside information.

The rules, drawn up to prevent companies gaining from the purchase of derivatives contracts in takeover bids, have been further tightened to cover contracts related to indices of shares as well as individual securities.

The change in the rules stem from a £1.2m bid made last year by the conglomerate Trafalgar House for Northern Electric, in which

Trafalgar in effect placed a bet through "contracts for differences" that Northern's price would rise.

SIB's new guidelines, bringing the rules governing the purchase of futures and options in line with shares, bear on investment banks and regulated firms rather than companies because only they must comply with SIB principles.

The rules now say that purchases of derivatives based on share indices will be similarly restricted in cases where the security involved forms a substantial part of the index or a transaction may move the level of the index.

They say that a financial firm should not rely on a "bid facilitation" defence to enable a company to deal on the basis of inside information in indirect stakes where the dealing with provide only a cash benefit.

## Forex scheme offers 'free draw'

By Clay Harris

UK residents are being offered the chance to win £5,000 (\$8,250) in a "free draw" as part of the marketing effort for a scheme to speculate on the foreign exchange markets.

The direct mail solicitation comes from Anglo Scandinavian, which describes itself as being "in association with" Danish-based Scandinavian Forex and Futures Group. Anglo Scandinavian is a Spanish company, Mr David Rycott, managing director, said yesterday.

Its trading is run from Marbella, its back office is in Copenhagen and it has an administration office in

Southwark, London. Danish company records list Mr Rycott as "management" director and owner of Scandinavian Forex.

Entry to the £5,000 draw is offered as an incentive to request a brochure. Mr Rycott said: "We don't speak to anyone unless they've applied to us, so there's no cold-calling." He confirmed that Anglo Scandinavian had UK customers.

The group also markets its currency investments in Scandinavia and Spain.

Anglo Scandinavian is not authorised by UK regulators, although they are aware of its marketing effort.

Under an "overseas persons exemption", its promot-

ional material has been approved by Alexander, an accountancy firm in Basingstoke, Surrey, as complying with the Financial Services Act.

Scandinavian Forex has applied for authorisation by Finansstyrelsen, the Danish financial regulator. If approved, it would receive a "passport" to operate throughout the European Union under the EU's Investment Services Directive.

If the application is not successful, Mr Rycott said, "we have arrangements with members of authorised firms" in several countries, including the UK, to take over clients' business.

In May, Scandinavian Forex withdrew an applica-

tion to the UK's Securities and Futures Authority for authorisation to offer "rolling spot" foreign exchange investments rolled-over forward contracts of seven days or less.

The small print in Anglo Scandinavian's brochure states: "The rewards are great exactly because the risks are, and you can lose money as quickly as you can make it."

It also says the UK's investors' compensation scheme does not apply.

Mr Rycott was a director of DPR Futures, a futures and options trading company wound up in 1988 by the Securities and Investments Board, the UK securities watchdog.

## UK NEWS DIGEST

## Struggle for millennium plan

Mr Michael Heseltine, the deputy prime minister, was last night struggling to produce a last ditch business plan for the millennium exhibition in Greenwich, south-east London, that would meet serious concerns raised by the opposition Labour party. As Labour continued to express fears that it could end up bailing out the exhibition if it wins the next election, Mr Jack Cunningham, the party's heritage spokesman, set out a new plan which could save the exhibition.

The Millennium Commission, the body managing the event, issued a statement that it was "now finalising the means by which the exhibition will be delivered within an acceptable budget".

Potential sponsors of the \$700m (\$1.15bn) exhibition - such as British Telecommunications and British Airways - have insisted they are not prepared to back the project unless Labour gives a commitment to underwrite it. Labour's concern over the viability of the budget had been triggered by a confidential risk assessment of the exhibition's business plan, it emerged yesterday. The assessment, drawn up by Towers Perrin, corporate risk analysts, showed the exhibition's business plan needed to be supplemented by a "recommended level of contingency" of £222m to be viable. Under Mr Cunningham's plan, the assets of the Millennium Commission in the year 2000 would be used as collateral to borrow additional money from banks.

## RESIGNATION

## Ex-minister still has election role

Mr David Willemts, who resigned from the government this week, will keep his place on many of the governing Conservative party's main committees planning strategy for the next general election. In a sign that the party is determined to resurrect Mr Willemts' career as quickly as possible, the 40-year old MP will be consulted by Mr John Major, the prime minister, over the writing of the Conservative manifesto. The resignation of Mr Willemts, from his position of paymaster general, followed a damning judgment from a House of Commons committee over evidence he gave to them last month. But a senior cabinet minister admitted that divisions among Conservatives were the worst for nearly 150 years.

## PRIVATISATION

## Launch of lobbying group delayed

Plans to set up a lobbying group to boost the image of privatised industries were yesterday shelved until after the general election, amid fears from some company executives that the scheme would antagonise the opposition Labour party. Labour believes the group was designed as a rallying point for opposition to its proposed windfall tax. The scheme has received enthusiastic backing from Mr Michael Heseltine, the deputy prime minister.

Many privatised companies turned down invitations to attend yesterday's opening meeting of the proposed new group, fearing retribution from an incoming Labour government.

## TRAINING

## Payments 'should go to students'

The opposition Labour party's proposed educational allowance for 16 to 18 year olds should be paid to the student not the parents, according to the Institute of Fiscal Studies, the think-tank. The conclusion, published yesterday, comes from a study of an Australian scheme launched in 1987 which has had some success in ensuring students from relatively deprived backgrounds stay on at school. The Australian scheme, however, relies heavily on the idea that the incentive to stay on is more powerful if the cash is paid to the student rather than the parent. The IFS study argues that giving students the cash would create a more level playing-field than if it were given to the parents.

Labour is examining the possibility of introducing tax relief for small and medium-sized companies as a way of encouraging them to train their employees under the Investors in People scheme. The party believes small and medium-sized enterprises are discouraged from joining in the government-run Investors in People scheme because of the cost burdens.

## EMPLOYMENT

## Government unveils job schemes

Mrs Gillian Shephard, the education and employment secretary, yesterday announced plans for two government-funded schemes to help up to 50,000 of the long-term unemployed get back into work. Pilot projects will be launched next spring in four cities under the new Contract for Work scheme in which private-sector contracting companies are to be asked to place 6,000 long-term jobless in work. The companies have until mid-February to tender for the work, which will include extended job placement and mentoring. A further 6,000 long-term jobless will be placed on programmes administered by the state employment service. The pilot schemes will run for 12 months.

## TAXATION

## Labour seizes Treasury figures

The opposition Labour party yesterday renewed its assault on the government's taxation record, seizing on Treasury figures which show that the tax burden on the typical family has risen significantly since the last election. The figures show that the proportion of an average family's income absorbed by tax will rise to 35.1 per cent following last month's Budget, compared with 32.7 per cent in 1992-93.

## Freight operators warn of a terminal problem

The rush to develop rail links for the Channel tunnel market may result in an imbalance between regions

Developers and municipal authorities in the UK are scrambling to complete rail terminals which, they hope, will link their projects and their regions to the growing market for international rail freight through the Channel tunnel between England and France.

But developments are unco-ordinated and threaten to leave some areas with too many terminals and others without good rail freight links to mainland Europe.

Some areas, such as the West Midlands, could find themselves with a glut of terminal space while south Wales, London and south-east England may find themselves short.

Early forecasts suggested the opening of the tunnel would increase cross-Channel freight shipments from 2m tonnes a year to 6.5m tonnes within two years. Growth has been slower than this

but there are still 160 long distance freight trains passing through the tunnel each week.

In the run-up to privatisation, Railfreight Distribution - the international freight arm of British Rail, the state operator - drew up plans for a network of nine terminals around the country. It spent \$450m (\$738m) improving facilities but financial pressures, the speed of privatisation and a re-assessment of traffic needs meant only six were completed.

Some, such as Mossend, on the outskirts of the Scottish city of Glasgow, were planned on a generous scale with space for industrial and retail buildings which developers say are needed to justify the rail investment. Mossend covers 260ha and has attracted an investment from Chung Hwa Picture Tubes, a Taiwanese company which plans to use rail for shipping products around Europe.

But others - including Wileston in London and Lander Street in Birmingham, the second largest city in England - are on cramped, inner city sites with limited scope for expansion.

"The time it takes to get planning permission for greenfield projects meant we had to develop existing railway sites," said Railfreight Distribution.

A feature of the new developments is their combination of rail freight handling facilities and conventional property development. "It is difficult for a pure rail terminal to be viable on its own so we put together a freight village which operates as a logistics hub," says Mr David Baker of Baker Rose, a project consultancy. Daventry rail freight terminal in the English Midlands, a 145ha greenfield site between the main west coast rail line and the M1 motorway, is typical.

Its focus is a railport, with five reception sidings and the capacity to handle 10 Channel tunnel freight trains a day. Rail lines run into five of the buildings on the site but most of the area consists of conventional industrial space which can use road or rail links.

But there are still a number of terminals which, in spite of considerable investments, have limited scope for expansion.

"The established terminals are often in entirely the wrong place, surrounded by housing," said Mr Chris Nichols, secretary of the Rail Freight Group, which represents freight users.

Mr Julian Worth, business development manager at English Welsh & Scottish Railway, the US-owned freight group, says the situation in London and south-east England is a particular concern. He identifies a

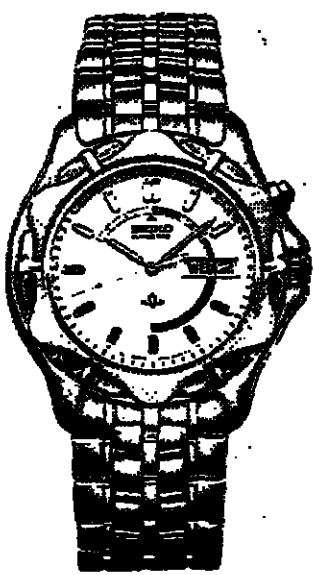
need for four terminals, two outside the M25 orbital motorway around London and two inside.

The rail freight industry pinpoints two problems facing the development of new terminals: the failure by Railtrack - the private company which controls track, stations and signalling - to retain disused freight depots for future terminal use, a charge denied by the company, and the government's parsimony with rail freight grants.

The conditions for obtaining grants are to be eased but it is unclear what relief this will give. A failure to develop a proper terminal network would deny rail freight the opportunity to become part of the increasingly sophisticated logistical schemes of big manufacturers and retailers. It would also mean that many freight shipments going by road.

Charles Batchelor

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IN BRIEF Asian paper mills set to pose threat

The expanding capacity of Asian paper mills could make them a disruptive force in world pulp and paper markets over the next few years.

Cooca-Cola buys into Russian bottlers Cooca-Cola, the US soft drinks company, is to take a minority stake in two Russian bottling plants...

Wickes hopes issue will end uncertainty Wickes, the troubled DIY retailer, yesterday ended almost six months of uncertainty over its future...

Nursing group turns to securitisation A UK residential nursing and healthcare company raised £80m (\$131m) by securitising its income and assets...

Companies in this issue AMP 28 Hocking Pentacoat 27 AT&T 24 Hoechst 24 AZZURRA 24 Hyundai Motor 28 Acer 8 IBM 8 Air One 24 Jet Airways 8 Airfin 24 J.P. Morgan 25 Alcatel Alsthom 2 KTM 24 Alitalia 24 Lagardere 2 Alpi Eagles 24 Laventis 24 BHP 26 London Electric 27 Bangkok Bank of Comm 28 M&G 27 BankAmerica 23 Meridiana 24 Barrick Gold 23 Metase-Seria 24 Elber Holding 24 Mol 30 Boeing 8 Norman 24 Bouygues 24 Nomura Securities 28 Bre-X Minerals 23 Oneok 25 CP Group 26 Paracorp 25 Canal Plus 24 Pepsi-Cola 25 Carpio 24 Philip Morris 25 Cise 24 Philips Electronics 24 Cinerco 25 Premier Group 24 Cooca-Cola 25 Prudential 27 Craigmoor 27 RJR Nabisco 25 Daewoo 2 Saint Gobain 24 Deutsche Telekom 2 Saal 4 Dickson Concepts 23 Siemens 26, 23 Eluma 25 Sitco 26 Empress Polar 25 Thomson-CSF 2 Espirit Asia 26 Tractebel 24 Eurotunnel 24 UPC 24 Fimpar 24 United International 24 France Télécom 24 Western Resources 25 Harvey Nichols 28, 23 Wickes 27

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Chief price changes yesterday LONDON (Pence) Shares: British Airways 100 + 18, BT 100 + 18, British Petroleum 100 + 18, British Telecom 100 + 18, British Airways 100 + 18, BT 100 + 18, British Petroleum 100 + 18, British Telecom 100 + 18...

BankAmerica to face shake-up

Third largest US bank will incur \$280m charge for restructuring

By John Authers in New York BankAmerica, the third largest US bank, yesterday announced it would be taking a pre-tax charge of \$280m this quarter to pay for a widespread restructuring which will involve laying off 4 per cent of its workforce.

emphasis on emerging markets in eastern Europe, and a different product mix in Asia. The changes reflect a growing trend for banks to focus on their core competencies and take steep restructuring charges if necessary.

It also plans to open a 200 outlets in shopping centres, as part of the growing trend towards "supermarket banking". It already has about 1,400 retail outlets in the state, as well as 3,800 automated teller machines.

charge would result in a drop of \$18m in after-tax income for this quarter, but that this would be recovered in cost savings by the end of 1998. BankAmerica has surprised many analysts by not making any significant acquisitions during the wave of consolidation that has taken place in the US commercial banking industry over the last few years.

About \$180m of the charge will cover wholesale banking. The changes will include expanding in eastern Europe through a "securities-led expansion" and stepping up capital markets operations in Tokyo.

Electronics group confirms flat earnings forecast

Siemens to shed further 6,000 jobs in Germany

By Wolfgang Münchau in Munich

Siemens, the German electronics group, is to cut a further 6,000 jobs in its German operations over the next year in an effort to improve efficiency and profitability. The company also reaffirmed an earlier forecast of no further profits growth in the current financial year, which ends in September 1997.



Chairman Heinrich von Pierer yesterday: most of the job cuts will come in the medical technology and plant technology divisions and at Siemens computer unit, he said

Mr Heinrich von Pierer, chairman, said at the annual news conference yesterday that Siemens would hit its profitability targets but progress would be uneven. The company reported in November that net profits had gone up 20 per cent to DM2.49bn (\$1.59bn) from DM2.08bn on turnover of DM94.2bn during the last financial year to end-September.

cuts would come in the medical technology and plant technology divisions and at Siemens Nixdorf Informations system, the computer unit. Over the past three years, Siemens has cut its German staff by about 30,000 to 288,000. Mr von Pierer predicted that in two years Siemens would employ more staff abroad than in Germany.

might slow the rate at which it builds capacity. In the face of growing criticism from investors about the company's earnings performance, Mr von Pierer indicated that he intended to follow current strategy, but might accelerate productivity and disposal of non-core activities.

Confusion surrounds stakes in Indonesian gold deposit

By Robert Gibbins in Montreal and Bernard Simon in London

Talks on future ownership of the rich Busang gold deposit in Indonesia were bogged down yesterday amid conflicting claims and accusations. Bre-X Minerals, a small Calgary-based exploration company which controls exploration licences to the property, has been under pressure from the Indonesian government to turn over the bulk of its stake to Barrick Gold, the international mining group.

deal with Barrick, saying it had cancelled Bre-X's application for contracts of work required before mine construction can start. According to reports from Jakarta, Mr Umar Said, the mines ministry's secretary-general, had said the government was investigating whether Bre-X had falsely claimed ownership of Busang II and Busang III to North American regulatory authorities.

per cent of the three zones of the Busang property, would turn over three-quarters of its interest to Barrick. The government has suggested it be given a 10 per cent stake. Bre-X yesterday insisted that its exploration permits and mining licence applications "remain in good standing".

Israel Electric to raise \$600m in bonds issue

By Judy Dempsey in Jerusalem and Conner Middelmann in London

Israel Electric Corporation, the state-owned electricity company, yesterday issued \$600m of bonds - the first time an Israeli company has tapped the international debt market. The issue, which was substantially oversubscribed, follows the \$200m eurobond debut by the state of Israel.

required capital. In addition, Israel Electric has reached a ceiling on borrowing from Israeli banks. The issue was split into three tranches: \$350m of 10-year bonds paying a coupon of 7.25 per cent and priced to yield 91 basis points (hundredths of a percentage point) above comparable US Treasury bills; \$125m of 30-year bonds paying a 7.75 per cent coupon and yielding 125 basis points over Treasuries; and \$125m of 100-year bonds with an 8.10 per cent coupon yielding 145 basis points over Treasuries.

Lehman Brothers acted as bookrunner - or lead manager - with Salomon Brothers as joint lead manager on the 10-year and 30-year portions. According to Lehman Brothers, the issue was placed largely with US investment institutions, such as pension funds and insurance companies, which have a healthy appetite for higher yielding long dated assets that match their liabilities.

The group's operations in China remained profitable during the period. However, Dickson Concepts warned against expectations of any significant returns in the near-term, citing the weakness of consumer spending on the mainland. Group earnings per share rose 13 per cent to 70.35 cents. An interim dividend of 30 cents per share and a special dividend of 6 cents per share were declared, marking a total increase of 20 per cent.

Although the company has issued bonds on the Tel Aviv stock exchange, trading there is too small to raise the

Dickson Concepts reports five-fold increase

By John Ridding in Hong Kong

Dickson Concepts, the Hong Kong luxury retailer, yesterday announced a five-fold increase in interim net profits to HK\$833m (US\$107.7m) as a solid underlying performance was boosted by exceptional gains.

The listing of Harvey Nichols is part of a broader restructuring of the group. The Hong Kong company recently completed the flotation of its S.T. Dupont arm, which makes luxury goods, notably pens and lighters.

The group, headed by Mr Dickson Poon, said its strong recurring income base and its net cash position of HK\$1.3bn placed it in a strong position to take advantage of investment opportunities. They also laid the basis for strong profits growth over coming years.

Group earnings per share rose 13 per cent to 70.35 cents. An interim dividend of 30 cents per share and a special dividend of 6 cents per share were declared, marking a total increase of 20 per cent.

Sale of Major Irish Newspaper Titles Deloitte & Touche Corporate Finance invite enquiries from interested parties in regard to the sale of the Irish Press Group newspaper titles. The three national newspapers - "Irish Press" "The Sunday Press" "Evening Press" - were founded by the former President of Ireland, Eamon de Valera. The titles will be sold individually or as a group. An Information Memorandum in respect of the titles is available on request to assist any potential buyers. All correspondence should be addressed for the attention of: Mr. Frank Bowen, Tel: +353 (1) 475 4433, Deloitte & Touche Corporate Finance, Fax: +353 (1) 475 6186, Deloitte & Touche House, Internet Website, Earlsfort Terrace, http://www.dtti.ie, Dublin 2, Ireland. Deloitte & Touche Corporate Finance Deloitte Touche International



COMPANIES AND FINANCE: EUROPE / AFRICA

AT&T awarded Hoechst contract

By Nicholas Denton

Hoechst, the German chemicals company, yesterday became one of the few multinational companies to acknowledge publicly it had chosen a foreign company as the primary provider of telecom services for its global operations.

as European telecoms liberalisation in 1998 approaches. In a deal worth up to \$150m over three years, AT&T and allied European telecoms companies will provide advanced connections linking phones and computers at Hoechst's operations in the US, Germany and the rest of Europe.

Deutsche Telekom will continue to manage some forms of traffic, but AT&T will provide electronic mail connections and the extremely rapid "frame relay" services which big companies are increasingly adopting.

Telekom and France Telecom, British Telecommunications' Concert alliance, IBM and Scitor, the computer network owned by the big airlines.

AT&T's alliance with the four European telecoms companies in the Unisource group - KPN, Telia, Swiss PTT and Telefonica - is looser than Concert, the joint venture between BT and MCI Communications of the US cemented by their announced merger.

Coca-Cola increases links with Leventis

By Kerin Hope in Athens

Coca-Cola, the US soft drinks company, is to take a minority stake in two Russian bottling plants belonging to the Cyprus-owned Leventis group.

INTERNATIONAL NEWS DIGEST

KTM shares make solid start

Shares of KTM, the Austrian motorcycle company, rose 2.5 per cent to Sch605 in heavy trading on their first day on the Vienna stock market. The issue, the first initial public offering in Austria for more than a year, was 12 times oversubscribed and the shares were priced at Sch590, equivalent to about 18 times earnings.

France Télécom in price plan

France Télécom yesterday announced an aggressive pricing policy for 1997, when it is to be partially privatised through the public sale of about 20 per cent of its capital. The French utility is to raise its standard monthly telephone subscription, which is among the lowest in Europe, by 28 per cent next March to FFr68, with a new half-price subscription rate for "moderate" phone users, who would pay extra for their relatively rare calls. But it also plans to cut the cost of national calls by 17.5 per cent in March and 21 per cent in October, and to cut the cost of calling abroad by 20 per cent in March.

Bouygues, St Gobain in deal

Bouygues and Saint Gobain yesterday announced plans to merge two of their water and public services subsidiaries to create a new entity with a FFr12bn (\$2.5bn) annual turnover. Under the deal, which the parent companies said would be discussed with the subsidiaries' staff and French competition authorities, Saint Gobain would sell 80 per cent of its Cise water treatment company to Bouygues for FFr2.16bn. Bouygues would have an option to buy, and Saint Gobain the option to sell, the remaining 20 per cent up to March 2000. Bouygues' plan is to merge Cise with its subsidiary Saur during the course of next year. The agreed price for 100 per cent of Cise is FFr2.7bn, after payment by Cise of FFr155m in dividends to Saint Gobain by the end of this year.

Premier Group ahead

A solid increase in first-half profits at Premier Group, the South African food, pharmaceuticals and retail group, has buoyed hopes of recovery at the debt-laden conglomerate. Pre-tax profit of R258.4m (\$54.8m) was not comparable with the R189.2m achieved in the previous period, as the group had disposed of subsidiary Clicks, the nationwide retail chain. But Mr Doug Band, chairman, said a 25 per cent increase in trading profits and modest sales growth were "an excellent improvement".

Tractebel defers decision

Tractebel, the Belgian utility, said its board would consider a merger with Powerfin, its 60 per cent owned subsidiary, when the two companies' 1996 accounts had been finalised. Tractebel and its controlling shareholder, Société Générale de Belgique, have been looking at a merger with Powerfin since September, when SGB increased its stake in the group to 65 per cent. Powerfin was set up to spearhead Tractebel's expansion in the electricity sector abroad.

Metsä eyes Biber paper arm

Metsä-Serla, the Finnish pulp and paper concern, said it was holding talks on the acquisition of the fine paper operations of Biber Holding, the Swiss company. Metsä-Serla said the talks applied only to Biber's fine paper operations.

Canal Plus deal goes ahead

Mr Pierre Lescure, chairman of Canal Plus, the French pay-TV company, said the merger between Canal Plus and NetHold would be signed on Saturday and effective from March. Mr Lescure said it would have a "clear impact" on Canal Plus' 1997 results, because of losses at NetHold, which reached FFr800m in 1995.

Italy's airlines await heat of battle

Deregulation and an influx of new entrants threaten a shake-up of the industry

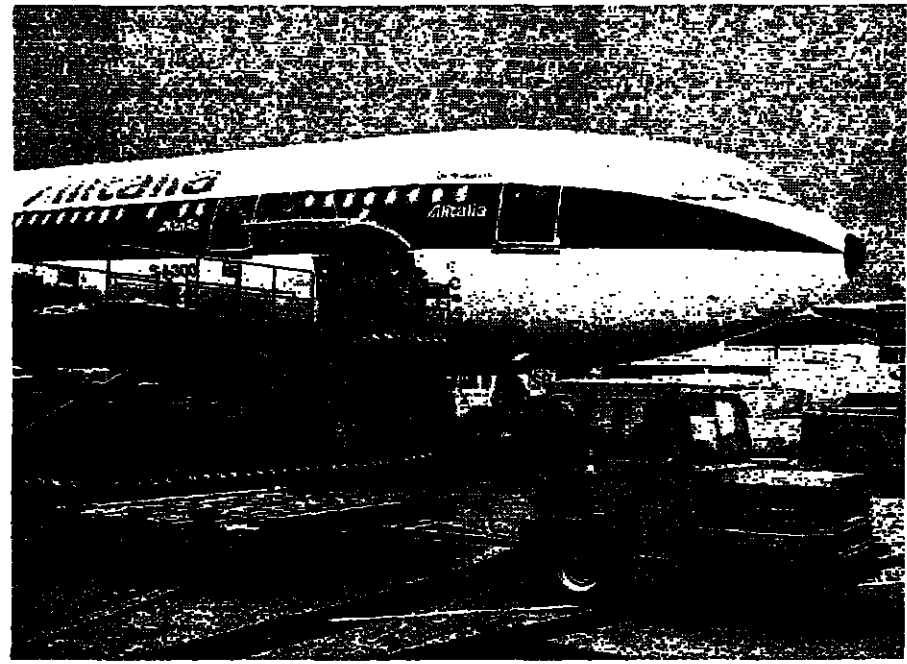
Competition in Italy's skies intensified this week with the launch of yet another small airline. AZZURRAir is the newest arrival in the country's airline industry, where competition began in earnest a year ago when the national carrier, Alitalia, lost its monopoly on the key Milan-Rome flights.

Although the market was opened up in 1993 in line with European Union rules, fully-fledged deregulation has been delayed by domestic restrictions already in force on most routes.

AZZURRAir, which is 49 per cent owned by Air Malta and is based at Bergamo, northern Italy, has become the first Italian airline to schedule flights to London's City airport.

It has also bucked the trend for regional airlines to acquire second-hand aircraft by buying three Avro RJ-85 four-engine jets, made by British Aerospace, from Aero International Regional (AIR). AIR expects more sales to Italian operators shortly.

Air One, owned by Mr Carlo Toto, is another private operator that has grabbed 20 per cent of the Milan-Rome market while Noman, which began operating at the end of 1995 and is majority-owned by the La Starza family, has taken nearly 2 per cent.



Alitalia: the former flag carrier faces a European Commission probe into its restructuring

On what was one of Europe's most expensive routes, Air One undercut the Alitalia standard fare by 22 per cent and the off-peak by 42 per cent, prompting Alitalia to respond this year with a more flexible fare structure including a L139,000 (\$91) off-peak fare

that matches that of Air One. Since October, Air One has branched out from its Rome-Milan operation and now flies the important business routes of Rome-Turin, Naples-Milan and Naples-Turin. Its initial fleet of three aircraft has increased to eight - seven of them leased Boeing 737-300s - while its workforce, including an airport handling services arm, has doubled to 300.

Alitalia still carries 80 per cent of all domestic traffic and stiff competition has yet to emerge in the regional centres of Palermo, Catania and Bologna.

But private operators such as the long-established Meridiana, and newer entrants such as Air Dolomiti, Air Sicilia and the north-east airline Alpi Eagles, all see scope in niche markets.

Alpi Eagles, however, suffered a setback this month when its four aircraft were suspended briefly for infringing regulations after an incident in which a passenger door on a Fokker 100 opened shortly after take-off from Venice.

Mr Chris Avery, European aviation analyst at Paribas in London, says the Italian market is still in the early stages of liberalisation. "We have not yet seen a shake-up of early start-up airlines or any go pattern," he says.

The pattern seen elsewhere, he says, is for the national carrier to attempt to keep the new operators in line by matching them in scheduling and pricing until their banks lose patience. He believes survival may be easier in Mediterranean countries, where national

carriers are not at the leading edge of low-cost service. The entrants are also beginning operations at a time of difficulty for both Alitalia and Meridiana. Alitalia estimates losses and restructuring costs this year at L1,200bn and the European Commission is investigating the restructuring because of concerns that a L3,000bn capital injection broke EU state aid rules.

Meridiana, which is jointly owned by the Aga Khan along with Airfin, and Fimpar and Cariplo, the savings banks, is attempting to persuade unions to accept a five-year plan including a productivity agreement. Meridiana, which has nearly half its activity on Sardinia routes, has seen

revenue fall since deregulation. It expects to break even this year with estimated sales of L475bn, down from L512bn. It has warned its 1,200 staff that it will be forced to restructure if the plan is not agreed. "We want to consolidate our position as Italy's leading privately owned airline and increase our 17 per cent market share," says Mr Claudio Miorelli of Meridiana. "But we need to be competitive and to bring our labour costs down to at least the level of Alitalia and closer to the level of the new entrants which have not had to negotiate agreements with unions." A fresh stage of competition begins next April when EU rules permit European

wide carriers to operate in Italy. There is also likely to be further liberalisation of ground-handling services, a big component of the costs of low-cost carriers.

Operators are also keen to see how new arrangements for slot allocation will work in practice. Until last month, when it relinquished the role, Alitalia was responsible for allocating slots at congested airports, but was recently fined for abuses which included scheduling its own flight times to overlap with those of competitors and impeding purchase of rivals' tickets through travel agents.

John Simkins

Philips may dispose of cable TV business

By Alan Cane

Shares in Philips Electronics rose F1.30 yesterday to close at F167.40 after the Dutch company confirmed it was examining the possibility of disposing of its extensive cable television activities.

The cable interests are held by a joint venture company, UPC, owned equally by Philips and by the US group United International Holdings.

Philips said it was examining various options and did not rule out the possibility of an outright sale. It is understood Philips is prepared to examine the possibility of selling its interests either as a whole or in parts.

who told journalists in late October he intended to cut activities that absorbed capital but were not core to the company's ambitions.

The projected disposal, however, raises questions about the value of the assets and the ambitions of potential buyers.

In the UK, for example, the cable companies Videotron, Nynex CableComms and Bell CableMedia are to

be merged with the telecoms interests of Mercury Communications in a deal masterminded by Cable and Wireless.

The deal is less about promoting cable television than cable telephony. As cable companies in mainland Europe win the right to offer telephony over their networks, Philips' 2m customers will represent an increasingly valuable asset.

French take to streets over Eurotunnel concession

By Andrew Jack in Paris and Motoko Rich in London

Individual shareholders in Eurotunnel took to the Paris streets yesterday to try to force the French and UK governments to extend the concession granted to the operator of the Channel tunnel rail link.

About 100 investors, most well above France's retirement age, marched to the British embassy to submit a letter calling for the UK's support for an increase in the concession to up to 99 years. The British

government is opposed to an extension, while France appears to be in favour.

Mr Christian Cambier, march leader and head of the Association of Eurotunnel shareholders, said an extension was a prerequisite for investor approval of the company's \$9.1bn (\$15.1bn) debt restructuring programme. Investors are scheduled to vote on the plans next spring. However, in an indication of softening investor sentiment, a sub-committee of the association said yesterday it agreed with some of the plan.

Mr Cambier's association, in conjunction with a mass campaign launched by the fortnightly newspaper Investir, collected enough votes to form a blocking minority at Eurotunnel's annual general meeting last summer, and could jeopardise approval of the restructuring.

The British embassy said yesterday: "The extension of the concession is the subject of discussion, and we will respond in due course."

A report published yesterday by Klesch & Co, the debt traders, said an extension to the concession "would add little current value to the underlying worth of the group's equity".

On its estimates, the company's shares are worth about 50p each, compared with yesterday's London closing price of 82p, up 1/2p.

The report suggested last month's tunnel fire could have a more lasting effect on the group's refinancing programme if passengers switched to alternative forms of travel, the insurers raised their premiums, or if the Channel Tunnel Safety Authority called for a re-design of the freight rolling stock.

"We are not saying that this fire in isolation says the restructuring is dead before it is done but in our view it makes it a lot more fragile," said Mr Jeff Summers, Klesch analyst.

However, another analyst said: "There is no material long-term impact of the fire. It was just before this incident and it is just afterwards. It's just a question of whether infinity plus two is more than infinity."

INVITATION to Subscribe for New Participation Certificates with a Nominal Value of ATS 100.- Each. Notice is hereby given to the holders ("Holders") of Participation Certificates of Raiffeisen Zentralbank Österreich Aktiengesellschaft ("RZB-Austria") of the issue of New Participation Certificates with a nominal value of ATS 100 each. The new participation certificates ("New Participation Certificates") will from 1st January, 1997 onwards be entitled to a yearly dividend at a fixed annual rate of 7% on the nominal value, provided that there is sufficient annual distributable profits. If the fixed annual dividend on the New Participation Certificates is not paid in full, the unpaid amount will not have to be paid out of the distributable profits of the following business years. Other conditions will remain the same as for the Participation Certificates issued by RZB-Austria (formerly: Genossenschaftliche Zentralbank Aktiengesellschaft, GZB-Vienna) in 1987. The new issue was authorized at an extra-ordinary general meeting of the shareholders held on 12th December, 1996. Holders of Participation Certificates of RZB-Austria are hereby invited, during a period between 13th December, 1996 and 27th December, 1996 (both dates inclusive) (the "Subscription Period") to subscribe for New Participation Certificates: 22,963 Participation Certificates give the right for the subscription of 2,498 New Participation Certificates at a subscription price of ATS 480.- by presenting dividend coupons no. 14 at the offices of any of the Receiving Agents listed below or by presenting the same at the Holder's Depository Bank. Normal banking commission will be charged, provided subscription is made at any of the Receiving Agents and dividend coupons n. 14 arranged in numerical order are presented together with a list in duplicate specifying Participation Certificate numbers. Receiving Agents outside Austria are: Citibank N.A., London, Citibank N.A., Brussels, Citicorp Investment Bank (Luxembourg) S.A., Luxembourg, Credit Suisse, Zürich, DG BANK Deutsche Genossenschaftsbank, Frankfurt. Subscription rights cannot be exercised after the expiration of the Subscription Period. Payment for the New Participation Certificates must be received by RZB-Austria on or before 31st December, 1996 at the latest. RZB will use its reasonable endeavours to arrange for an OTC-traded in subscription rights between 16th December, 1996 and 18th December, 1996 (both dates inclusive). Vienna, 13th December, 1996. RAIFFEISEN ZENTRALBANK ÖSTERREICH AKTIENGESELLSCHAFT RZB-AUSTRIA

The Financial Times plans to publish a Survey on 1997- Global Business Outlook on Tuesday, January 7. To be published in the FT on Tuesday 7th January 1997 this report will provide analysts, the professional investment community, and captains of industry around the world with the FT's view of the developments and key dates which will be important for the main industrial sectors in 1997. 1997 - Global Business Outlook will be a vital "pull out and keep" business reference tool and as such presents a unique opportunity for advertisers from all areas of commerce to make a lasting impression on the FT's influential business and policy decision making readership. For full editorial synopsis and advertising information please contact: Chris Aston Tel: +44 (0)171 873 4196 Fax +44 (0)171 873 3062 or your usual Financial Times representative FT Surveys

The Financial Times plans to publish a Survey on Merseyside on Thursday, April 3. The FT is circulated in 140 countries worldwide, with a readership in excess of one million people. The Weekday FT is read by 125,000 business people in significant organisations in Great Britain. More senior UK business people in significant organisations read the FT than any other National Daily Newspaper. 48% of Europe's top Chief Executives read the FT. 93% of Chief Executives of top companies in Britain and Ireland read the FT. For full editorial synopsis and details of available advertisement positions to reach these audiences please contact Pat Looker, Financial Times, Alexandra Buildings, Queen Street, Manchester M2 5LF Tel: 0161 834 9381 Fax: 0161 832 9248 Source: BBS 1995 and Chief Executives in Europe 1995 FT Surveys

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COMPANIES AND FINANCE: THE AMERICAS

# Tobacco stocks prove healthy for investors

By Richard Tomkins  
in New York

Tobacco stocks are a bad buy, right? No-one in their right mind would buy shares in an industry threatened by billions of dollars worth of lawsuits.

Wrong. One of the hottest stocks on Wall Street is Philip Morris, the biggest US tobacco company. In the past few weeks, its shares have leapt so fast, they have left the market's rapid advance in a trail of smoke.

As recently as August, Philip Morris shares touched a low of \$85 after a Florida jury awarded damages of \$750,000 to a cigarette smoker who had contracted lung cancer. (The verdict is under appeal).

But that lawsuit now seems to have been forgotten. In a rally that began to accelerate after last month's

US presidential election, Philip Morris's stock - and only slightly less that of RJR Nabisco, the second-biggest tobacco company - has soared.

At lunchtime yesterday, Philip Morris shares were at \$116, representing an increase of 36 per cent in less than four months. RJR Nabisco shares were at \$39, a gain of 33 per cent over the same period.

On the face of it, the gains are inexplicable. Nothing significant has happened in the US tobacco industry recently; there has been no sudden leap in profitability, nor has the industry won any big court cases.

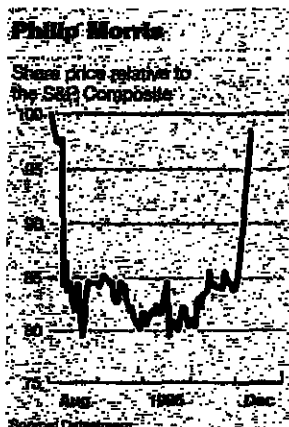
Wall Street tobacco analysts say the gains are partly explained by a hiatus on the litigation front.

Mr Norman Wilner, the anti-tobacco attorney who triumphed in the Florida

**Wall Street tobacco analysts say the gains are partly explained by a hiatus on the litigation front - and the political climate also looks relatively favourable**

case, has hit delays in pursuing lawsuits; his next trial is not expected to begin until April.

The political climate also looks relatively favourable. Although President Clinton, a tobacco industry foe, was re-elected last month, the more pro-tobacco Republican



party maintained control of Congress, limiting Mr Clinton's ability to inflict much damage.

More good news for cigarette manufacturers came last month when Mr David Kessler, the strongly anti-tobacco head of the Food and Drug Administration,

announced his decision to resign.

"That brought a large, collective sigh of relief," says Mr Terry Bivens, an analyst at Donald & Co Securities. "It seems clear that we won't get a successor who is as aggressively anti-tobacco as he was."

But Mr Gary Black, of Sanford C. Bernstein, says the biggest reason for the stock price gains is speculation that the tobacco industry and Congress will do a deal next year giving the industry immunity from anti-tobacco litigation.

"There's a lot of talk about it on the street, and that's what's driving the stocks higher," he says.

The speculation was given a boost last week when Mr Steven Goldstone, RJR Nabisco chairman and chief executive, told a private meeting of chief executives

in Boston that the "most meaningful" thing he could do next year would be to find a legislative solution to the litigation problem.

"I believe we'll come to reasonable ground and do it soon," Mr Goldstone said. "We can't continue in public as kind of an outlaw industry."

A legislative settlement would probably require the industry to fund a government-run compensation programme.

But Mr Black says cigarette manufacturers could raise the cash by increasing prices: an extra 25 cents per pack would raise \$6bn a year, and any loss of sales would be more than outweighed by the relief from litigation.

If that happens, Mr Black says, Philip Morris would arguably trade on at least a market multiple.

AMERICAS NEWS DIGEST

## JP Morgan debt rating outlook cut

Standard & Poor's, the US rating agency, has lowered the outlook on J.P. Morgan and Co's AA plus senior debt rating from stable to negative.

The agency cited J.P. Morgan's changing financial profile, as the bank's business shifts towards investment banking. J.P. Morgan recently issued preferred stock and announced a share repurchase programme, both of which could lead to further leveraging of the balance sheet.

The agency said capital levels were no longer high enough for the triple-A rating category, though J.P. Morgan's parent, Morgan Guaranty, is still rated triple-A. "The expense base has grown rapidly as the bank built its investment banking capabilities," S&P said, adding that "operating leverage could make the bank more subject to the cyclical earnings swings prevalent among investment banks". Tracy Corrigan, New York

## CBOT re-elects Arbor

Mr Patrick Arbor was re-elected to a third two-year term as chairman of the Chicago Board of Trade in a membership vote on Wednesday, making him the longest-serving chairman in the history of the world's largest futures exchange. Mr Arbor is an independent floor trader and principal in the trading firm of Shatkin, Arbor, Karlov & Co.

Mr Richard Sandor, chairman of New York-based Centre Financial Products, was elected second vice-chairman for a two-year term. Mr Sandor, a long-time innovator in the derivatives markets, most recently served as a member of the Chicago Mercantile Exchange's board of governors. Laurie Morse, Chicago

# PepsiCo begins South American marathon

Joint venture with Empresas Polar aims to win back lost 80% share of Venezuela cola market

When PepsiCo chose Venezuela for its first non-US plant 50 years ago, it was one of the few countries where Pepsi-Cola out-sold its rival Coca-Cola.

Today, PepsiCo is starting from scratch with 30 per cent of a joint venture in an attempt to recover the 80 per cent market share lost when its former bottler, the Cisneros group, switched to Coca-Cola in August.

PepsiCo was quick to put together the new operation. Sociedad Productora de Refrescos y Sabores (Sopresa), with the Venezuelan food and beverage group Empresas Polar. But the company admits recapturing the market will take time.

"This isn't going to be some sort of short-term 100-yard dash. This is a long-term marathon and we don't underestimate how difficult our time ahead is going to be," says Mr Roger Enrico, chief executive officer of PepsiCo.

Mr Enrico does not hide his bitterness towards the group's former partner,

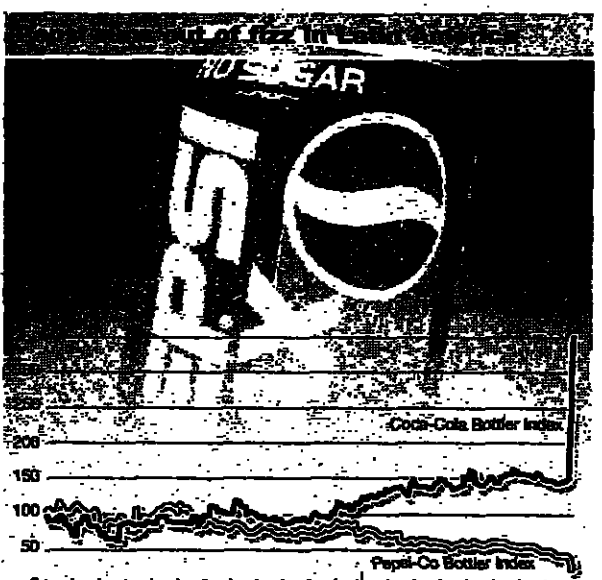
whose defection to Coca-Cola left Venezuelans with little more than Pepsi advertisements in the streets. Explaining why the partnership fell apart, he says: "A big red truck full of money showed up on the door step and our partner decided to get in and drive away with it."

PepsiCo is seeking \$18m in compensation from the Cisneros Group for the breaking of a contract supposed to last until 2003.

The Venezuelan anti-trust agency, Procompetencia, on Tuesday ruled that the alliance between Coca-Cola and Cisneros could go ahead, but fined the company \$1.9m for violating anti-monopoly regulations.

Procompetencia ordered that the joint venture between Coca-Cola and Hit de Venezuela, the Cisneros subsidiary, could not bottle more than one brand of a single flavour soft drink and would have to sell the licence for other sodas.

Both companies celebrated the ruling as a victory. "This proves that Coca-Cola and



Hit are a legal entity and all the allegations that Pepsi made were completely false," said a Coca-Cola spokeswoman.

Mr Alberto Uribe, president of PepsiCo in Venezuela, said the ruling "not

only re-established free competition in the market but severely punishes Coca-Cola, which tried to enter the market violating the laws of this country".

Not that Sopresa believes Pepsi's problems are over.

"There are many obstacles to our progress here," says Mr Enrico. "We will have to build the business from the ground up."

Sopresa has only one production plant, which previously produced Polar's own soft drink brand, Golden. Another plant will start operating in the first quarter of 1997.

Pepsi-Cola produces the soft drink concentrate at its Venezuelan plant at Yanare, which also supplies Colombia, Ecuador, Peru, Bolivia and Paraguay.

Though PepsiCo continued advertising its products even when they were not available, an aggressive advertising campaign will be postponed until Pepsi has recovered its market penetration.

"The important part in this market is the distribution," says Mr Oscar Grossmann, soft drinks manager of Empresas Polar and president-elect of Sopresa.

Unlike other markets, where much of the cola battle is carried out with

heavy publicity, the case of Venezuela dictates that distribution takes precedent over advertising, according to PepsiCo. "We don't need to teach anybody here how to drink Pepsi," Mr Enrico says.

Despite Polar's large beer distribution network, which reaches 140,000 sales points, Sopresa will build up its own network.

"You'll never see soft drinks on a beer truck," says Mr Lorenzo Mendoza Gimenez, executive director of Polar. "They're set up completely differently."

Sopresa is to increase its fleet of trucks from 250 to 1,500 within two years. Investments over the next three years will total \$400m.

Given the current conditions, Pepsi-Cola's goal of recovering market leadership within two years is ambitious. Sopresa expects to sell 50m cases next year, roughly 25 per cent of Venezuela's soft drinks market.

Raymond Collett

## US natural gas alliance

Oneok, the US natural gas distribution company, and Western Resources, the Kansas-based electricity company, plan to form a strategic alliance to combine their natural gas assets in a transaction valued at \$600m.

Oneok will own and operate the natural gas assets of Western Resources in Kansas and north east Oklahoma. Western Resources will become the largest equity holder of Oneok through a combination of common and convertible preferred stock. Western Resources and Oneok expect the agreement to help earnings for both companies in the first year. The pact has received approval from both companies' boards.

Western Resources will get about three million new Oneok common shares and preferred stock convertible upon necessary regulatory approvals into another 19.2m common shares. Western Resources will nominate two directors to Oneok's board and an additional two directors if the preferred stock is converted to common shares. AP-DJ, Kansas

## Eluma president leaves

Mr Jorge Washington Queiroz, the president of copper-product maker Eluma, a subsidiary of the Brazilian mining and metallurgy conglomerate Parapanema, has left the company because of "differences in management style regarding the strategic vision for Eluma's future", Mr Queiroz told Dow Jones News Services.

Parapanema says the departure was by mutual agreement. The Parapanema president, Mr Dennis Braz Goncalves will take on the position. AP-DJ, Rio de Janeiro

### NOTICE OF MEETING OF NOTEHOLDERS JDC CORPORATION (the "COMPANY") US\$140,000,000 1 1/2 PER CENT. GUARANTEED NOTES DUE 1997 (the "NOTES") GUARANTEED BY THE TOKAI BANK, LIMITED (the "GUARANTOR")

The Mitsui Trust and Banking Company, Limited at its offices at 5th Floor, 6 Broadgate, London EC2M 2TB (the "Principal Paying Agent") on behalf of Tokai Trust Company of New York (the "Trustee") hereby gives notice to the holders of US\$140,000,000 1 1/2 per cent. Guaranteed Notes due 1997 issued by the Company (the "Notes") that, pursuant to the provisions of the Trust Deed dated 17 June 1993 made between the Company, the Guarantor and the Trustee (the "Trust Deed") relating to the Notes (copies of which are available for inspection at the office of the Paying Agents specified below), a meeting of the holders of the Notes (the "Noteholders") will be convened at the offices of Clifford Chance, at 200 Aldersgate Street, London EC1A 4JL, on 23 January 1997 at 12:00 pm (London time) to consider the Extraordinary Resolution set out below. The quorum shall be two or more persons present in person holding Notes or voting certificates or being proxies and being or representing in the aggregate of holders of over 50% in principal amount of the Notes for the time being outstanding.

Pursuant to Clause 26 of the Trust Deed, the Trustee has given notice to the Company and the Guarantor of its intention to resign as Trustee thereunder. Under this Clause the resignation of the Trustee shall not become effective until a successor trustee is appointed by the Company. According to Clause 25 (A) of the Trust Deed, any appointment of a new trustee has to be approved by an Extraordinary Resolution of the Noteholders passed in a meeting duly convened in accordance with the Terms and Conditions of the Notes.

It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Noteholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee that:

- the Noteholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as the new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee");
- the retirement of the Retiring Trustee and the appointment of the New Trustee is intended to take effect as of 23 January 1997;
- the Noteholders hereby authorise the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary or desirable to give full effect to the terms of this resolution; and
- this resolution and all subsequent actions taken by the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons shall be conclusive and binding upon all Noteholders of the Notes.

Only bearers of voting certificates and proxies named in a block voting instruction may vote at the meeting. If a Noteholder wishes to vote in person, he must deposit his Notes with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Noteholder.

If a Noteholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Notes with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Notes should be cast for or against the resolution. The Paying Agent will then issue a block voting instruction to a proxy of its choice, instructing such proxy to cast such vote(s) in the specified manner.

Accountholders of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Cedei Bank, société anonyme to whom Notes are credited in the relevant clearing system (excluding Euroclear System and Cedei Bank, société anonyme themselves to the extent to which they are accountholders with each other for the purpose of operating the "bridge" between them) should notify the relevant clearing system to inform any Paying Agent no later than 72 hours before the scheduled time for the meeting of the number of votes to be cast for and against the resolution.

This notice is governed by, and shall be construed in accordance with, English law.

Principal Paying Agent

The Mitsui Trust and Banking Company, Limited  
5th Floor, 6 Broadgate, London EC2M 2TB

Paying Agents

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COMPANIES AND FINANCE: ASIA-PACIFIC

Hyundai Motor to accelerate Asia push

By John Burton in Seoul

Hyundai Motor, South Korea's largest car producer, plans to produce a new car for the Asian market in an ambitious attempt to sell 1m vehicles in the region by 2005.

The Hyundai "Asian unique model", which will be on the market in early 1998, is meant to compete against similar Asian cars being produced by Japanese carmakers Honda and Toyota.

The announcement of the venture came as Hyundai Motor this week broke ground in India for its first Asian manufacturing plant outside Korea. The plant, which will go into operation in 1998, is expected to produce 200,000 vehicles a year once fully completed, in 2005.

The Hyundai Asian car will be similar in size to its popular Accent model. It will be equipped with 1,300cc and 1,500cc engines, and 80 per cent of the components will be sourced from local manufacturers.

Hyundai plans to set up a regional headquarters in south-east Asia to oversee production and marketing.

The \$1.1m Indian plant, near Madras, is expected to play a key role in supplying the Asian market, and will produce engines and transmissions for other Hyundai assembly plants in the region.

Hyundai sold 90,000 vehicles in Asia last year, accounting for 18 per cent of its total overseas sales.

Esprit Asia tightens its grip on global trademark

By Louise Lucas in Hong Kong

Esprit Asia, the Hong Kong-listed fashion retailer, is to pay HK\$1.84bn (US\$237.9m) for the European, sourcing and licensing operations of the Esprit empire.

By bringing the different businesses under one roof, Esprit Asia plans to expand the brand in Europe, and to cut overheads by streamlining sourcing and other operations.

It also plans to diversify beyond

fashion into lingerie, perfumes, jewellery and cosmetics under the Esprit label.

Mr Alva Chan, executive director of Esprit Asia, said the company - which is an integrated retailer, with its own production department - was able to meet less than 15 per cent of its manufacturing needs at its own 600-employee factory in China.

Through the acquisition, there is synergy on the sourcing and production side: now, 70 per cent to 80 per cent of Esprit Asia prod-

ucts are designed in Germany. Esprit Asia is buying the businesses primarily from a company controlled by Mr Michael Ying, chairman and chief executive of Esprit Asia, which is itself the majority shareholder in the Hong Kong-listed group.

Under the deal, Esprit Asia is to acquire all of Esprit Europe and Esprit Far East (Sourcing), as well as 68 per cent of Esprit International, which owns or controls the Esprit trademark in a number of countries, and has small stakes in

the US and Japanese operations. After the transaction, which remains subject to shareholder approval, Esprit Asia will wholly own the Japanese business.

The deal will be partially funded by a HK\$307.5m share issue, with the balance coming from a bank loan and internal resources.

This will push the company's gearing up to 139 per cent including goodwill, or 239 per cent excluding goodwill. Mr Chan conceded the level was

high compared with other Hong Kong corporates, but said the interest cover of five or six times was "comfortable".

Esprit's biggest operation is in Europe, where turnover is more than US\$470m. But Mr Chan reckons Europe also offers some of the biggest scope for expansion, as stores are now concentrated largely in Germany and Benelux.

The US and Asia operations each have turnover of slightly more than US\$250m. Stores in all three markets are a mix of

directly controlled shops and franchises, all of which tap Esprit Sourcing's operations.

Mr Chan said that, despite common management, the three different regions were now pursuing slightly different target markets: a junior look in the US; "provincial housewife" in Europe; and more trendy fashion in Asia.

"Of all the synergies, design will be more unified. In future, Germany will not just think of the German market, but of a global market," Mr Chan said.

Former Magma chief to leave BHP copper arm

By Nikid Tait in Sydney

Mr Burgess Winter, the former chief executive of US-based Magma Copper, is to retire from BHP. Mr Winter became the head of BHP's copper division after the Australian resources group acquired Magma for A\$3.2bn (US\$2.53bn) in January.

A statement from the Melbourne-based company said that Mr Winter, 63, was departing "to pursue a range of business and personal interests". There was no formal contract between the US executive and the Australian group.

Mr Winter's place will be taken by Mr Jim Lewis, currently executive general manager, corporate development. Mr Lewis has been with BHP for more than 20 years, moving up on the coal, steel and transport sides of the business.

Mr John Prescott, BHP managing director, said last night that there had been no



Burgess Winter, overseeing the integration of Magma

leave at this stage, he said. The Magma deal, which made BHP the world's second-largest copper producer, was applauded when first announced, it gave BHP an involvement in copper smelting via Magma's San Manuel smelter in the US. This was seen as advantageous because of the Australian company's growing supply of copper concentrate from the Escondido mine in Chile, as well as from Ok Tedi in Papua New Guinea.

But subsequent upheavals in the copper market stemming from the Sumitomo scandal made the acquisition appear ill-fated, and there has been pressure on BHP to make the deal perform.

In August the group seconded Mr Bob Flew, its corporate general manager, international, to the newly formed BHP copper division in order to bring experience from the wider group to the enlarged copper business.

pressure from BHP on Mr Winter to depart. He pointed out that the integration of Magma with BHP's existing copper assets had been completed and that a new organisational structure was now in place.

It had been "within the terms of the arrangement" between them that the US executive could choose to

AMP gives in to listing urge

Life insurer's chief believes benefits of demutualising outweigh risk

The first whiff of demutualisation at AMP, Australia's largest life insurer, could be scented two years ago.

Within months of the arrival in mid-1994 of Mr George Trumbull, the US insurance executive, as managing director, the option was clearly on the table. There was an even chance that the institution could shed its mutual status by 1999, the new boss said later that year.

"It is easier to run a commercial enterprise, in my view, as a stockholder company," he said. "But... it's a major undertaking and we won't do it lightly."

Until then AMP had downplayed talk of changes to its structure, despite the growing popularity of demutualisation internationally. It pointed out that it was well-capitalised and had no need to raise additional funds through the stock market - a primary motivation for many other insurers.

But Mr Trumbull's appointment was to itself a recognition by AMP's board that the institution needed an overhaul, in contrast to many Australian financial institutions, the life insurer - which speaks for about 4 per cent of the Australian equity market - had emerged from the turbulent 1980s in solid financial shape.

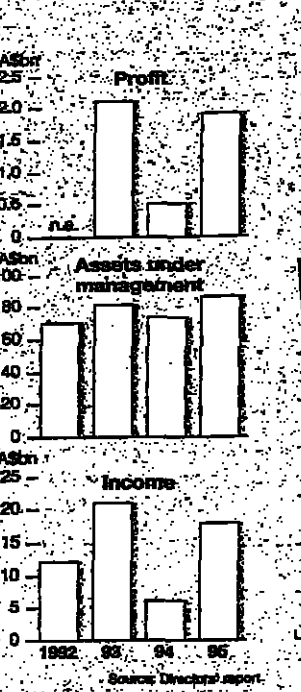
Nevertheless, it was increasingly seen as a heavily bureaucratic organisation, slow to respond to consumer demand and in danger of losing its way in a rapidly evolving and increasingly competitive savings industry. Its investment performance was flagging, and by 1994 its share of total life premiums in Australia had dropped to 19 per cent, compared with 27 per cent five years earlier.

So, as the new managing director pursued an internal "culture change", the demutualisation option was explored alongside it. In January this year, AMP set up a

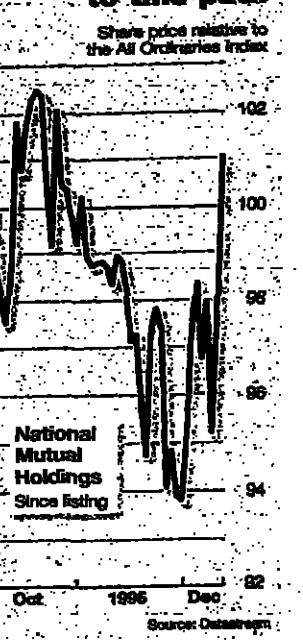
AMP's solid steps



George Trumbull, managing director and chief executive



may switch to this path



taskforce to review the corporate structure. Yesterday, the board announced it had studied the review's conclusions and was backing demutualisation.

The timetable for change remains relaxed. AMP's 2.3m members will have a chance to discuss the issue at next April's annual meeting, but formal details will be sent to them only in the middle of next year. A vote will be taken in the second half of 1997.

If members back the plan, a new global holding company will be introduced, with units such as AMP Society, the main life company, and the UK-based Pearl becoming subsidiaries of it. The holding company will probably be listed in late 1998.

Yesterday Mr Trumbull made clear that his views on the rationale for demutualisation had not changed. "We could go on as mutual for a period of time," he said.

"But our judgment, after weighing all the factors, is that the change at this point in time makes good sense. It enables us to have more flexibility, changes the corporate governance and ownership structure into something more modern, and acts as another lever in changing the culture of this society... so that we can continue to be a competitive force."

Doubts remain about whether this time-consuming process will hamper AMP's ability to respond to changing market conditions in the interim. The Australian government has instigated a wide-ranging inquiry into the country's financial sector. This is due to report early next year, and a big shake-up could be in view.

Mr Trumbull has no such doubts. He has not hidden his desire to make AMP a more broadly based financial services group, but claims the group could still make important acquisitions while demutualisation is taking place - at least until a pre-listing prospectus is issued.

"We continue actively to evaluate acquisitions... in various parts of the world," he said yesterday, adding that deals in the A\$2bn-A\$5bn (US\$1.6m-US\$4m) range would be well within AMP's current capabilities. "I don't think it'll have a big impact short-term on any of our strategies."

He suggested that areas of interest to AMP included pensions, savings and investment management, and that a conventional banking business held less appeal. The focus was on the main English-speaking markets, such as the UK, the US and Australasia.

When listed, AMP will be

one of the bigger companies on the Australian stock market. National Mutual, the country's second-largest life insurer, which listed earlier this year, accounts for about 1 per cent of the All-Ordinaries index, and AMP could be three times larger.

This will mean that index funds need to build up holdings, and Mr Trumbull said yesterday AMP would expect a fair portion of its shares eventually to be held offshore, perhaps by US institutions.

Demutualisation, however, will not come cheap. To date, AMP has spent A\$10m on evaluating its options, and it will come up with another A\$50m-A\$100m in the pre-listing stage. Then there will be the listing costs themselves, not to mention the expense of managing a potentially large share register.

The 147-year-old institution may even have to find a new name. The "M" stands for "Mutual", and if US shareholders join the register, there could be confusion with a company called AMP Inc, which is traded under "AMP" on Wall Street.

"We haven't picked a name," said Mr Trumbull yesterday, before quickly stressing that the main life subsidiary would continue to carry the AMP title.

Nikki Tait

NOTICE OF MEETING OF BONDHOLDERS

Selka Corporation ("Company") US \$100,000,000 2 3/8% Par Cost, Guaranteed Bonds Due 1997 ("Bonds")

Guaranteed by The Bank of Tokyo-Mitsubishi, Ltd. ("Guarantor")

Bank of Tokyo-Mitsubishi Trust Company at its offices at 100 Broadway, New York, NY 10005 (the "Trustee") on behalf of Tokai Trust Company of New York (the "Trustee") hereby gives notice to the holders of US\$100,000,000 Guaranteed Bonds due 1997 (the "Bonds") that, pursuant to the provisions of the Trust Deed dated 9 February 1995 made between the Company, the Guarantor and the Trustee (the "Trust Deed") relating to the Bonds (copies of which are available for inspection at the offices of the Paying Agent specified below), a meeting of the holders of the Bonds (the "Bondholders") will be convened at the offices of Clifford Chance, at 200 Aldersgate Street, London EC1A 4JF, on 23 January, 1997 at 11:30 am (London time) to consider the Extraordinary Resolution set out below. The quorum shall be two or more persons present in person, holding Bonds or voting certificates or being proxies and being or representing in the aggregate of not less than 50% in principal amount of the Bonds for the time being outstanding.

Pursuant to Clause 24 of the Trust Deed, the Trustee has given notice to the Company and the Guarantor of its intention to resign as Trustee thereunder. Under this Clause the resignation of the Trustee shall not be effective until a successor trustee is appointed by the Company. According to Clause 23(A) of the Trust Deed, any appointment of a new trustee has to be approved by an Extraordinary Resolution of the Bondholders passed in a meeting duly convened in accordance with the Terms and Conditions of the Bonds.

It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Bondholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee that:

- (a) The Bondholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as the new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee");
(b) the retirement of the Retiring Trustee and the appointment of the New Trustee is intended to take effect as of 23 January 1997;
(c) The Bondholders hereby authorize the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary or desirable to give full effect to the terms of this resolution;
(d) the terms of this resolution are without prejudice to the rights of the Bondholders under any of the other provisions of the Bonds;
(e) this resolution and all subsequent actions taken by the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons shall be conclusive and binding upon all Bondholders of the Bonds.

Only bearers of voting certificates and proxies named in a block voting instruction may vote at the meeting. If a Bondholder wishes to vote in person, he must deposit his Bonds with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Bondholder.

If a Bondholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Bonds with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Bonds should be cast for or against the resolution. The Paying Agent will then issue a block voting instruction to a proxy of its choice, instructing such proxy to cast such vote(s) in the specified manner.

Account holders of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Cedel Bank, society anonyme to whom Bonds are credited in the relevant clearing system (excluding Euroclear System and Cedel Bank, society anonyme themselves to the extent to which they are account holders with each other for the purpose of operating the "bridge" between them) should notify the relevant clearing system to inform any Paying Agent no later than 96 hours before the scheduled time for the meeting of the number of votes to be cast for and against the resolution.

This notice is governed by, and shall be constructed in accordance with, English law.

Disbursement Agent: Bank of Tokyo-Mitsubishi Trust Company, 100 Broadway, New York, NY 10005. Paying Agents: Morgan Guaranty Trust Company of New York, Avenue des Arts 35, B-1040 Brussels; The Tokai Bank, Limited, One Exchange Square, London EC2A 2EH; Banque Generale de Luxembourg S.A., 14 rue Aldringen, Luxembourg. Date: 13 December 1996.

NOTICE OF MEETING TO THE HOLDERS OF ANY AND ALL OF ITS OUTSTANDING 11.75% SERIES I EURO GLOBAL REGISTERED NOTES DUE MAY 11, 1998 (CUSIP NO. 57632RAE2) AND ANY AND ALL OF ITS OUTSTANDING 12.00% SERIES II NOTES DUE APRIL 19, 1999 (CUSIP NO. 57632RAC0) OF MASTELONE HERMANOS S.A.

Please be advised that Mastelone Hermanos, S.A. (the "Company"), by resolution of its Board of Directors has called for a meeting of the holders of each of any and all of its outstanding 11.75% Series I Euro Global Registered Notes due May 11, 1998 (the "Series I Notes") and any and all of its outstanding 12.00% Series II Notes due April 19, 1999 (the "Series II Notes"), and together with the Series I Notes, the "Notes") to be held at 10:00 a.m. Buenos Aires, Argentina time on December 20, 1996 at the offices of the Company located at Av. L.N. Alem 720 (1001) Buenos Aires, Argentina.

At each of such meetings, holders of the Notes will be asked (i) to waive certain covenants contained in an Indenture, dated May 7, 1996 (the "Indenture"), by and among The Bank of New York, The Bank of New York, S.A. and Banco de la Republica Argentina S.A. relating to the Notes in order to allow the Company to spin-off certain of its assets relating to the production of dairy yogurt products, and (ii) to amend a particular covenant contained in the Indenture in order to obtain financing for the construction of a powdered milk plant, all in accordance with the Agenda for each of such meetings of holders as shown below in Annex A. Holders who vote to waive the covenants and amend the Indenture will receive a payment from the Company. Holders will have the option of tendering their Notes for purchase by the Company. In order to tender their Notes, holders will vote to approve the waiver of the covenants and the amendment of the Indenture.

In connection with the spin-off of assets, the Company will ask holders of the Notes to waive Sections 9.5(i), 9.5(k) and 9.5(l) of the Indenture and, in order to finance the construction of the powdered milk plant, the Company will ask holders of the Notes to amend Section 9.5(a)(ii) of the Indenture to increase the amount of Encumbrances (as defined in the Indenture) to U.S. \$6 million.

Holders of record of the Notes as of November 20, 1996 (the "Record Date") will be entitled to give voting instructions which will be binding on subsequent transferees. Holders of record of the Notes as of the Record Date will receive an Offer to Purchase and Proxy Statement and related information prior to the scheduled meeting on December 20, 1996. In order to be entitled to attend any of such meetings of holders, holders of Notes shall deposit evidence of their holdings of Notes issued by the institution with which they have deposited their Notes on by The Depository Trust Company ("DTC"). The corresponding certificates shall be deposited at the offices of the Company mentioned above, from Monday to Friday, between 10:00 a.m. and 1:00 p.m. and from 3:00 p.m. to 6:00 p.m., Buenos Aires, Argentina time. No certificates will be accepted for deposit after 6:00 p.m. Buenos Aires, Argentina time on December 16, 1996.

The Bank of New York as Trustee on behalf of MASTELONE HERMANOS S.A. By: Rodolfo D. Gonzalez, Chief Financial Officer

ANNEX A

The Board of Directors of Mastelone Hermanos S.A. hereby gives notice to all and any holders (the "Holders") of its 11.75% Series I Euro Global Registered Notes Due May 11, 1998 and any and all 12.00% Series II Notes Due April 19, 1999 (collectively referred to as the "Notes") of a meeting of Holders to be held on December 20, 1996, at 10:00 a.m. (Buenos Aires, Argentina time), at the offices of the Company located at Av. L.N. Alem 720 (1001) Buenos Aires, Argentina, to discuss the following:

- AGENDA
(1) Appointment of the chairman of the meeting. Appointment of two Holders to draw up and sign the minutes, together with the chairman.
(2) Waiver of Sections 9.5(i), 9.5(k) and 9.5(l) of the Indenture dated May 7, 1996 related to the Notes (the "Indenture").
(3) Amendment of Section 9.5(a)(ii) of the Indenture to increase the amount of Encumbrances (as defined in the Indenture) incurred in connection with the financing of a powdered milk plant so long as the aggregate amount of indebtedness secured by such Encumbrances does not exceed U.S. \$6 million.
(4) Delegation to the Board of Directors and/or the persons that it appoints, with the broadest abilities to negotiate and execute all actions, agreements, documents, instruments, communications and accept suggestions and make the necessary modifications required by the regulatory authorities of Argentina to amend the Indenture with whatever modifications the Holders may decide.

Note: In order to be entitled to attend the meeting of Holders, Holders of Notes shall deposit evidence of their holdings of Notes issued by the institution with which they have deposited the relevant Notes or by DTC (The Depository Trust Company). The corresponding certificates shall be deposited at the offices of the Company mentioned above, from Monday to Friday, between 10:00 a.m. and 1:00 p.m. and from 3:00 p.m. to 6:00 p.m. (Buenos Aires, Argentina time) on December 16, 1996.

Siemens and CP in chip plant deal

By Ted Bardacke in Bangkok

Siemens of Germany has signed a memorandum of understanding to provide technology for a \$1.2bn semiconductor plant being built by Thailand's CP Group in Shanghai, China.

CP said it was also discussing with Siemens taking an equity stake in the project, as well as participating in the development of a downstream packaging and testing plant.

Last month CP agreed to build the wafer plant in the Pudong development area in east Shanghai, where the

conglomerate, the largest single foreign investor in China, has extensive property holdings and the headquarters of its commercial bank, TM Bank.

If approved by Beijing, CP would hold 31 per cent of the project, with the Shanghai Municipal Authority and the Ministry of Electronic Industries taking up the rest. The plant would produce low-end semiconductors for use in such products as clocks and calculators.

Higher-end D-ram chips are expected to be built at a second, \$1.2bn plant CP is considering for either Thailand or Hong Kong.

Nomura broking side downgraded

By William Dewkins in Tokyo

The creditworthiness of Nomura Securities, the leading Japanese stockbroker, was yesterday downgraded by Standard and Poor's, the US credit rating agency.

S&P cited likely pressure on Nomura's earnings from the forthcoming liberalisation of Japanese stockbroking commissions, an expected increase in competition on the Tokyo equity market following the government's recent financial deregulation plan, and Nomura's costly recent

ball-out of a non-banking affiliate.

Nomura Securities reported a ¥140bn (¥1.24bn) consolidated net loss in the six months to September as a result of its decision to write off the bad property-linked debts of the affiliate, Nomura Finance.

S&P now rates Nomura's long-term counterparty debt at A plus, down from AA minus and its short-term debt at A-1, down from A-1 plus.

For the future, the agency said Nomura's outlook was stable and that its capitalisation was "expected to remain high by global standards".

Sitca hits out over Thai bank rescue

By Ted Bardacke

Sitca Investment & Securities said yesterday that its proposed rescue of the troubled Bangkok Bank of Commerce had been made "unfeasible" by Thailand's central bank, which it accused of "introducing harsh new conditions and unreasonable terms" for the bank's purchase.

Sitca, a leading finance and securities company, was chosen last month by the central bank to bail out the commercial bank, which was taken over by the government last May after nearly collapsing with bad

debts of Bt50bn (\$1.95bn). Sitca said it had an agreement in mid-November to buy a controlling stake in the bank over a seven-year period. But at the end of the month regulators altered the terms, the company said.

The central bank wanted Bt32 a share rather than the Bt12 it had originally requested and insisted on keeping a majority on the bank's board of directors and its executive board.

Sitca claimed the higher price was an attempt by the central bank to avoid sharing any of the financial burden in sorting out the commercial bank's bad loans.

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COMPANIES AND FINANCE: UK

# London Electricity to reassess £500m plan

By Simon Holberton

London Electricity, the capital's electricity distributor and supplier, is to re-examine its £500m (£320m) capital spending plans for its in the light of planned government changes to the taxation of long life assets.

London is the first electricity company to suggest that its investment plans might have to change following a Budget proposal that depreciation on assets with a life of 25 years or more should be cut from 25 per cent to 6 per cent.

Sir Bob Reid, chairman, said: "We hope that elements within our programmes, such as tunnelling, which provide environmental and social benefits to London, are excluded from the proposals and that long-term investment is not discour-

aged." He also gave the strongest hint that London was planning to merge its electricity supply and gas operations after 1998 with Northern Electric.

Northern unveiled the possible merger as part of its bid defence against Cal Energy of the US earlier this week.

It said the deal could save both parties £22m a year.

Sir Bob said London remained "pragmatic" about its supply business.

"Our priority remains our distribution networks."

He made these comments as London published results which showed an 18 per cent fall in pre-tax profits to £69.3m from £84.5m in the six months to September 30.

Turnover rose 11 per cent from £566m to £617m.

As expected the company

declared an interim dividend of 14.8p, an increase of 9.2 per cent.

Earnings per share were 31.4p (32.8p).

Operating profits for London's distribution business were just 4.5 per cent lower at £68.3m, reflecting the second distribution review.

Non-regulated distribution profits were up 70 per cent to 3.6m.

Supply profits fell to £3.1m from £3.2m on turnover up £60m to £574m.

Analysts said these figures were disappointing. The 11½p rise to 63¼p in London's share price yesterday should not be seen as appreciation of the half-year results the company published, but rather the activity of investors scenting a bid in the air. The results were unexceptional.

# Banks have agreed to maintain support Wickes calls for £53m

By Ross Tienan

Wickes, the DIY retailer, yesterday ended almost six months of uncertainty over its future by unveiling a deeply discounted £53.2m (£87.2m) rights issue and capital reconstruction to restore its balance sheet.

The issue, on a 1-for-10 basis is priced at 150p. Because of the capital reconstruction, the offer is equivalent to a 1-for-1 rights issue at 15p. Shares in the group were suspended at 69p on June 26, after the company discovered that profits had been overstated.

Provided the High Court consents to the reconstruction, and shareholders approve the proposals at an extraordinary meeting on January 6, trading in the shares could resume on January 7.

Wickes' UK banks have agreed to maintain their support, and provide on-going facilities of £52m once the rights issue proceeds are received. The banks may elect to take part of their fee in shares. That could entitle them to 666,666 new shares in Wickes, or 0.9 per cent of the equity.

If all goes to plan, Wickes



Bill Grimsey, who took over as chief executive last month

will emerge from the reconstruction with shareholders funds of £42m, gearing of 100 per cent, and annual sales from its 122 UK stores of about £450m.

The rights issue, underwritten by SBC Warburg, is accompanied by revised

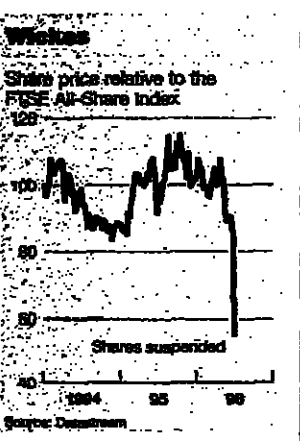
accounts for 1995, and a warning that the company is likely to show a pre-tax loss for 1996 of "not more than £56m."

Discussions have begun with potential purchasers of Wickes 39 stores in continental Europe.

LEX COMMENT

# Wickes

The new Wickes unveiled yesterday presents a bitter-sweet proposition to shareholders. Being asked to hand over more money to a company with such a chequered financial record is hardly appealing. But the fully underwritten £53m rights issue is so heavily discounted - the 15p price probably represents a 50 per cent discount to what the shares are worth, never mind the 69p when trading was suspended - that it is probably worth shareholders taking up their rights.



On yesterday's evidence, it is difficult to be confident that Wickes can flourish alone. DIY may be a growing market, but it is also one in which it has proved difficult to prosper. And while Wickes may be a solid brand, it is hard to see how it can deliver on its promise to return to profits next year, after a projected loss of nearly £20m this year. The management has certainly made some necessary changes, but it is not clear it can deliver on the central issue of bolstering gross margins.

The best hope for shareholders is that Wickes attracts a bid. Both Kingfisher and RMC appear serious suitors, and would offer heavyweight management. Each can make out a strategic case for buying Wickes, not least the desire to ensure it stays out of the hands of a competitor. Without a bid, however, the shares would represent a risky proposition. Even at a price of around 25p, where they might be expected to start trading, they would not be for the faint-hearted.

# Pru raises its Northern Electric stake to 11.4%

By Simon Holberton

Prudential yesterday said it had increased its shareholding in Northern Electric and repeated that CalEnergy's £752m (£1.25bn) hostile cash bid was "inadequate".

The UK life insurer said it had bought 100,000 Northern shares, taking its stake to 11.5m shares, or 11.35 per cent. Prudential said it was happy for its purchases to be seen as support for Northern.

"We don't think 650p [CalEnergy's offer] reflects an appropriate premium for control of a company whose management has sought to deliver value for shareholders," it said.

The announcement marks a more assertive stance by Britain's biggest investment institution, one that has found resonance among other fund managers.

One big investor, who requested anonymity, said of Northern: "They have

done everything that could be asked of them. CalEnergy is getting away with it because of nervousness among investors about a possible Labour government and a possible referral."

CalEnergy said: "The Prudential is an extremely astute organisation." The bidder was referring to the fact that Prudential had bought the shares at 60p and so would make a profit of 48p a share - or £48,000 - if the bid succeeds.

# M&G expects 'renaissance' of value

By William Lewis, Investment Correspondent

Value investors are likely to outperform growth investors next year, according to M&G, the fund management group.

Mr. Vivian Bazalgette, recently appointed managing

director of M&G Investment Management, said: "1997 looks like being potentially an outstanding year for value stocks." M&G added that the gap between high- and low-yielding stocks was at a historically wide level and a process of reversal "is inevitable at some point".

M&G conceded its adherence to value investing had led its UK unit trusts, its main products, to fall in performance rankings over the last three years, outperformed by funds managed by growth investors.

However, Mr Bazalgette predicted "the renaissance of

value" in the year ahead.

These comments accompanied the announcement of a 16 per cent rise in pre-tax profits before exceptional costs to £72.1m (£118m) for the year to September 30. Earnings per share also before exceptional, increased by 13 per cent to

66.2p. After exceptional charges - including £7.6m for an overhaul of the administration offices - pre-tax profits were up 49 per cent at £64.5m and earnings up 45 per cent at 59.2p. Funds under management increased from £13.8bn to £15.6bn.

# Craegmoor raises £80m in securitisation move

By Richard Lapper, Capital Markets Editor

Craegmoor Group, a leading UK residential nursing and healthcare company, has raised £80m (£131m) for expansion in a novel bond issue backed by its entire operating income and assets.

The deal is the latest in the fast growing trend of companies and government bodies in Europe to "securitise" assets and streams of income.

European companies and government bodies have raised \$35bn in securitisation deals so far this year compared with \$12bn-\$13bn last year, according to Duff

and Phelps, one of two credit rating agencies which rated the bonds. Assets pledged in other European deals range from mortgage loans to train operating and aircraft leases.

Craegmoor will pledge its operating income and assets to a specialist financing subsidiary, which has issued the bonds and will use the income to pay the interest.

Mr Mark Lewis, executive director of UBS, the Swiss bank which lead the transaction, said the deal was "the first securitisation of an entire commercial operating business in Europe". In the health care sector loans to nursing home operators had been securitised before but it

was the first time a health care company had securitised its revenues, he said.

Mr Michael Stratford, finance director at Craegmoor, said the deal had allowed the company to reduce its financing costs significantly and achieve funding over a longer period than would otherwise have been possible.

Craegmoor plans to use the money to reduce debt and finance its existing business but will also deploy some of the funds for acquisitions in a market which has seen some consolidation in recent months. It owns 41 separate homes and manages 1,964 beds.

# Hicking in \$55m US buy

By Michael Lindemann

Hicking Pentecost, the textiles group, yesterday said it would spend \$54.9m to buy Belding Thread, a US maker of industrial thread, partly financed by a placing of stock units.

The south Wales-based group will offer shareholders one non-interest bearing stock unit, priced at 300p, for every three shares. The stock units will later be converted into new ordinary

shares on a 1-for-1 basis.

The stock unit offer is expected to raise £22m (£36m) net and Mr Tudor Davies, chief executive, said the group would take out loans of £12m to complete the purchase funding.

The loans would take net debt to £28m, gearing of 70 per cent, Mr Davies said. Hicking Pentecost shares closed 2p off at 312½p.

The company said the purchase was part of its strat-

egy to become the leading international supplier of non-clothing thread.

Belding Thread is part of Belding Hemmway, a listed US company 70 per cent controlled by the Noel Group.

The business saw 1995 operating profits fall 21 per cent to \$68.3m (\$87.2m). It had net assets of \$41.2m. Mr Davies said the group had dealt with productivity problems caused by moving production.

This notice is issued in compliance with the requirements of the London Stock Exchange Limited ("the London Stock Exchange"). It does not constitute an invitation to any person to subscribe for or purchase any securities in Xenova Group plc ("the Company").

Application has been made to the London Stock Exchange for the whole of the ordinary share capital of the Company, issued and to be issued pursuant to the Placing, to be admitted to the official list. It is expected that admission to the official list will become effective and that dealings will commence on 19 December 1996.

## Xenova Group plc

(Incorporated and registered in England and Wales under the Companies Act 1985 with registered No. 2699673)

Placing by

Greig Middleton & Co. Limited

of 10,520,600 Ordinary Shares of 10p each at 215p per share

Share capital of the Company following the Placing

Authorised		Issued and fully paid	
Number	Amount	Number	Amount
40,000,000	£4,000,000	23,135,471	£2,313,547

The Placing Shares will, on admission, rank pari passu in all respects with the existing shares of the Company and will rank in full for all dividends or other distributions declared, made or paid on the ordinary share capital of the Company.

The principal activity of the Company is the discovery and development of novel drugs derived from natural chemicals extracted from micro-organisms, such as fungi and bacteria, and from plants. Listing particulars relating to the Company have been published and are available, during normal business hours on any weekday (Saturdays excepted), from the London Stock Exchange Tower, Old Broad Street Entrance, London EC2N 1JF, by collection only, up to and including 17 December 1996 and during normal business hours (excluding Saturdays), up to and including 30 December 1996 from:

Greig Middleton & Co. Limited  
66 Wilson Street, London EC2A 2BL  
and at the registered office of the Company:

240 Bath Road, Slough, Berkshire SL1 4EPX 13 December 1996



Scottish Hydro-Electric plc

## INTERIM RESULTS FOR THE HALF YEAR ENDED 30 SEPTEMBER 1996

### FINANCIAL HIGHLIGHTS

	6 months to 30 September 1996	6 months to 30 September 1995	Change %
Turnover	416.8	388.2	7.4
Profit before interest and tax	68.9	63.8	8.0
Net interest	7.6	2.1	
Pre-tax profit	61.3	61.7	(0.6)
Earnings per share	12.37p	11.85p	4.4
Dividend per share	5.28p	4.75p	11.2

- Sales up 7.4%. Strong volume growth, particularly in England and Wales
- Profit before interest and tax up 1.3% in Scotland and 37.0% in England and Wales
- Stated earnings per share up 4.4%
- Underlying earnings per share up 11.6%
- Interim dividend up 11.2%
- Service to customers improved again
- Preferred bidder for NORWEB's 50% share of Keadby Power

### CHAIRMAN'S STATEMENT

"These are very good figures backed by good progress in all our activities. Normalising variations in hydro output shows strong underlying earnings growth which has come mainly from development of our business in England and Wales where we earned 23% of our profit before interest and tax. This demonstrates the success of our programme of investing in expansion in the energy business. The underlying improvements in profit before tax and in earnings per share were 7.5% and 11.6% respectively. We have, therefore, raised our interim dividend 11.2%, significantly beating our current 6% real growth target. This dividend is covered 2.3 times and will be paid on 19 March 1997 to shareholders on the register on 18 February 1997.

"Total turnover has grown by £28.6m, or 7.4%, in spite of competitive and regulatory pressures.

"All our major businesses have improved profits. Generation and Supply are the largest contributors, providing around two thirds of profits in a full year. These largely unregulated activities are expected to contribute more than four fifths of profit before tax when all our current investment projects come on stream towards the end of this decade.

"In pursuit of our expansion plans in England and Wales we are in discussions with United Utilities plc (which now owns NORWEB) as preferred bidder for their 50% share of the high efficiency Keadby Power Station project.

"We expect the proposed purchase, which would be funded by borrowing, to be financially beneficial and plan to invest in further improvement of the Keadby plant. We anticipate being able to complete the proposed acquisition by the end of the current financial year.

"The second half of the financial year has started well and we are confident of an encouraging result for the full 12 month period."

Lord Wilson of Tillymorn CGMG

### GROUP PROFIT AND LOSS ACCOUNT (UNAUDITED)

	6 months to 30 September 1996	6 months to 30 September 1995	Year to 31 March 1996
Turnover from continuing operations	416.8	388.2	887.4
Operating profit	68.6	64.8	191.4
Profits/(losses) from interests in associated undertakings	0.3	(1.0)	10.6
Profit from ordinary activities before interest and similar charges	68.9	63.8	202.0
Net interest payable	7.6	2.1	6.9
Profit before taxation	61.3	61.7	195.1
Taxation	13.5	16.3	46.8
Profit on ordinary activities after taxation	47.8	45.4	148.3
Minority interests	(0.1)	0.1	0.2
Profit for the financial period	47.7	45.5	148.5
Dividend	3	20.5	60.6
Retained profit	27.2	27.2	87.9
Earnings per share (p) - actual	2	12.37	38.7

### GROUP STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES (UNAUDITED)

	6 months to 30 September 1996	6 months to 30 September 1995	Year to 31 March 1996
Profit for the financial period	47.7	45.5	148.5
Unrealised deficit on revaluation of property	-	-	(0.4)
Total recognised gains and losses for the financial period	47.7	45.5	148.1

### GROUP BALANCE SHEET (UNAUDITED)

	At 30 September 1996	At 30 September 1995	At 31 March 1996
Fixed assets and investments	1,375.1	1,111.0	1,345.1
Current assets less current liabilities	(144.6)	(125.9)	(158.2)
Long term liabilities and provisions	(229.7)	(168.5)	(321.2)
Share Capital and reserves	900.8	806.6	865.7
Net borrowings	165.0	72.7	215.4
Gearing	18.3%	9.0%	24.9%

### GROUP CASH FLOW STATEMENT (UNAUDITED)

	6 months to 30 September 1996	6 months to 30 September 1995	Year to 31 March 1996
Net cash inflow from operating activities	123.4	116.4	257.1
Net cash outflow from returns on investments and servicing of finance	(9.8)	(39.2)	(62.2)
Tax paid	(4.4)	(4.6)	(36.7)
Net cash outflow from investing activities	(67.9)	(44.3)	(97.6)
Net cash inflow/(outflow) from financing	1.2	1.0	(15.3)
Increase in cash and cash equivalents	42.5	29.3	45.3

NOTES  
1. Interim financial statements  
These interim financial statements have been prepared on the basis of accounting policies consistent with those set out in the Company's Directors' Report and Accounts for the year ended 31 March 1996. The information shown for the year ended 31 March 1996 does not constitute statutory accounts within the meaning of section 240 of the Companies Act 1985 and has been extracted from the full financial statements for the year ended 31 March 1996 filed with the Registrar of Companies. The report of the Auditors on these financial statements was unqualified.

2. Earnings per share  
Earnings per share has been calculated by dividing the profit for the financial period of £47.7m (1995: £45.5m) by 388.2m ordinary shares (1995: 388.2m), being the average number of ordinary shares in issue during the financial period.

There would be no significant dilution of earnings per share if the outstanding share options were exercised.

3. Dividends  
The interim dividend of 5.28p (1995: 4.75p) per ordinary share is payable on 19 March 1997 to those shareholders on the register on 18 February 1997.

Review report by KPMG Audit Plc to Scottish Hydro-Electric plc  
We have reviewed the interim financial information for the six months ended 30 September 1996, issued by the Auditing Practices Board. This review consisted principally of applying analytical procedures to the underlying financial data, assessing whether accounting policies have been consistently applied, and making enquiries of Group management responsible for financial and accounting matters. The review was substantially less in scope than an audit performed in accordance with Auditing Standards and accordingly we do not express an audit opinion on the interim financial information.

On the basis of our review:  
• in our opinion the interim financial information has been prepared using accounting policies consistently with those adopted by Scottish Hydro-Electric plc in its financial statements for the year ended 31 March 1996; and  
• we are not aware of any material modifications that should be made to the interim financial information as presented.

For copies of Hydro-Electric's full results statement telephone 01738 455113 or write to The Press Office, Scottish Hydro-Electric plc, 10 Dundalk Road, Perth PH1 5WA

Interim Results 1996

NOTICE OF MEETING OF BONDHOLDERS

Pokka Corporation

U.S. \$70,000,000

2 1/2 per cent. Guaranteed Bonds due 1999

The Bank of Tokyo-Mitsubishi, Ltd.

The Bank of Tokyo-Mitsubishi, Ltd., at its office at...

- (a) The Bondholders hereby confirm that they have no objection...

Only bearers of voting certificates and proxies named in a block voting instruction may vote at the meeting.

Account-holders of Morgan Guaranty Trust Company of New York...

Principal Paying Agent: The Bank of Tokyo-Mitsubishi, Ltd.

The Bank of Tokyo-Mitsubishi, Ltd. 13 December 1996



Notice to Holders of Pliva d.d.

Global Depository Receipts (the "GDRs")

Notice is hereby given that at the General Assembly of the Company...

13th December, 1996

Bankers Trust Company as Depository

De Beers Centenary Finance PLC

(Incorporated in the Isle of Man under the Companies Act 1931 to 1993)

£100,000,000 9% PER CENT GUARANTEED BONDS DUE 2020 (the "Bonds")

INTEREST PAYMENT NO. 4

Interest on the Bonds for the six months ending 31 December 1996...

- i) To holders of Bonds in registered form registered as such on 16 December 1996; and

Morgan Guaranty Trust Company Swiss Bank Corporation

Morgan Guaranty Trust Company Banque Paribas

The interest date on the London Stock Exchange is 2 December 1996.

Registered and Head Office: 6 Hope Street

9 December 1996

Nordex Denmark I/S

and its partners, Copenhagen Financial Partners A/S and Nordex Currency Corporation S.A.

The undersigned, Leif Land-Anderson, attorney, was appointed liquidator of the estates.

13 December 1996

NOTICE OF MEETING OF BONDHOLDERS

DAIWA HOUSE INDUSTRY CO., LTD

U.S. \$800,000,000

1 per cent. Bonds due 1997 (the "Bonds")

The Sumitomo Bank, Limited at Temple Court, 11 Queen Victoria Street, London EC4N 4TA (the "Principal Paying Agent")...

Pursuant to Clause 25 of the Trust Deed, the Trustee has given notice to the Company of its intention to resign as Trustee thereunder.

It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Bondholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee that:

- (a) the Bondholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as the new trustee (the "New Trustee")...

If a Bondholder wishes to vote in person, he must deposit his Bonds with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting.

If a Bondholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Bonds with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting.

Account-holders of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Cedel Bank, société anonyme to whom Bonds are credited in the relevant clearing system...

This notice is governed by, and shall be construed in accordance with, English law.

Principal Paying Agent: The Sumitomo Bank, Limited

11 Queen Victoria Street, London EC4N 4TA

Paying Agents: Kredietbank S.A. Luxembourg

Morgan Guaranty Trust Company of New York Avenue des Arts 35 B-1040 Brussels

13 December 1996

NOTICE OF MEETING OF BONDHOLDERS

DAIWA RAKUDA INDUSTRY CO., LTD

U.S. \$85,000,000

1 per cent. Guaranteed Bonds due 1997

Guaranteed by the Fuji Bank, Limited (the "Guarantor")

The Sumitomo Bank, Limited at Temple Court, 11 Queen Victoria Street, London EC4N 4TA (the "Principal Paying Agent")...

Pursuant to Clause 26 of the Trust Deed, the Trustee has given notice to the Company and the Guarantor of its intention to resign as Trustee thereunder.

It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Bondholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee that:

- (a) the Bondholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as new trustee (the "New Trustee")...

If a Bondholder wishes to vote in person, he must deposit his Bonds with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting.

If a Bondholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Bonds with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting.

Account-holders of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Cedel Bank, société anonyme to whom Bonds are credited in the relevant clearing system...

This notice is governed by, and shall be construed in accordance with, English law.

Principal Paying Agent: The Sumitomo Bank, Limited

11 Queen Victoria Street, London EC4N 4TA

Paying Agents: Kredietbank S.A. Luxembourg

Morgan Guaranty Trust Company of New York Avenue des Arts 35 B-1040 Brussels

13 December 1996

COMPANIES AND FINANCE: UK

Buoyant demand in Knightsbridge store behind 35% advance

Harvey Nichols ahead to £5.5m

By Christopher Price

The cost of the new Harvey Nichols store in Leeds, which opened for business in October, was revealed as £9m (\$14.8m) yesterday as the upmarket retailer announced a 35 per cent rise in half-year pre-tax profits to £5.5m.

Sales increased 16 per cent to £48.2m with nearly all the revenues generated from the group's other store in Knightsbridge. There was a two-week contribution from the new London restaurant, sited in the restored Oxo Tower on the south bank of the Thames, while Leeds opened after the September 28 half-year.

Joseph Wan, chief executive, said the company was considering sites in Manchester, Glasgow, Edinburgh and Newcastle for further expansion.



Clive Morton (left) and Patrick Hanly, finance and commercial directors, flank Joseph Wan

under way which could add a further two London outlets within the next 12 months. The £9m for Leeds and a £2m payment for extending the men's wear department at Knightsbridge will double the capital expenditure in the second half.

Mr Wan said demand for designer-label clothes was buoyant, while there had also been a 14 per cent rise in sales of the group's own-label merchandise. Like-for-like sales at Knightsbridge for the first nine weeks of the second half were running 1.6 per cent ahead. Earnings per share rose 36 per cent to 6.4p (4.7p). The maiden interim dividend is 1.5p. Profit forecasts for the full year of £13.1m put the shares on a prospective p/e of 23 times.

The shares, which floated at 270p, rose 7p to 351 1/2p.

RESULTS

Table with columns: Company, Turnover (£m), Pre-tax profit (£m), EPS (p), Dividend (p), etc. Lists results for various companies like Ardenne Estates, Beggars Brick, Broadstock, etc.

Share prices listed in pence. Dividends shown net. Figures in brackets are for corresponding period. \*Increased capital. \*Comparatives restated. \*After exceptional items. \*After exceptional credit. \*30n reduced capital. \*Comparatives for 12 months and revised. \*Second interim; makes 6p to date.

Notice of Meeting of Bondholders

AUTOBACS SEVEN CO., LTD

U.S. \$100,000,000

4 1/2 per cent. Bonds Due 1999

The Seven Bank, Limited at its office at City Place House, 35 Broadgate Street, London EC2N 3DL (the "Principal Paying Agent")...

Pursuant to Clause 26 of the Trust Deed, the Trustee has given notice to the Company of its intention to resign as Trustee thereunder.

It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Bondholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee that:

- (a) the Bondholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as new trustee (the "New Trustee")...

If a Bondholder wishes to vote in person, he must deposit his Bonds with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting.

If a Bondholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Bonds with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting.

Account-holders of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Cedel Bank, société anonyme to whom Bonds are credited in the relevant clearing system...

This notice is governed by, and shall be construed in accordance with, English law.

Principal Paying Agent: The Seven Bank, Limited

City Place House, 35 Broadgate Street, London EC2N 3DL

The Seven Bank, Limited, a Branch of

Kredietbank S.A. Luxembourg Morgan Guaranty Trust Company of New York Avenue des Arts 35 B-1040 Brussels

13th December, 1996

To the Holders of Restructured Obligations

Senior Assets, B.V.

Pursuant to the indenture dated May 1, 1990, as amended and restated as of June 15, 1990, between the Issuer and State Street Bank and Trust Company (the "Trustee")...

As Trustee, notice is hereby given that for the Interest Accrual Period December 10, 1995 through March 9, 1997, the rate applicable to the Secured Senior and Secured Senior Subordinated Floating Rate Notes is 6.84689% and 6.29689% respectively.

U.S. \$750,000,000

Lloyds Bank Plc

(Incorporated in England with limited liability)

Primary Capital Undated Floating Rate Notes (Series 1)

For the six months, December 13, 1995 to June 13, 1997, the Notes will carry an interest rate of 5.8775% per annum with a Coupon Amount of U.S. \$297.01 payable on June 13, 1997.

By: The Citibank Trust Bank, London, August 1995

Handwritten signature in Arabic script

Objects of desire

supply



PHREPHONE 0833 020627



**SURVEY: WAREHOUSING AND DISTRIBUTION**

Investment yields on high bay warehousing have risen but it may no longer be seen as a 'hot' sector, writes Simon London

**Objects of desire**

Beauty, as the saying goes, is in the eye of the beholder. And to the untrained eye there is nothing aesthetically uplifting about a 30 metre high, metal-clad shed.

But to many consumer goods manufacturers, such high bay warehouses are objects of corporate desire.

Fully-automated warehouses, with goods stacked 25m into the eaves and retrieved by automated handling equipment, can cost far less to operate than traditional sheds. The biggest saving is on labour costs because automation reduces the number of warehousing staff required by up to 90 per cent. With more goods stacked on the same square metre of land, very high warehouses also save on site costs. These economic arguments have led to a proliferation of warehouses with very high eaves. Moreover, high bay sheds are getting higher.

Warehouses built in the 1980s with 10-12m eaves are being dwarfed by a new generation of behemoths. At Lutterworth in Leicestershire, distribution specialist Wincanton is operating a 275,000 sq ft automated warehouse with 24m eaves on behalf of Britvic, the soft drinks company.

Mr Nick Redwood of Chesterton, the chartered surveyors, notes that such high bay warehouses appeal to manufacturers rather than retailers. "Automated ware-

ing works best for companies handling very high volumes of relatively few product lines. This is principally the domain of manufacturers," he says.

The influence of manufacturing companies has implications for location of automated warehouses. While retailers tend to site warehouses close to market - usually their stores - manufacturers want warehousing within striking distance of their factories.

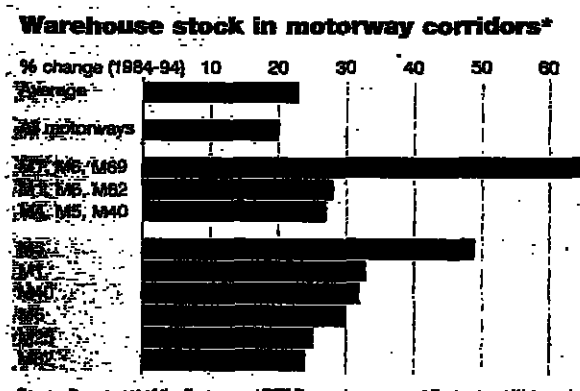
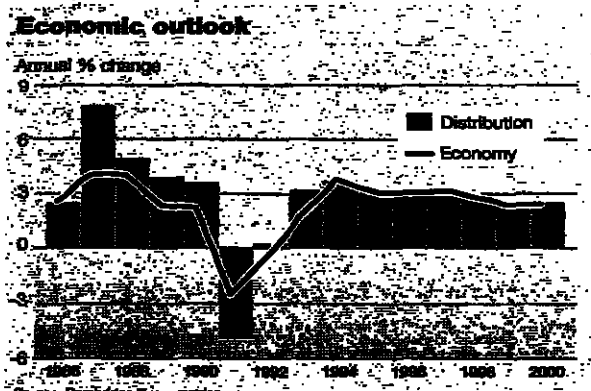
The snag for manufacturers is that high bay warehouses and the equipment on which they depend are expensive capital items.

For retailers - often handling thousands of product lines and concentrating on quick turn-around of goods - fully automated warehousing does not make such economic sense. Retail companies often prefer to use manual labour, which can be hired on short-term contracts to meet seasonal peaks in demand. Moreover, stacking goods up to 80 ft is pointless if they spend only a few hours in the warehouse. For these companies, high bay warehouses are likely to have eaves of no more than 14m. But what they lack in height, they make up for in width.

Mr John Duggan, managing director of Gazeley Properties, a subsidiary of Asda, the food retailer, points to a trend towards very large warehouses. Gazeley has



An internal shot of the 275,000 sq ft fully-automated high bay warehouse at Magna Park, which Wincanton is operating for Britvic



recently built high bay warehouses of up to 450,000 sq ft for Argos, the catalogue retailer, in Basildon and Stoke-on-Trent.

Automated warehousing aside, high bay development has tended to focus on traditional distribution locations in the Midlands, notably the "golden triangle" formed by the M1, M4 and M69 motorways.

Property agents estimate that about 40 per cent of the UK's 84 million sq ft of high bay warehousing is concentrated in the east and west Midlands. Unlike office blocks, however, there is no standard specification for

warehousing. Each user is likely to demand a different configuration depending on the management of their overall supply chain.

This has not stopped speculative development of high bay warehousing. Gazeley - headquartered at Magna Park, Lutterworth - is currently marketing two large speculative developments, at Milton Keynes and Hemel Hempstead, Hertfordshire.

The 165,000 sq ft Apex Centre in Milton Keynes was forward-funded by British Airways Pension Fund in November 1994 under an agreement which assumed the building would be let at an initial yield of 8.25 per cent. As yet no tenant has been found for the building, which is adjacent to Junction 14 of the M1 motorway and boasts a 12m eaves height. This is bad news for Gazeley, which will see its development profit gradually erode until the rent starts flowing.

Moreover, investment yields on high bay warehousing have also drifted higher over the last two years. Figures from Hillier Parker, the chartered surveyors, show that prime investment yields on fully let warehouses have

increased from under 6.5 per cent to about 7.25 per cent since 1994.

Rising yields - and, by implication, falling values - partly reflect the fact that high bay warehousing is no longer regarded by investment funds as a "hot" sector.

But the initial flood of capital into high bay warehousing has now diminished. Development activity peaked in 1995, when 31 big new warehouses were built, totaling 5.8 million sq ft. Hillier Parker expects about 22 new warehouses to open this year, declining to perhaps 14 in 1997.

Location: by Christine Moir

**Testing the home truth**

Reaction to the role of rail in the distribution network is decidedly mixed

The basic truism of real estate - that only three things count when it comes to property: location, location and location - is being challenged. Industry is increasingly prepared to put specification alongside the sublimely of location as an equal priority.

The fact is that the days are long gone when occupiers were prepared to put up with anonymous buildings built to a uniform formula known as "institutional standard" because it met the minimum quality criteria of the investing institutions.

According to Mr Nick Redwood, Chesterton's director of business space and a specialist in distribution and warehousing in the UK, at least 75 per cent of all warehousing moves today are into bespoke facilities.

Material handling technology and information technology are the two main driving forces, of course. So powerful have they become that the Institute of Logistics is just about to publish Location is Not the Only Consideration: A Guide to Locating Industrial Facilities".

In addition to technology-driven requirements, it identifies a number of other factors which can influence demand.

Location is still the first factor to be considered when choosing a distribution facility. But locations vary in attraction to different users. Mr Redwood identifies three different distribution markets, each with their particular location demands:

- retailers
- manufacturers
- logistics providers.

Retailers, especially food retailers, are driven by where their markets lie. Their distribution centres must be very accurately located with reference to the delivery network. With upwards of 900-400 HGV movements a day at an average price of 1 per mile, siting a distribution centre 10 miles in the wrong direction can be an expensive mistake.

Manufacturers, naturally, are more sensitive to the link between their production base and storage sites. This sensitivity is enhanced by the increasing tendency by retailers to demand that manufacturers take primary responsibility for storage and distribution. Retailers want to do as little stock-holding as possible. They would rather be supplied on a "just-in-time" basis by manufacturers.

By comparison with retailers, manufacturers usually have to deal with higher volumes of fewer lines. They are therefore better placed to consider the new generation of automated storage and distribution facilities, with their typical clear space height of as much as 25 metres. These are the so-called "high bay" units predicted to hold the future for UK distribution.

High bay units pose their own location needs. Mr Redwood ruefully admits that "they do not make good neighbours".

At present he can think of only seven sites suitable for a large facility between the M25 and what is regarded as the industrial "golden triangle" in England (delimited by the M1, M5, M6 and M47).

Evidence that the "golden triangle" continues to hold its position comes from the strong and rising land values on the main motorway hubs within it. The best pitches on the M25 take the lead, with serviced land fetching £500,000 per acre. The M4/M5 interchange takes second place at £350,000 though it can be overtaken by pockets along the M1 in the Birmingham area where land fetches between £250,000 and £500,000 per acre. The M40 comes into the same premier league, at £300,000.

Mr David Baker, a chartered surveyor who heads his own project consultancy and was also a member of the Institute of Logistics working party which produced the guideline, believes it is difficult to assess whether rail is beginning to affect the predominance of roads as far as location is concerned. "Some [of my clients] think rail important but they insist that rail ports must have inter-modal facilities with a direct link to primary trucking."

Even that cautious vote for rail is more than Mr Redwood will allow. "85 per cent of our enquiries do not want rail links", he insists. "If a site is on a road hub and it has rail links, that is seen as a benefit but almost none is prepared for rail alone."

Rail's main drawback is that it nearly always involves double handling. Even if the producer has on site rail distribution facilities, he cannot expect to deliver by rail into his customer's yard.

The most Mr Redwood will concede is that rail is suitable for high-volume, low-value products to be delivered over long distances - a minimum of 200 miles.

\* *Guideline No 8: Institute of Logistics. Price: £35 to members; £50 to non-members. Phone: 01536 205 500 Fax: 01536 400 979*

Demand: by Christine Moir

**A supply problem looms**

The next battle could be between the property landlords and the logistics providers

If the present economic upturn is not nipped in the bud by election frosts or sluggish Continental demand, a supply problem could loom over next year's warehouse market.

That is the inference from the forthcoming annual Big Steeds survey soon to be published by Chesterton. Over the past 12 months, it notes, the supply of high specification distribution units of more than 50,000 sq ft close to motorway networks has shrunk by 25 per cent.

The previous year, accord-

ing to Chesterton's figures, demand was also steady (if not quite so high) with the result that shortages are already occurring at the most favoured spots. There is, for example, no new high bay warehouse available at Heathrow at present.

Although demand is not yet strong enough to produce immediate rental growth or to stimulate a rush of speculative building, Mr Nick Redwood, Chesterton's director of business space, predicts an imminent end to occupier incentives such as short leases, rent-free periods or accommodating lease breaks.

The occupiers' best riposte in the current state of the market, he thinks, is to hold back on sealing property moves until developers and

market specialists produce facilities even more tightly tailored to their needs. He is confident that companies today know very well what their distribution needs are and that the property market has evolved to meet those needs.

The Institute of Logistics may lament the fact that 50 per cent of companies do not formally monitor the cost of occupying their buildings. But it would be wrong to infer that half of all companies are thereby caught unawares by relocation or do not know how to specify their needs. Informal monitoring is widespread and while not, perhaps, ideal, can yield useful information.

Property analysts and consultants confirm that companies today take a long-term

planning approach to their property needs and are in a position to wait for the building or site which meets their specification.

In turn, specialist industrial property developers have evolved to meet this growing sophistication by tailoring sites and facilities with particular specifications in mind.

This tendency had its beginning in the late 1970s and early 1980s. As they invested in new storage facilities, the retailers strove to save costs by minimising their stockholding requirements at the expense of producers. In large measure they have succeeded. The sector which leads demand today is for so-called "big sheds". These are much more suited to

manufacturers and producers with their higher volumes of limited lines than to the smaller parcels of wide ranges needed by retailers. Self-evidently it is the manufacturers who need to find extra storage space today.

Mr Redwood foresees the next struggle as one between property landlords (particularly institutional investors) and the logistics providers, warehousing and storage specialists to whom 30 per cent of all distribution is now sub-contracted.

At present there is an imbalance between the needs of these two parties. The institutional landlords want long leases (15 years at least) with security of income. Logistical contracts, by contrast, are typically for three or five years. The Institute of Logistics fears that if the sub-contractors force leases down to match the length of their contracts,

institutions may lose interest in the market and new sources of funding may have to be found.

But there are other scenarios. Landlords might be prepared to offer shorter leases - at a premium rent. Alternatively, sub-contractors might be able to persuade their clients (the retailers and manufacturers) to take responsibility for the longer term by way of a head lease.

Thirdly, several sub-contractors might group together to agree an occupation sequence.

The alternatives have one thing in common: they require a built-in flexibility of design to make the buildings attractive to the next comer in the chain. This fights to some degree against the trend to ever more "bespoke" facilities, but may be a useful check and balance against over-specification.

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106 acre site with planning consent for 1.5 million sq. ft. of B1, B2 and B8 distribution uses. Freehold or leasehold bespoke units.

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COMMODITIES AND AGRICULTURE

Uphill struggle for pulp futures plan

By Bernard Simon in London and Greg McIvor in Stockholm

Backers of an international pulp and paper futures market are struggling to persuade the forest products industry to support their plans...

The idea of a futures market gained momentum in 1995 and early this year after a boom and bust cycle saw pulp prices double and then halve in less than three years.

Mr Edward Swan, a partner at UK law firm McKenna & Co, told yesterday's session of the annual world pulp and paper conference...

McKenna is among backers of the proposed Liverpool Derivatives Exchange (Livedex)...

A rival pulp futures exchange is to be set up in London next year by OMC Group, the Swedish derivatives exchange operator.

The steering group is considering sites in central Liverpool and is seeking a chief executive.

Three basic contracts have been identified for futures: northern bleached softwood craft (NBSK), the pulp market benchmark; photocopy paper; and newsprint.

Mr Swan estimated that Livedex would need to trade between 2,000 and 3,000 contracts a day to be viable.

Backers of futures markets were encouraged by a straw poll among conference participants. They predicted that the NBSK, currently at about \$60 per tonne, could be anywhere between \$475 and \$610 this time next year.

companies which hope the Liverpool project can be a trail-blazer for other electronic exchanges.

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Traders in Vietnam yesterday played down market concern over mould damage to the country's coffee crop, saying only a modest amount of the current October-March season's harvest had been affected.

But they added that, although rain lashing the main coffee-producing area of Daklak had subsided in the past few days, the weather was still not clear enough to allay concerns over further mould as the harvest gathers pace.

"We are seeing some lower quality as a result of the rain but it's not as though farmers are wheeling in very high levels of mould," said one Daklak-based trader.

"We see some coming in with very little mould and some with 2 to 3 per cent mould-damaged."

Reports earlier this week put the mould rate at between 3 and 4 per cent. Vietnamese regulations say a rate of up to 0.2 per cent is acceptable, and local trade officials insist that quality has not been affected by the six-week rains.

The trader said the harvest had yet to peak and farmers had been holding back on picking to an extent because of the rains. But he added that the next two weeks would be critical.

"At least there's no rain, but we're also not seeing any sunshine," he said.

Trade has slowed in east Asia because of confusion among overseas traders over the extent of the mould and its effect on production of coffee in Vietnam, which is the second-largest producer of robusta beans in Asia after Indonesia.

However, one Ho Chi Minh City-based trader said there were certainly no signs of a price recovery.

Crude oil prices rose slightly after the falls of the previous two days.

After reaching \$22.80 a barrel near midday, Brent Blend fell to \$22.50 in late trading after closing on Wednesday at \$22.15.

Soybean prices up on export estimates

MARKETS REPORT

By Laurie Morse in Chicago and Deborah Margreaves in London

Soybean prices in Chicago jumped yesterday after the US Department of Agriculture raised its projections for the country's soybean exports.

The USDA also said reserves after exports and domestic processing needs were met would fall below last year's levels.

Soybeans are crushed to make high-protein animal feed and cooking oils. US soybean exports and local crushing figures both reached records in the first quarter of this marketing year, so revisions had been expected, but traders were surprised the US boosted the export figure by an aggressive 20m bushels.

The agency now estimates US soybean supplies will be 180m bushels at the end of the 1996-97 marketing year, below last year's 183m, and last month's 210m estimate.

Futures for January delivery on the Chicago Board of Trade rose 7 1/2 cents per bushel by midday, to \$6.59.

Wheat prices were also higher in Chicago as traders extended gains made on Wednesday. Although the USDA left most of its estimates for US wheat production and use unchanged in its report, it said that India was seeking to buy 500,000 tonnes on world markets boosted prices.

Wheat futures for March delivery rose 3/8 cents a bushel to \$3.86 in early trading.

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Vietnam plays down coffee mould problem

By Jeremy Grant in Hanoi

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Expanding Asian mills seen as disruptive force

By Bernard Simon

Asian mills may be a seriously disruptive force in world pulp and paper markets over the next few years, a conference in London heard yesterday.

Mr Martin Glass, a UK consultant, predicted that the capacity of new mills in Indonesia, South Korea, Thailand and other Asian countries would significantly outstrip rising demand in the region.

Asia, excluding Japan, imported a net 2.6m tonnes of printing and writing papers and 2.1m tonnes of newsprint in 1995. However, the region is expected to become a net exporter by the turn of the century.

"Where these papers will be sold will be a source of increasing conflict," Mr Glass told the conference, organised by the Financial Times.

He predicted that European and North American producers, aggressively seeking to expand their markets,

would increasingly clash with Third World producers, which generally have the advantage of lower costs.

Mr John Dillon, chief executive of International Paper, the world's biggest forest products group, said the industry's inability to hold capacity in line with demand had caused volatile prices and friction between producers and consumers.

He said supply and demand was relatively easy to predict, but noted that producers announce new capacity "in the face of compelling evidence that supply and demand will be out of balance" if all the projects come to fruition.

He identified three causes of chronic over-capacity: easy access to project finance based on a "gamble" that mills can be completed and lenders repaid before prices turn down.

Government involvement in some countries, in the form of direct financial support, cheap fibre from state-

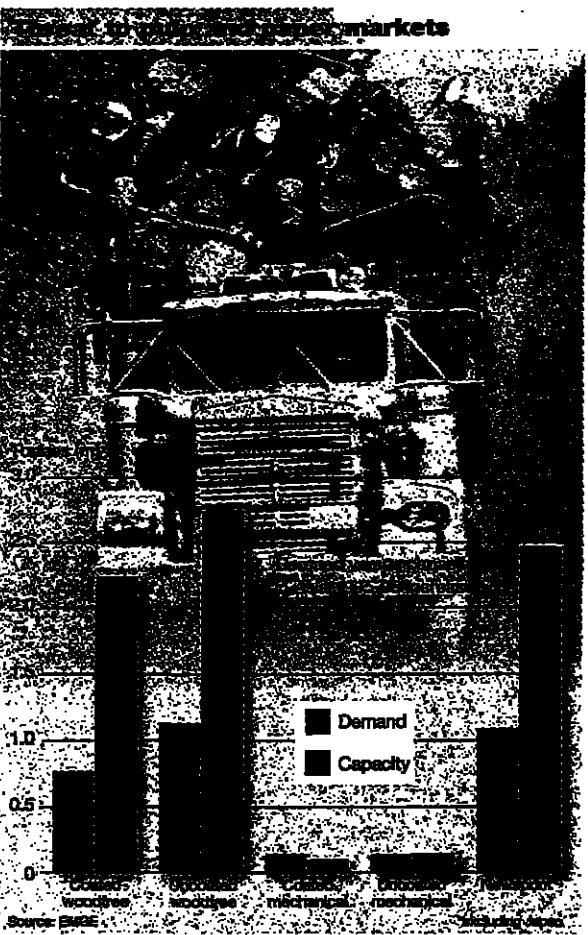
owned forests, and the provision of cheap infrastructure.

Unequal trade rules, which permit pulp producers in some countries to export freely to paper mills abroad, but limit imports of finished paper products from Europe and North America.

Mr Glass said growth in Asian graphic paper capacity would be 2.5 to three times the increase in demand over the next few years.

Concern centres on Indonesia, where pulp and paper capacity is expected to expand by 18 to 20 per cent a year. Exports could climb from 1m tonnes this year to 2.6m tonnes in 2000, while paper and board capacity is expected to grow from 1.7m tonnes to 2.9m tonnes.

Over-capacity is likely to be especially severe in newsprint. Following heavy investment in Asia, global capacity is projected to expand by 3.1m tonnes between 1996 and 1999, compared with demand growth of 1.6m tonnes.



Source: ENR

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antwerp/London Metal Trading)

ALUMINIUM, 99.7 PURITY (% per tonne)

Close 1468.5-6.5 1529.30

High/Low 1485.5-86.5 1516-17

High/Low 1535/1513

AM Official 1491.5-2.0 1522-2.5

Kerb close 1491.5-2.0 1522-2.5

Open int. 250.231

Total daily turnover 78.212

ALUMINIUM ALLOY (% per tonne)

Close 1335-40 1382-7

High/Low 1330-40 1380-65

High/Low 1370/1385

AM Official 1330-35 1380-65

Kerb close 1330-35 1380-65

Open int. 6.316

Total daily turnover 1.956

LEAD (% per tonne)

Close 689.5-90.5 678-9

High/Low 670/682 702/684

AM Official 682.5-10 687-7.5

Kerb close 682.5-10 687-7.5

Open int. 35.251

Total daily turnover 14.700

NICKEL (% per tonne)

Close 6500-800 6585-95

High/Low 6555 6700/6850

AM Official 6550-80 6800-70

Kerb close 6550-80 6800-70

Open int. 47.161

Total daily turnover 13.578

TIN (% per tonne)

Close 5785-85 5830-40

High/Low 5745-55 5785-90

High/Low 5840/5900

AM Official 5790-800 5835-40

Kerb close 5790-800 5835-40

Open int. 16.630

Total daily turnover 5.534

ZINC, special high grade (% per tonne)

Close 1033-4 1059-6.5

High/Low 1023.5-24.5 1048.5-49

High/Low 1060/1054

AM Official 1031-2 1056-7

Kerb close 1031-2 1056-7

Open int. 81.434

Total daily turnover 21.609

COPPER, grade A (% per tonne)

Close 2273-9 2148-9

High/Low 2215-19 2193-85

High/Low 2252/2230 2175/2130

AM Official 2262-7 2150-1

Kerb close 2262-7 2150-1

Open int. 168.299

Total daily turnover 64.352

LME AM Official 6/8 rate 1.8527

LME Clearing 6/8 rate 1.8575

Spec. 1.6593 mts; 1.6593 mts; 1.6495 mts; 1.6495

HIGH GRADE COPPER (COMEX)

Sett. days price change High Low Vol Int

Dec 102.80 -1.10 103.70 101.50 2.241 6.028

Jan 101.70 -0.90 102.00 101.10 49 8.204

Feb 100.80 -0.70 101.80 100.20 89 1.422

Mar 99.70 -0.80 100.70 99.50 5.642 24.845

Apr 98.20 -0.40 99.20 98.20 13 622

May 96.45 -0.40 98.55 97.70 405 4.812

Total 21,609

Precious Metals continued

GOLD COMEX (100 Troy oz.; \$/troy oz.)

Sell Day's price change High Low Vol Int

Dec 389.0 -0.2 388.8 388.0 94 783

Jan 389.5 -0.2 417.0 417.0 1.914 5.938

Feb 371.0 -0.1 371.0 369.0 21.910 81.600

Mar 372.9 +0.1 373.0 371.8 1.235 22.399

Apr 375.2 +0.1 375.3 374.3 1.022 15.573

May 377.5 +0.1 378.4 378.4 197 5.587

Total 25,629 105,795

PLATINUM NYMEX (50 Troy oz.; \$/troy oz.)

Sell Day's price change High Low Vol Int

Jan 371.1 -1.3 374.0 370.5 2.224 18.618

Feb 372.6 -1.0 374.8 372.5 1.8 11.284

Mar 376.0 -1.2 376.5 376.5 13 2.038

Apr 378.8 -1.2 380.5 378.0 179 1.169

May 381.0 -1.2 382.5 380.0 3.114 31.919

Total 25,629 105,795

PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.)

Sell Day's price change High Low Vol Int

Dec 118.40 -1.35 119.50 118.00 7 3

Jan 120.40 -1.80 122.20 120.20 805 7.204

Feb 121.70 -1.80 - - - 5

Mar 122.70 -1.80 - - - 17

Apr 123.70 -1.80 - - - 17

May 123.70 -1.80 - - - 17

Total 805 7772

SILVER COMEX (50,000 Troy oz.; \$/troy oz.)

Sell Day's price change High Low Vol Int

Dec 492.2 -0.1 492.0 492.0 160 267

Jan 491.1 -0.1 492.0 492.0 2 23

Feb 486.0 -0.1 488.0 483.5 19,845 57,061

Mar 490.4 -0.1 492.0 488.5 229 3,934

Apr 494.7 -0.1 496.0 490.0 201 2,940

May 492.2 -0.1 493.0 493.0 21 2,940

Total 20,333 64,866

ENERGY

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Sell Day's price change High Low Vol Int

Jan 23.70 -0.32 23.82 23.33 67,716 67,579

Feb 23.18 +0.25 23.36 22.86 36,486 70,560

Mar 22.75 +0.29 22.81 22.42 20,587 31,049

Apr 22.20 -0.23 22.32 22.01 4,928 20,257

May 21.76 +0.22 21.82 21.56 3,545 15,909

Jun 21.30 +0.31 21.40 21.14 3,594 28,774

Total 144,939 379,211

CRUDE OIL IPE (\$/barrel)

Sell Day's price change High Low Vol Int

Jan 22.40 -0.26 22.58 22.12 12,338 22,122

Feb 21.45 +0.21 21.82 21.80 16,433 54,044

Mar 21.40 +0.26 21.85 21.29 2,355 31,523

Apr 23.50 +0.23 23.13 23.07 936 14,781

May 23.40 +0.22 23.54 23.25 420 6,772

Jun 19.87 +0.16 20.00 19.78 81 11,294

Total 21,609

HEATING OIL NYMEX (42,000 US gals.; \$/gallon)

Sell Day's price change High Low Vol Int

Jan 58.55 +1.83 58.65 58.50 31,250 30,923

Feb 61.30 +1.22 61.80 61.60 17,331 28,284

Mar 65.50 +0.83 65.55 65.50 4,440 13,351

Apr 61.85 +0.53 62.20 61.30 3,048 8,271

May 58.90 +0.48 59.36 58.50 480 4,237

Jun 57.00 +0.43 57.00 56.50 229 5,456

Total 56,221 109,492

GAS OIL IPE (\$/barrel)

Sell Day's price change High Low Vol Int

Dec 205.00 +0.25 207.50 203.50 3,826 4,247

Jan 206.25 +0.25 208.25 205.25 11,884 30,180

Feb 201.25 +0.50 204.25 201.00 2,813 7,219

Mar 194.50 -0.20 197.50 194.25 1,478 8,541

Apr 187.50 -0.75 190.75 188.50 438 5,







Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

Main table containing financial data for various funds and insurance products, including columns for fund names, prices, and performance metrics.

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Vertical text on the right edge of the page, possibly a page number or reference.

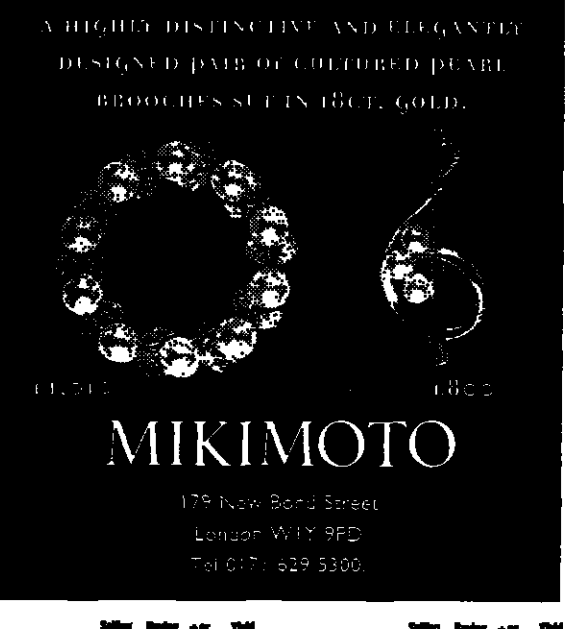


FT MANAGED FUNDS SERVICE

FT Cityview Unit Trust Prices are available over the telephone. Call the FT Cityview Help Desk on (444 771) 879 4976 for more details.

Offshore Insurances and Other Funds

Main table containing fund names, prices, and performance metrics. Includes sections for 'Other Offshore Funds' and 'Managed Funds'.



MANAGED FUNDS LIST: A list of fund names and their corresponding prices, including various international and domestic funds.








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<b>NAV TRUSTS SPLIT CAPITAL - Cont.</b>	<b>LIFE ASSURANCE - Cont.</b>	<b>PAPER, PACKAGING &amp; PRINTING - Cont.</b>	<b>RETAILERS, GENERAL</b>	<b>TEXTILES &amp; APPAREL - Cont.</b>	<b>AIM - Cont.</b>
<b>OTHER INVESTMENT TRUSTS</b>	<b>MEDIA</b>	<b>PHARMACEUTICALS</b>	<b>PROPERTY</b>	<b>TOBACCO</b>	<b>AMERICANS</b>
<b>INVESTMENT COMPANIES</b>	<b>OIL EXPLORATION &amp; PRODUCTION</b>	<b>PROPERTY - Cont.</b>	<b>SUPPORT SERVICES</b>	<b>TRANSPORT</b>	<b>CANADIANS</b>
<b>LEISURE &amp; HOTELS</b>	<b>OIL, INTEGRATED</b>	<b>PROPERTY - Cont.</b>	<b>SUPPORT SERVICES - Cont.</b>	<b>WATER</b>	<b>SOUTH AFRICANS</b>
<b>LIFE ASSURANCE</b>	<b>OTHER FINANCIAL</b>	<b>PROPERTY - Cont.</b>	<b>TELECOMMUNICATIONS</b>	<b>WATER</b>	<b>AMERICANS</b>
<b>LIFE ASSURANCE</b>	<b>PAPER, PACKAGING &amp; PRINTING</b>	<b>RETAILERS, FOOD</b>	<b>TEXTILES &amp; APPAREL</b>	<b>WATER</b>	<b>AMERICANS</b>

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**GUIDE TO LONDON SHARE SERVICE**

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2. **Mid cap** - Companies with a market capitalisation between £1 billion and £10 billion.

3. **Small cap** - Companies with a market capitalisation between £250 million and £1 billion.

4. **Micro cap** - Companies with a market capitalisation below £250 million.

5. **AIM** - Alternative Investment Market.

6. **FT Free Annual Reports Service** - You can obtain the current annual/interim report of any company associated with FT.

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8. **FT Cityline** - Up-to-the-second share prices are available by telephone from the FT Cityline service. See Monday's share price page for details.

9. **FT International** - An international service is available for callers outside the UK, annual subscription £250 net.

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LONDON STOCK EXCHANGE

Benign economic news lifts UK equities

MARKETS REPORT
By Steve Thompson,
UK Stock Market Editor

A morning rally in London faltered yesterday when more signs of nervousness from Wall Street emerged in afternoon trading. But the day's economic news helped steady UK share prices after Wednesday's losses.

cheered by news that UK interest rates had been left on hold for the time being after Wednesday's meeting between the chancellor and the governor of the Bank of England. A raft of economic data from the US was similarly well-received, on both sides of the Atlantic. Wall Street initially recovered its poise after Wednesday's big shake-out, which saw the Dow Jones Industrial Average fall more than 120 points at one stage, before staging a recovery to close 70 points lower.

Traders were also concerned about the weakness of the US bond market during Wednesday's session, when the 30-year bond fell not far short of two points; yesterday it showed little sign of recovering its losses. The effect was to wipe out much of the strong performance London managed during the morning. The upshot of another tense trading day was that the FTSE 100 index was 8.2 higher at 3,990.7. The FTSE 250, meanwhile, closed 12.7 firmer at 4,379.5 and the FTSE Small Cap 1.3 bet-

ter at 2,138.7. All of those closes were below the day's best levels. The gilts market never looked anything but shaky throughout the day, eventually giving way in worrying fashion. The 10-year gilt was down 18 ticks and the 20-year issue almost a full point down at the close. Marketmakers, whilst noting the latest show of volatility on Wall Street and in London, were slightly more relaxed about the day's events. "Wall Street has had plenty of opportunities to crack in the past few days and it has bounced back every time; it is starting to look like it has had its scare and might now embark on a slow ride

to Christmas," a trader said. Little in the way of institutional selling was reported. Turnover at 6pm was a respectable 693m shares, and split evenly between FTSE 100 and other stocks. Customer business on Wednesday was valued at £1.89bn, the highest daily figure since last Thursday. And intramarket trading was also on the increase, reaching £535.1m, compared with Wednesday's £596.4m and Tuesday's £433.4m. Tradeport, the order-driven trading system, enjoyed one of its busiest ever trading days yesterday, winning big market share in two Footsie stocks, AB Foods and Barclays Bank.

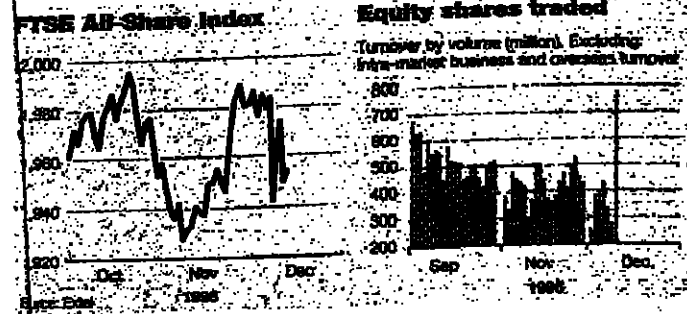


Table with columns: Index and ratios, Best performing sectors, Worst performing sectors. Includes FTSE 100, FTSE 250, FTSE All-Share, and various sector performance metrics.

BT boost for Orange

By Joel Kibazo, Peter John and Lisa Wood

Mobile telecoms group Orange was one of the day's top Footsie performers after confirming it is in talks with British Telecom on changes to call rates. The move is expected to help mobile operators such as Orange and One2One get a bigger proportion of revenue from BT for calls that end up on their network. One analyst indicated that the changes could result in a 13 per cent improvement in Orange's revenue.

per cent per annum and our forecast for BT is an advance from 5 per cent to 6.5 per cent per annum. Shell Transport avoided the potential impact of a weak underlying oil price as investors looked ahead to two high profile presentations, the first of their kind from the company for three years. The company will hold its first showcase event in New York today and will follow on with another one-day investment seminar event at the Chiswell Street brewery in central London on Monday. And while analysts are not anticipating any radical announcement, they are hoping for clues about rationalisation in Shell's European refining as well as further information about the company's involvement in the Gulf of Mexico.

lower the full year forecast to £2.93bn. Capel reduced its earnings per share forecast from 59p to 56p and suggested the shares will not be fairly valued until they fall below 90p. Glaxo fell 18p but recovered in afternoon dealing to close up at 94p. British Gas jumped to the top of the Footsie performance table with a rise of 14c to 233p on turnover of 12m shares. There was also buying of short dated calls - options to buy shares at a fixed price up until a certain date - which is generally considered a bullish sign. Investors responded to data from Citicorp, the equities ownership analyst, that several big institutions have overweight positions in the stock. Life insurance groups were under pressure from the general volatility in the market and talk that SBC

Warburg was making cautious noises about Legal & General. The broker was apparently saying that 10 per cent of the share price already represented potential bid premium and there was better value elsewhere. However, there was some support from down under. Australian Mutual Provident announced it was considering a listing in the UK and is believed to be interested in expanding its life activities in the UK and US. Legal shares shed 3p to 359p. Dalgety firming 10c to 389p as old rumours recirculated that Nestle was considering making a bid for the group in order to acquire its pet foods business. Nestle is a large manufacturer of pet foods and had wanted to acquire Quaker's European pet food business, but was wipped to the post

by Dalgety in 1995. The acquisition has not been particularly successful to date, said one analyst, but it was seen as having potential. Nestle, he said, would probably like to buy the business from Dalgety but the UK food group probably did not want to sell. Making a bid for the whole group, he said, would be a cumbersome way of Nestle securing that goal. Associated British Foods, which is perceived as a strong defensive stock, hardened 10c to 459p. A welcome hike in the dividend helped London Electricity move forward 11c to 61c. London saw profits for the six months to September dip to £69m from £84.5m a year ago. But the dividend of 14.3p was up from 11.5p previously and towards the top end of expectations. Electricity generator Scottish Hydro rose 2c to 31c. The group turned in lower-than-expected half year profits. Jones Stroud plummeted 30c to 359p after the textile and electrical accessories manufacturer posted a drop in first-half profits. British Mohair fell 18c to 100p after warning that profits for the second half of the year will be lower than those achieved in the first half. Asda, which many analysts have considered to be cheap over the past couple of weeks, strengthened 1c to 121c on volume of 9.8m shares. Greenalls fell 10c to 691p despite results in line with expectations. One analyst said that growth rates in some divisions of the business, including its managed houses, were below par for the sector. Guinness rose 6c to 436p with one analyst suggesting this might be due to news that tariffs on brown dis-

FUTURES AND OPTIONS table showing FTSE 100 INDEX FUTURES, FTSE 250 INDEX FUTURES, FTSE 100 INDEX OPTION, and EURO STYLE FTSE 100 INDEX OPTION.

TRADING VOLUME table showing Major Stocks Yesterday with columns for Stock, Volume, Closing, and Daily Change.

FT 30 INDEX table with columns for Dec 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 0, Yr ago, High, Low.

FT 30 hourly changes table with columns for Open, 9.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, High, Low.

FTSE AIM table with columns for Dec 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 0, Yr ago, High, Low.

London market data table with columns for Rise and Fall, Total Rise, Total Fall, Same.

FT GOLD MINES INDEX table with columns for Dec 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 0, Yr ago, High, Low.

FTSE Actuaries Share Indices table with columns for Day's Change, Dec 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 0, Yr ago, Net P/E, Xd, Yld, Total Return.

Investment Banking advertisement for Alliance Share. Text: 'OF COURSE YOU NEED AN INVESTMENT BANK WITH KEEN BRAINS TO COME UP WITH THE ANSWERS BUT YOU ALSO NEED ONE WITH THE FINANCIAL STRENGTH TO PUT ITS MONEY WHERE ITS ADVICE IS. Alliance Share'.

FTSE Actuaries Industry Sectors table with columns for Dec 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 0, Yr ago, Net P/E, Xd, Yld, Total Return.

FTSE 350 Industry Sectors table with columns for Dec 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 0, Yr ago, Net P/E, Xd, Yld, Total Return.



Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including Austria (Dec 12/Sci), Belgium (Dec 12/Fra), Denmark (Dec 12/Ko), France (Dec 12/Fra), Germany (Dec 12/Dax), Greece (Dec 12/Ath), Ireland (Dec 12/Dub), Italy (Dec 12/Mi), Netherlands (Dec 12/AEX), Portugal (Dec 12/Lis), Spain (Dec 12/IBEX), Switzerland (Dec 12/Frx), and UK (Dec 12/FtSE).

Table of stock market data for Asia, including Hong Kong (Dec 12/HK), India (Dec 12/BSE), Japan (Dec 12/Nikkei), Korea (Dec 12/KOSPI), Malaysia (Dec 12/FTSE), Singapore (Dec 12/STI), and Taiwan (Dec 12/TSE).

Table of stock market data for Latin America, including Brazil (Dec 12/Ibovespa), Chile (Dec 12/IPC), Colombia (Dec 12/IVB), Mexico (Dec 12/IPC), and Peru (Dec 12/IGBP).

Table of stock market data for Africa and the Middle East, including South Africa (Dec 12/JSE), Egypt (Dec 12/EGX), Israel (Dec 12/TASE), and Jordan (Dec 12/ASE).

Table of stock market data for Australia and New Zealand, including Australia (Dec 12/ASX) and New Zealand (Dec 12/NZX).

Advertisement for Rockwell avionics, featuring the text 'Every major world airline flies with Rockwell avionics.' and the Rockwell logo.

Table of stock market data for Europe (continued), including Austria (Dec 12/Sci), Belgium (Dec 12/Fra), Denmark (Dec 12/Ko), France (Dec 12/Fra), Germany (Dec 12/Dax), Greece (Dec 12/Ath), Ireland (Dec 12/Dub), Italy (Dec 12/Mi), Netherlands (Dec 12/AEX), Portugal (Dec 12/Lis), Spain (Dec 12/IBEX), Switzerland (Dec 12/Frx), and UK (Dec 12/FtSE).

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Market summary and closing prices for various indices and stocks, including Dow Jones, Nikkei, and FTSE 100.



NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for Power Steering by Hewlett-Packard, featuring the text 'If the business decisions are yours, the computer system should be ours.' and the HP logo.

Advertisement for SWT (Santitas Water Treatment) featuring a large image of a water filter and the text 'SWT'.



4 pm close December 12

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'T', 'U', 'V', and 'X-Y-Z'.

NASDAQ NATIONAL MARKET

4 pm close December 12

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', and 'Z'.

AMEX PRICES

4 pm close December 12

Table of AMEX stock prices including columns for stock name, price, change, and volume.

Advertisement for Switzerland with the headline 'Have your FT hand delivered in Switzerland.' It includes a map of Switzerland and text describing the service of delivering the Financial Times newspaper to various locations in the country.

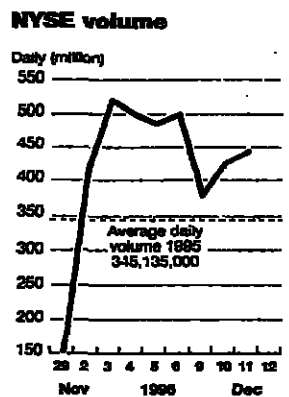


Further bond Thomson-CSF excitement enlivens Paris market slide hurts Dow

AMERICAS

US shares slipped at midsession on the heels of the bond market, which began to slide in the early afternoon, writes Lisa Brantzen in New York.

Major indices started the session stronger as economic data, showing no looming inflation threat, helped lift the bond market. By midday, however, the bearish tone that propelled fixed interest stocks lower on Wednesday held sway and bonds retreated into negative territory, sending the yield on benchmark 30-year Treasuries to 6.83 per cent.



At 1 pm the Dow Jones Industrial Average was 41.90 lower at 6,360.82 and the more broadly traded Standard & Poor's 500 gave up 5.04 at 736.69. Volume on the NYSE came to 273m shares.

Technology shares were also mostly lower but the Nasdaq composite, which is weighted toward that sector, got some support from its largest component, Intel. By early afternoon the Nasdaq was off just 1.06 or less than 0.1 per cent at 1,308.06, while the Pacific Stock Exchange technology index lost 0.4 per cent.

Smaller capitalisation shares continued to outperform blue chips on the afternoon session. The Russell 2000 index of small-cap stocks gained 0.23 at 357.93. Smaller companies have hardly participated in the market's strong run since August, but have begun to catch up in recent sessions.

Intel added another 2 1/4 to the 7 1/4 they rose on Wednesday, bringing the share to \$39 1/4. Meanwhile, Microsoft lost 1/4 at \$82.

Interest-rate sensitive banks lost ground amid the rise in bond yields. Chase Manhattan Bank slipped 3/4 to \$86, Citicorp shed 3/4 at \$98 1/4, Wells Fargo Bank dropped 1/4 to \$264 and BankAmerica lost 3/4 at \$94 1/4.

BankAmerica stock might also have been affected by the California bank's announcement early yesterday that it planned to restructure its business and take a \$165m charge in the fourth quarter.

Shares in Gucci Group jumped 3/4 or 5 per cent at \$70 1/4 after an analyst at Robertson Stephens issued a positive research note on the luxury goods company.

Disney lost 1/4 at \$71 amid speculation that Mr Michael Ovitz, president of the entertainment giant, was considering leaving.

TORONTO continued to weaken after falling more than 139 points on Wednesday. But dealers described trading during the morning session as light. At noon, the 300 composite index was off 26.81 at 5,754.88.

Among sectors, conglomerates and financial services suffered the heaviest losses, slipping 1.9 per cent and 1.3 per cent respectively.

Royal Bank of Canada retreated 65 cents to C\$47.10 and Toronto-Dominion Bank 40 cents to C\$33.00. At C\$34.25, Canadian Pacific was 75 cents lower. Among golds, Barrick Gold gained 95 cents to C\$39.45.

Alcan Aluminium put on a defensive display while Moore Corporation showed its resilient side. The former and S & F yesterday with the Russell 2000 index of small-cap stocks gaining 0.23 at C\$27.30.

SAO PAULO edged ahead as Wednesday's 2.6 per cent fall brought out the bargain hunters. By midsession, the Bovespa index was 195.5 higher at 65,973.

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EUROPE

A wobbly morning on Wall Street was reflected in Europe. However, PARIS investors reacted to the news that the government was to invite bids for its controlling stake in Thomson-CSF by pushing the shares up almost 4 per cent.

The stock, which touched an intraday best of FF173.50, closed FF170.00 higher at FF172 in volume of 333,000 shares.

Buoyed by takeover speculation, CSF had produced one of the Paris bourse's stronger runs this year. It was trading at around FF100 in January. Brokers' immediate take-out target prices seemed to range between FF180 and FF220.

Alcatel Alsthom and Lagardere, both of which took part in the earlier, aborted auction of the Thomson group as a whole, gained ground. The former added 90 centimes to FF425.40 and Lagardere FF1.80 at FF20.80.

Pernod Ricard was the day's least liked CAC stock, sliding FF1.60 or 3.1 per cent to FF268.90 on US tariff moves.

Among retailers, Promodes dipped FF1.20 to FF1,386 as talk of a bid for Casino gained ground. Casino added FF8.50 to FF244.5 for a two-day gain

of 6 per cent.

At the close of the session, the CAC 40 was 1.17 lower at 2,212.11. News of the big deal between Bouygues, of FF10 at FF546, and a slightly harder Saint-Gobain came well after market hours. If nothing else, the link was expected to refocus investor attention on the potential for French corporate activity.

FRANKFURT's Dax index topped 4,850 before closing 10.58 higher at 2,846.94 as turnover eased again, from DM10.4bn to DM9.5bn.

The bourse was fearful in some areas, and emphatically bullish in others. The contrast was exemplified by another fall in Kardstadt, Germany's biggest department store retailer, down DM1.5 at a new 1996 low of 6 per cent.

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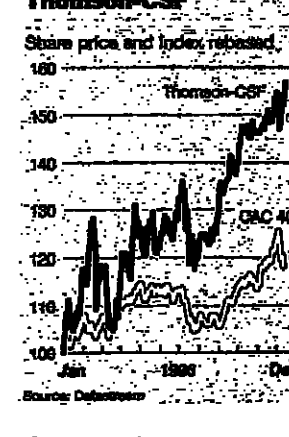
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THOMSON-CSF



DM488, and by yet another rise in Hoechst, the most consistently favoured stock in a high performance chemicals sector. Hoechst was DM2.17 better at a new 1996 high of DM73.05.

Kardstadt had been depressed by the downturn in German retail consumption, and the long haul in integrating the Hertie acquisition, expected to hurt earnings for the third year in succession. It had a feeble, early attempt at a pre-Christmas rally, but this was cut short by last night, the shares had fallen 14.5 per cent since November 8.

Over the same period, Hoechst had climbed another 19.9 per cent. This week, which took in a cross-border, specialty chemicals merger and the acquisition of the Roussel Uclaf minority, saw the shares 9 per cent higher in just four days.

AMSTERDAM saw further heavy action in Philips which recovered much of Wednesday's setback thanks to revived disposal talk.

Philips rose FI 1.20 to FI 67.40 in 3.2m shares after it confirmed that a cable TV disposal was one of a number of options under discussion. Royal Dutch also rallied, improving FI 4.90 to FI 287.90. Nedlloyd, a weak market lately, jumped FI 1.20 to FI 46.90.

The AEX index ended the

session 0.85 firmer at 611.41.

ZURICH edged higher but in cautious trade, with investors still concerned about developments in global markets. The SMI index finished 2.4 ahead at 3,850.0.

Activity was again seen in Elektrowatt, the industrial and utility group, on speculation that CS Holding had set December 16 as the deadline for offers for its 44.9 per cent stake. Elektrowatt firm SF11 to SF15 and CS Holding was SF1.75 higher at SF135.75.

Clariant saw some early profit-taking after the 27.7 per cent surge of the previous two sessions, which followed news of the merger with Hoechst's specialty chemicals operations. The shares pulled back to SF152 before erasing the loss in subsequent trade, to close flat at SF152.

MILAN was driven by external factors, moving lower as Wall Street retreated and depressed by

profit-taking in the debt market. The Comit index lost 2.27 to 640.83 while the real-time Mibtel index was 66 weaker at 10,610.

Flat gave up L44 to L4,269 as the group said that it planned to trim production in January by 10,300 vehicles with temporary layoffs.

Mediaset, the TV and advertising group, fell L67 to L7,000 after an accord between the centre right opposition and the centre left ruling coalition over extending TV broadcasting licences broke down, following news from RAI, the state broadcaster.

STOCKHOLM was weakened for much of the day by preliminary figures for Norwegian pulp inventories, which showed an increase of more than 185,000 tonnes from October to November. The forestry sector fell 1.9 per cent.

However, the broad market was rescued by the Handelsbanken bid for Stadsby

potek, the mortgage bank. The two shares rose by SKr7.50 to SKr196, and SKr6 to SKr188 respectively, the banking sector by 3 per cent and the Allsvenskan General Index by a token 3.7 to 2,315.1. Skandia, the insurance group which had lodged an earlier, and politically unpopular bid for Stadsby

VIENNA saw a similar situation among its financials but the banks were much less excited, and there was a distinct contrast in its treatment of the insurer.

Bank Austria came into the long-running Creditanstalt situation as a bidder, and the duo rose by Sch5 to Sch507, and Sch3 to Sch522 respectively. However, this triggered a drop of Sch280 or 8.2 per cent to Sch4,120 in EA-General, the insurance group which had led a bidding consortium since May, 1994. The Bank Austria bid was seen to threaten lucrative insurance business which EA enjoyed jointly with Creditanstalt.

BUDAPEST surged on a rising equity trend in the European mid-afternoon and the Bux index, 15.73 better at 3,313.76, registered another all-time high.

Written and edited by William Cochrane, Michael Morgan and Jeffrey Brown

FTSE Actuaries Share Indices

Table with columns: Dec 12, Daily change, Open, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows include FTSE Actuaries 100, FTSE Actuaries 200, and FTSE Actuaries 300.

THE EUROPEAN SERIES

Table with columns: Dec 11, Dec 10, Dec 9, Dec 8, Dec 5. Rows include FTSE Europe 100, FTSE Europe 200, and FTSE Europe 300.

Source: FTSE Actuaries, Rights: 100 - 100.00, 200 - 100.00, 300 - 100.00. Last prices were as at 15.00 on Dec 12, 1996.

Shenzhen crackdown accelerates B share fall

ASIA PACIFIC

China's hard currency B shares took a tumble as securities authorities in SHENZHEN launched a crackdown on mainland Chinese buying the shares, which were originally targeted at foreign investors.

Shenzhen's B index fell 11.23 or 6 per cent to 175.22 after hitting an intra-session low of 171.07. Turnover fell to HK\$395.8m from Wednesday's HK\$509.8m.

Of 48 Shenzhen-listed B shares, 41 fell and only two rose.

Brokers said that, on orders from the securities authorities, securities firms in Shenzhen had stopped accepting B share trading account applications from domestic investors, unless they used funds from outside mainland China.

The crackdown triggered worries that the SHANGHAI authorities would follow suit, and its B index tumbled 5.127 points or 6.4 per cent to 75.558. Both indices had soared in recent weeks on heavy buying by mainland Chinese investors.

TOKYO was weak on Wall Street's Wednesday sell off, and cautious ahead of today's December futures and options settlement, writes Our Markets Staff.

The Nikkei 225 average closed 67.18 lower, at 20,501.20, just below its day's high of 20,504.49 and after a low of 20,321.32. Brokers said that short covering ahead of the settlement was responsible for the intra-day recovery.

Turnover fell from 331m shares to 291m, declines leading advances by 764 to 296 with 181 unchanged. The broader Topix index outpaced the Nikkei on the downside, falling 12.47 or 0.8 per cent to 1,512.43, and the Nikkei 300 lost 2.62 or 0.9 per cent at 286.08.

In London, the ISE/Nikkei

50 index fell 1.70 to 1443.60.

Oriental Land, which operates Tokyo Disneyland and which made its market debut on Wednesday, fell on profit-taking, closing Y290 lower at Y8,510. Oriental's main shareholder, Keisei Electric Railway, fell for the second day in succession, losing Y34 at Y266.

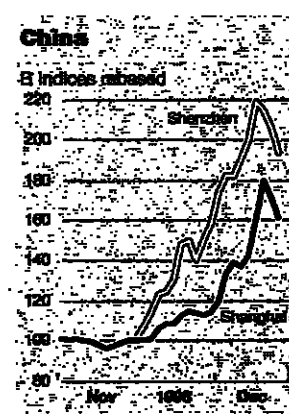
News that Yaohan Japan, the supermarket chain, was seeking to raise supplier credit from one month to two left its shares at Y41, down Y100 or 18.5 per cent, with the biggest percentage loss on the first session.

Meanwhile a consumer lender, Takefuji, rose for the fourth consecutive day on the over-the-counter market, gaining Y300 at Y9,000.

In Osaka, the OSE average fell 180.20 to 20,698.37.

SEOUL dropped to another three year low, dragged down by heavy, derivatives-linked selling by institutions towards the close, and the composite index finished 15.30 or 2.2 per cent down at 689.88.

BOMBAY turned back after Wednesday's 5.1 per cent rise as the rebound drew in sellers. In the absence of news, the market higher. The BSE-30 index finished 61.10 or 2.1 per cent lower at 2880.26. Cement stocks were lower,



in spite of figures showing that production and deliveries in November were higher than in October. ACC fell Rs39.50 to Rs1,000 and Gujarat Ambuja Cement shed Rs6.50 to Rs221.50.

HONG KONG was weak as cautious investors consolidated some of the gains of recent months. The Hang Seng index was quoted down 136.32 at 13,053.28 after touching a low of 12,960.81.

The Hang Seng and other indices, however, were subject to verification after a technical malfunction of the exchange's automatic order matching and execution system.

The finance sector was the worst performing, followed

by the commercial and industrial sector.

JAKARTA edged higher with good demand for Telcel helping the composite index to a gain of 1.38 to 627.90. Declines led advances by 61 to 47, but Telkom, the telecommunications heavyweight, improved Rp125 to Rp3,975 in 6.6m shares.

Telkom has kept the index above water on a day of steady profit-taking, said one broker. Bank Negara Indonesia fell Rp25 to Rp1,325 and Bank Umum Servitua dipped Rp25 to Rp1,100.

TAIPEI ended a roller-coaster session slightly higher. The weighted index, which swung within a 56-

point range during the session, finished 22.88 ahead at 6,825.62. Turnover was T\$43bn. Formosa Chemical Fibres gained T\$1.60 or 3.85 per cent to T\$43.20 and Formosa Plastics put on T\$2.50 to T\$70. Nan Ya, another key Formosa member, rose T\$2 to T\$339.6.

The bank index fell 1.6 per cent after a round of profit-taking. NAB fell 25 cents to A\$14.83 and ANZ 13 cents to A\$7.13. Westpac came off 12 cents to A\$7.13.

WELLINGTON turned weaker as investors awaited further political developments. The composite index closed off 15.01 at 2,382.52. NZ Telecom shaded 1 cent to NZ\$7.57.

Caracas jumps 2.7%

CARACAS shook itself out of its pre-Christmas torpor to put in an unexpectedly strong showing, and by mid-session the IBC index was 160.65 or 2.7 per cent higher at 6,118.52. The rebound came as Electricidad de Caracas, weak on Wednesday, picked up 13.30 bolivars to 516.05 bolivars.

Buenos Aires put in a steadier morning after Wednesday's 3.7 per cent fall and, by midsession, the Mer-

val index had eased 4.21 to 604.77.

SANTIAGO edged lower, with attention turned to Cruz Blanca on worries that the group was finding difficulty in selling its insurance subsidiary. The IPSA index eased 0.16 to 90.69.

SAO PAULO edged ahead as Wednesday's 2.6 per cent fall brought out the bargain hunters. By midsession, the Bovespa index was 195.5 higher at 65,973.

Currency worries in Joburg

Share prices in Johannesburg streamed steadily lower on a broad front, as a result of currency worries which flared back out into the open.

At the close of the session, the rand was 8 cents lower against the dollar and stock market sentiment was severely undermined. The overall share index was off 32.1 at 6,607.0.

of the damage, sliding 37.1 to 7,814.7 and helping to push turnover up to record levels. Gold shares eased 8.9 to 1,533.2.

Traders said that turnover was boosted to R1.07bn - topping the R999.7m peak set in April - by a big overnight asset swap. Among individual stocks, Sasol came off R1.50 to R55.25 and Gold Fields lost R3.50 to R130.

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RECRUITMENT

Continental European workers are more flexible than is often supposed, says Robert Taylor

# The debunking of a caricature

There is a view widely held - certainly in the UK and the US - that unemployment in continental European countries is largely a function of overly regulated labour markets.

Enthusiasts of the UK's supposedly more deregulated model claim its flexibility has been much more successful in creating jobs than the more structured and legalistic employment practices of its European competitors. Such practices are seen as a severe obstacle to employment growth and an important reason why these countries suffer from much higher unemployment than the UK.

But is this an accurate portrayal? Papers prepared for a conference in Ottawa last week suggest the labour markets of some continental European countries such as the Netherlands, Sweden, Denmark and Finland enjoy a much larger degree of employment flexibility than is often supposed. The conference was staged by the Organisation for Economic Co-operation and Development and the Canadian government to discuss ways to change workplace strategies.

Surprisingly, Germany - often seen as one of Europe's least flexible labour markets - is in fact much more flexible than the popular image suggests. An impressive study carried out by the Institute for Employment Research in Nuremberg has shown just how wide a use of flexible employees there is in Germany.

It found so-called "peripheral" staff (defined as those working on fixed-term contracts, staff on temporary contracts or sub-contract workers) accounted on average for 9 per cent of an enterprise's workforce - and that proportion appears to be increasing.

The study says that business policies and staff planning were found to take account of strategies to increase flexibility. It estimates 3.5m staff are working only a few hours a week.

The report also found a growing use of part-time employment across western

Germany in as many as three-quarters of companies that employ more than 200 workers. It has become "a normal phenomenon rather than the atypical employment it used to be", says the report.

Companies were also found to be using a wide range of working-time patterns. As many as 53 per cent of German employees were working overtime, while just over a third stagger their working hours and 35 per cent work at weekends. It is far from the picture widely held in the UK and the US that German employees are fixated by a five-day, 35-hour working week.

The German study also found considerable flexibility in the way work is organised, with a wide use of new workplace strategies such as team-working, just-in-time production and delegation of decision-making to workers. These methods are evident

in 57 per cent of companies employing between 50 and 499 workers and 51 per cent of larger companies. Even 21 per cent of small employers in the survey said they used such new methods.

Nor does the German evidence suggest companies are hindered - by either over-rigid law or cumbersome

bureaucracy - from implementing redundancy plans, recruiting staff or reshaping existing work practices. Between 1982 and 1994 in western Germany, more than 16m additional jobs were created with 6.3 per cent of them in the production sector. Some 15.2m jobs were lost. Annual employ-

ment turnover is running at about 11 per cent and rising in spite of the recession.

Part-time employment in western Germany accounts for 28 per cent of all people in jobs last year. The number of German workers on flexible hours rose to 83 per cent in 1995 from 77 per cent in 1993. Such figures suggest the German regulated labour market is a good deal more flexible in practice than its Anglo-American critics realise.

Further evidence of the flexibility of mainland Europe can be gleaned from the recently published annual employment report by the European Commission. This found employers across the European Union (except in Portugal) were recruiting more part-time than full-time workers. The increase in part-time employment was particularly noticeable in the UK, France, Ireland and Finland.

The highest proportion of part-time workers is in the Netherlands, where over 9 per cent of prime working-age men are now employed part-time. The report also found the increase in the use of temporary employment had been "common to most member states".

A study published last week by the UK's National Institute of Economic and Social Research also suggests that recruitment strategies aimed at increasing the proportion of non-standard or atypical workers in the labour force are increasing across Europe.

It found the share of part-time employment in total employment growth rate rose by 0.4 per cent in the UK during the early 1990s compared with 1 per cent in France, 0.7 per cent in Germany and 0.6 per cent in Italy.

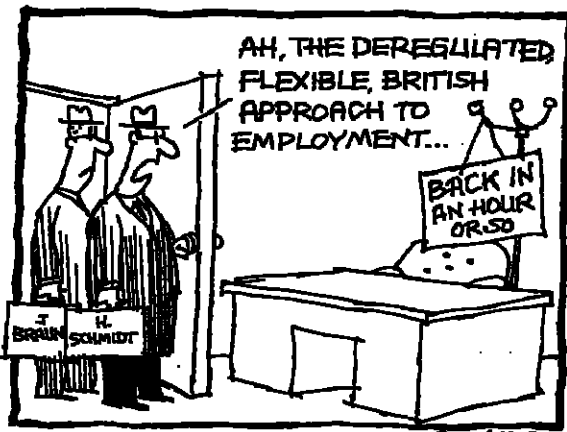
At the same time temporary employment has risen

sharply in recent years in Germany and France where it now accounts for over 10 per cent of all jobs compared with the much lower figure of 6.3 per cent in the UK.

As Mr Padraig Flynn, the EU's social affairs commissioner, recently pointed out, the overriding objective of all European countries is to create "a highly skilled, flexible workforce" for the next century and this involves "equipping and deploying correctly the productive potential of the whole workforce".

Crude point-scoring about which European country enjoys the most flexible approach to job recruitment should not divert attention from the similarity of employment trends. Countries may have varied public policy approaches to the labour market, but they share much more in common than most are willing to admit.

\*Patterns of enterprise flexibility in Germany, from the Institute for Employment Research, Federal Employment Institute (Bundesanstalt für Arbeit) Regensburgerstr. 104, 90327 Nuremberg



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Toby Finden-Crofts on  
+44 0171 873 3456

## EMERGING MARKETS SEARCH & SELECTION

### Risk Manager

Our client is an international banking group with a leading presence in the global emerging markets. They are seeking to recruit a highly pro-active individual to work in the London-based Trading Risk Management unit.

The role is to monitor and support the Fixed Income, Local Markets, Currency and Derivative traders. This will include analysing and monitoring the traders' exposure across a wide range of products including those covering the emerging markets. The risk manager will be responsible for analysing and approving special and structured products, working as part of a team at the heart of the trading floor.

As well as being able to demonstrate the ability to operate in this environment the successful candidate should have:

- A professional qualification with approx. five years experience gained within a Fixed Income Capital Markets trading environment, with prior emerging market product experience being an advantage.
- Excellent interpersonal skills with the ability to communicate effectively in written and oral form with other business areas as well as with the traders.
- Extensive PC (spreadsheet) skills and an affinity with front and back office systems.

Interested candidates are requested to send their CV in complete confidence to:  
Whitehead Selection Ltd, 11 Hill Street, London W1X 3BB, 12 Months Agency  
London EC4R 9AY. UK or overseas contact details, please e-mail to: [hr@whitehead.co.uk](mailto:hr@whitehead.co.uk)  
Tel: 0171 290 2043 Fax: 0171 290 2047 Email: [hr@whitehead.co.uk](mailto:hr@whitehead.co.uk)







## EMERGING MARKETS INVESTMENT RESEARCH

ABN AMRO Hoare Govett is the securities and investment banking arm of ABN AMRO Bank, Europe's fifth largest bank. The ABN AMRO network comprises 1,700 branches in 68 countries with 65,000 employees worldwide. Securities operations are represented in 33 countries, with a growing presence in Asia, Latin America and Europe. The group now wishes to recruit analysts to work with the emerging markets research team at its head office in Amsterdam in three key product areas.

### MACRO ECONOMIST

- CENTRAL & EASTERN EUROPE

The position will involve primary forecasting for the economies of Russia, the Visegrad bloc, and other countries of Central & Eastern Europe. The economist will be required to publish regular analyses and forecasts in the context of the team's fixed income and equity research. He or she will be able to present ideas effectively to senior institutional fund managers, as well as maintaining a regular internal dialogue with salespeople, traders and the corporate finance units of the group.

The ideal candidate will be a highly-qualified macro-economist with a good degree from one of the top universities. He or she will probably be a mother-tongue English speaker, and may have worked as an economist within the securities industry. The ability to relate original macro-economic research to the performance of the financial markets and the process of asset allocation will be essential. A first-hand knowledge of Central & Eastern Europe would be a significant advantage, but candidates who have gained their experience on the developed markets of Western Europe and are now seeking the challenge of covering Europe's fast-growing emerging markets will also be considered.

The successful candidate will be a highly articulate individual, who combines originality of thought with clear and decisive forecasting. Candidates are likely to be successful if they can demonstrate impressive intellectual abilities, an outgoing personality, being able to thrive in a deal-orientated and fast-moving environment.

For all three of the above positions, candidates should be prepared to re-locate to the Netherlands. A good deal of international travel in the Central and Eastern European region is envisaged. The remuneration package will be competitive, and full re-location benefits will be offered where applicable.

### EQUITY RESEARCH

- EMERGING EUROPE

Specific responsibilities will include research and marketing of shares quoted in the European emerging markets. The position will involve working with analysts based locally in Prague, Budapest and Warsaw, as well as contributing to the regular outflow of products covering the whole Central & Eastern European region. Tasks will include the presentation of investment ideas both orally and in written publications, organising data, as well as generating standard database and information reports.

The ideal candidate will be a graduate in his or her mid-twenties, with a financial or accounting qualification. He or she will be a mother-tongue English speaker, and will either have gained experience of the Central & Eastern European region through first-hand contact, or will have worked in the equity research field and be capable of adjusting quickly to a new market environment. The ability to think clearly and present ideas in a logical and structured fashion will be essential.

The successful candidate is likely to have first-class academic credentials, good presentational skills and a dynamic work ethic. This is an excellent opportunity for the right individual to join a young and growing team at a junior level with excellent prospects of rapid career advancement.

### FIXED INCOME RESEARCH

- RUSSIA AND EMERGING EUROPE

A senior bond analyst is required to produce a consistent flow of investment ideas working with salespeople in Europe, the USA and Asia. The position requires a comprehensive understanding of Eurobonds, Brady bonds and Russian MinFin and Vneshecon debt, as well as other sovereign debt instruments issued by borrowers in Europe and the former Soviet republics. Tasks will include the analysis of historical price and spread data and the correlation with macro-economic and political risk, in order to produce a coherent strategy research product backed by timely and market-sensitive recommendations.

The ideal candidate will be highly numerate and capable of using advanced modelling techniques to evaluate specific instruments. The individual will eventually manage a small team which will cover the local currency T-bill markets of Eastern Europe and provide corporate Eurobond research. AAHC expects to be a market leader in new issues of emerging Europe, and the analyst will need to work closely with fixed income origination as well as ratings advisory when applicable.

The successful candidate will be an experienced bond market analyst. Such experience may have been gained on the developed markets, but candidates must be able to show their ability to transfer existing skills and knowledge to the European emerging markets. Candidates will have substantial experience of report writing and marketing to institutional investors. This is a senior position and pivotal role in a fast-growing division of the group's business.

Please contact Nick Hudson in the strictest confidence.

Michelangelo

International Search and Selection, 2 Austin Friars, London EC2N 2HE Tel: 0171-972-0150. Fax: 0171-972-0151/2. Email: search@michelangelo.co.uk

### DIRECTOR OF INTERNATIONAL ADMINISTRATION/ CHIEF FINANCIAL OFFICER

Fast-growing American-owned creative company with international headquarters in Madrid, Spain, seeks organized, but flexible, Director of International Administration/Chief Financial Officer to:

- Manage international finance
- Open/close foreign offices
- Maintain import/export operations
- Manage general administrative functions

Position will report to President and will be based in Madrid, Spain with management responsibilities for operations in South Africa, South America, Australia and various European cities. Successful candidates will possess an MBA in Finance or Administration combined with 8+ years international experience. Candidates must have strong decision-making abilities, interpersonal skills and financial acumen. Fluent English essential, at least one other European language (especially Spanish), highly desirable. Position offers competitive compensation and incentives. This is a new position.

Respond in confidence to Box A5947, Financial Times, One Southwark Bridge, London SE1 9HL

### Bond Sales/Trader International Opportunity

A rapidly growing brokerage house is seeking an experienced and aggressive trader for its Asian and European offices.

The successful applicant will be between 25-40 and have a strong background in selling/trading illiquid corporate bonds. The ability to relocate to South-east Asia and a preparedness to travel within Europe regularly are key.

It is essential that the individual be capable of sourcing paper and have a proven record in retail or institutional sales.

An attractive and competitive package with a hard commission option is offered as well as an unusually challenging and rewarding business opportunity.

Reply in the first instance and in the strictest confidence by fax to Kathleen Leslie and Associates (44) (0) 1982 553129

### TRADE FINANCE MANAGER, KIEV, US MULTINATIONAL, \$NEGOTIABLE

# BUSINESS BUILDER

Opportunity for a young, experienced trade & structured financier to build and manage the Ukrainian Financial Markets business of a diversified US multinational. With manufacturing & trading operations well established, responsibilities will include maximising the efficiency of in-house trade transactions, and leveraging off the substantial trade flows by offering trade finance services to Ukrainian suppliers. We want to talk to local ex-pat Ukrainians, other CIS nationals or westerners with Eastern Europe experience and (preferably) relevant language fluency. Ref: FT0641.

We're also looking for Fixed Income & Equity Traders, for this fast expanding business in Kiev

Web site <http://www.farnwilliams.co.uk> for accounting, analyst & controller positions across the CIS

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Expanding Italian Company, active in the field of Civil and Industrial Corrosion Protection Systems in Italy and Abroad, is selecting professionals, for its CEE projects.

Trades under selection: Project Managers, Planners, Project Engineers, QA/QC Managers & Inspectors, Sampling Laboratory Technicians, Experts in Manufacturing of Asphalt Materials & Management of Batching/Mixing Plants and in particular actual expertise in Recipes for Gussasphalt. Selected Candidates will be contacted immediately upon receipt of Resumée, which will be faxed to 0039/2/2573549.

### INTERNATIONAL FINANCE & BANKING GRADUATE

required to join the Emerging Markets team of an established International Bank.

Fluency in Russian & English; Experience of banking and Eastern European markets essential. Salary c 35k.

Write to: PO Box 417, London EC3V 4QE

### MASTERCARD INTERNATIONAL

(MEA Region)

### VICE PRESIDENT & GENERAL MANAGER

#### Excellent remuneration package

#### DUBAI & SOUTH AFRICAN OFFICES

MasterCard International is a significant global player in the dynamic payments and financial services industry. Its Middle East/African regional operation is actively involved in shaping the future of money in a wide range of developing markets.

Current expansion plans call for two Vice President/General Manager positions to run the sub-regional offices of Dubai and Johannesburg, reporting directly to the Paris-based Senior Vice President & Regional General Manager. They will be expected to develop the business of MasterCard in the sub-regions and provide member banks with highest quality of service and marketing expertise. Proven ability to operate sensitively in a multi-cultural environment of constant innovation is essential.

#### The Task

- Manage sub-regional office and lead staff.
- Achieve business growth and increase MasterCard's presence in the region.
- Deliver quality service to member banks.
- Develop and implement strategic marketing and operating plans.
- Set and manage team/member financial targets.

#### The Requirements

- Significant management and marketing experience in the financial services industry.
- Five year bankcard experience.
- Proven leadership skills.
- Superior interpersonal and communication skills.
- Experience in other functional areas such as: member relations, service quality, operations.
- Proven skills in strategic planning and analysis and organisation.
- Arabic would be an advantage for the Dubai position.

Please send current resume and application letter to Human Resources Department, MasterCard International, Tour Maine Montparnasse, 33, avenue du Maine, 75015 Paris or fax to 33-1 45 38 40 19.

Coopers & Lybrand Executive Resourcing

### Head of Settlements Private Client Stockbroker

#### CENTRAL LONDON

Our client is a highly successful and rapidly expanding private client stockbroker. Continued development of the business has created the need to recruit a high calibre Head of Settlements with the ability and desire to lead the settlements function through further growth and to make a full contribution to the broader business of senior managerial level. The position will report to the Head of Finance.

The successful candidate will bring with them extensive experience - we envisage about 10 years settlement experience including several years of management. You must have a sound knowledge of Crest and have a record of utilising IT to improve business

#### ATTRACTIVE PACKAGE

processes. Your technical skills and experience must be complemented by well developed personal qualities and a high level of motivation. Initiative and flair are encouraged, and you must be comfortable working in a young and innovative environment.

If you meet this description please send full personal and career details, including current remuneration, in confidence, to Tim Latham, Coopers & Lybrand Executive Resourcing Ltd, 1 Embankment Place, London WC2N 6NN, stating any companies to which your details should not be forwarded, and quoting reference TL1229 on both envelope and letter.

## Credit Professionals

### City - based European focus

To £50k + Bonus + Banking Benefits

Our client is one of the world's leading financial institutions whose impressive expansion plans will require the expert support of a number of experienced credit professionals, with different levels of experience to progress a wide variety of credit and risk transactions in the corporate and project finance sectors.

Candidates should be formally credit trained to advanced level and currently be employed as credit professionals/officers with a major bank.

You will be able to demonstrate a combination of:

- a good project finance or corporate credit analysis skills,
- an ability to quickly establish your credibility with management and
- a high level of PC literacy and report writing skills.

Working closely with transactors and relationship managers in London and across Europe, you will assist with the structuring of transactions with the aim of mitigating credit risk. The aim of these positions is to examine and recommend for sanction a variety of project finance and corporate credit and risk transactions.

If you believe that you have the mix of skills and experience demanded by our client and would like to join a fast-growing credit team, please write to Brian Withers at Withers Wood Brigdale Limited, Kent House, Market Place, London W1N 7AJ with full cv and salary details, quoting reference 1111. Please indicate any organisations to which you would not like your details sent.

Our client will make direct contact with candidates whose cv's are forwarded to it.

WWB

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EUROPEAN MONETARY INSTITUTE

Vacancies in the Monetary, Economics and Statistics Department

The European Monetary Institute (EMI) was established on 1st January 1994 with its seat in Frankfurt am Main. The EMI's function is to strengthen the co-operation between its members, the central banks of the European Union, and to prepare for the establishment of the future European Central Bank (ECB). The EMI currently employs approximately 220 staff members and has its own terms and conditions of employment, including a competitive salary structure, pension plan, health insurance and relocation benefits. The EMI is looking for candidates to fill a number of vacancies as soon as possible in the Monetary, Economics and Statistics Department. Positions will be on a fixed-term contract basis and candidates must be a national of a Member State of the European Union.

Positions and Qualifications

Economists in the Stage Two Division

The core function of the Division is to provide economic analyses promoting the EMI's objective of strengthening co-operation among national central banks and the co-ordination of monetary policies with the aim of ensuring and maintaining price stability, as well as monitoring convergence under the Maastricht Treaty. Successful candidates will contribute to the research, analysis, monitoring and reporting tasks of the Division.

Applicants should be experienced analysts of macroeconomic developments and should also be familiar with issues related to the examination of convergence. Skills in one or more of the following areas would be desirable: monetary policy, fiscal policy, analysis of price developments, bond markets, foreign exchange markets, analysis of real-economy developments, labour markets, banking/financial structure. Experience in analysing economic developments from a country perspective would be an asset.

Qualifications

- Advanced degree in economics with a sound academic, research and publication record in applied economics, as well as extensive experience in policy analysis.
- Command of English, and ability to present research findings and address policy issues in non-technical terms. Working knowledge of other European Union languages is desirable.

Ref. MES/02-03/97

Economists in the Stage Three Division

The core function of the Division is to do the background research and the preparatory work necessary to define the concepts, framework and rules for the Single Monetary Policy in Stage Three of EMU. Candidates should have expertise corresponding to at least one of the following three areas:

- Econometric techniques as applied to monetary policy and macroeconomics along with an understanding of the EMU process and the associated institutional changes to financial and other markets.
- Econometric techniques particularly as applied to money market behaviour in EU countries combined with practical experience in the day-to-day use of monetary policy instruments and procedures.
- International monetary relations including the relations of EU countries with emerging or developing economies as well as a knowledge of the functioning of international economic and monetary institutions.

Qualifications

- Advanced degree in economics with a sound academic, research and publication record in applied economics, as well as extensive experience in policy analysis.
- Command of English and an ability to present research findings and address policy issues in non-technical terms. Working knowledge of other European Union languages is desirable.
- Familiarity with modern office equipment.

Ref. MES/04-06/97

Economist-Statisticians in the Statistics Division

Successful candidates will help to prepare for the establishment of the ECB in the areas of money and banking and monetary statistics, balance of payments statistics, other statistics of interest to the EMI, and statistical infrastructure.

Qualifications

- University degree in economics, statistics or a related discipline.
- Work experience in at least one of the following fields of statistics: money, banking, balance of payments, financial accounts, public finance, costs and prices.
- Experience with PC-LAN based systems, preferably with the FAME time-series management system, with Windows and PC-based Windows applications, including spreadsheets (Excel), database (MS Access), graphic and econometric packages.
- Command of English. Working knowledge of other European Union languages is desirable.

Ref. MES/08/97

Statistical Analyst-Programmer in the Statistics Division

The successful candidate will be in charge of the maintenance and enhancement of the regular statistical applications of the Division, as well as the development of new applications and the provision of a help service to EMI users.

Qualifications

- University degree in economics, statistics or a related discipline, or alternatively, equivalent experience.
- Work experience in at least one of the following fields of statistics: money, banking, balance of payments, financial accounts, public finance, costs and prices.
- Experience in developing and managing both multi-dimensional and time-series statistical databases.
- Command of English. Working knowledge of other European Union languages is desirable.

Ref. MES/07/97

Research Analysts in the Economics Divisions

The main tasks to be performed are: creating, updating and checking databases of monetary and economic time-series data; producing tables and charts from statistical data; participation in the development and maintenance of software applications; and providing statistical support to the economists in their research projects. Candidates should also ideally be capable of assisting with the preparation of macroeconomic model simulations and familiar with techniques of econometric estimation. The environment includes spreadsheet (Excel), database (FAME and Access), graphic and econometric packages (notably RATS), and the NIGEM world macroeconomic model.

Qualifications

- Practical experience in several of the above-mentioned tasks. On the computer side, a knowledge of Windows and experience with the relevant Windows-based applications set out above is vital; programming skills will also be desirable for the positions. Familiarity with money and banking, balance of payments and national accounts statistics as well as with international data banks is also a prerequisite.
- Command of English. Working knowledge of other European Union languages is desirable.
- University degree in economics, statistics or related disciplines, or alternatively, equivalent experience.

Ref. MES/01/97

Applications should include a Curriculum Vitae and a recent photograph, references confirming the required experience and skills and, if possible, copies of (published or unpublished) papers or notes prepared by candidates. They should quote the appropriate reference number and should be addressed to the European Monetary Institute, Personnel and Office Services Division, Postfach 10 20 31, D-60020 Frankfurt/Main and should reach us no later than 31st December 1996. Applications will be treated in the strictest confidence and will not be returned.

Appointments Advertising

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

For information on advertising in this section please call

Courtney Anderson on +44 0171 873 4153

Toby Finden-Crofts on +44 0171 873 3456

SECURITIES INSTITUTE MEMBER - STOCKBROKER with large established world-wide institutional client list seeks a change. Self-motivated, commission generating with own top-rated widely-respected product. Write to Box A5127, Financial Times, One Southwark Bridge, London SE1 8NL.

LIBRA CITY CORPORATE PRINTING LIMITED has appointed Robin Bishop as sales and managing director. Paul Allen also joins the board as operations director.



CAREER OPPORTUNITY IN KUWAIT

Alghanim Industries, the largest privately owned group of companies in Kuwait with interests in over 20 businesses, and a multinational workforce of approximately 3000 has an opening for:

Controller - Automotive Group

Reporting to the Corporate Controller, you will be responsible for internal control, financial accounting, improvement in working capital management and cost efficiency, business analysis, management information and planning support and efficient utilization of computer systems. You will also be responsible for profit maximization through effective cost control and by following up on the implementation of action plans in strategic areas aimed at achieving the group's objectives in automotive sales, service and rental businesses. A proven track record of achievements in these functions is a must. You should also be able to work in multi-national environment and handle multiple assignments. Excellent communication skills, and the ability to effectively deal with various levels of managements in the organization are essential.

You should be capable of promotion to the Corporate Controller position and have the ability to manage the finance control function of over 20 businesses in trading, manufacturing, contracting and services area.

You are a C.P.A., C.A. or Cost and Management Accountant, preferably complemented with an MBA, 35 to 40 years old with at least 10 years post qualification relevant financial experience in automotive sales, services, parts and car rental business.

We are offering a very competitive tax free expatriate salary and benefits which include performance related bonus, generous housing allowance, life and medical insurance, paid holidays, airfare and car allowance.

If you match the requirements for this challenging position, please fax or E-Mail your detailed CV, in confidence to:

Director of Human Resources  
Fax No. (00965) 4847244, E-Mail: suhail@alghanim.com



Lloyds Bank International Private Banking

Portfolio Manager Europe, Pacific

Geneva-based

Competitive Package

Investment Management Services (IMS) is the central investment unit of Lloyds Bank International Private Banking, which has its headquarters in Geneva. The unit is responsible for managing and advising private client assets and 32 investment funds. We seek to hire two additional portfolio managers to cover markets in Europe and the Pacific Region.

For these positions, candidates should be aged 30-40, university graduates in Economics or Business Administration, team players with minimum 5 years experience in fund management. English is our working language. Preference will be given to candidates with good track records in fund management and experience with the respective equity markets.

Applications should be addressed to:

LOYDS BANK Plc  
N. J. Simpson, Personnel Department  
Case Postale 5145  
1211 Geneva 11  
Switzerland

CJA RECRUITMENT CONSULTANTS GROUP  
2 London Wall Buildings, London Wall, London EC2M 5PP  
Tel: 0171-588 3588 or 0171-588 3576  
Fax No. 0171-256 8501

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CITY £28,000-£38,000

Our client is a long established banking name in Germany, involved in the finance of property and specialising in property related products. They own an information technology systems house serving the social housing sector and similar markets, with a "state of the art" software system. Our client, and its parent company, are active in the leading European property markets and are in the process of developing their entire range of services throughout Europe. They seek a Customer Service Officer, who will form part of a small team in the London branch, which is located in the City. The successful applicant will be responsible for managing the collection of rents, supervising the customer advisory service on financial matters and will maintain a close liaison with Head Office. We invite applications from candidates with at least a 5-6 year background in banking as well as experience with Chaps, BACS, Bank Giro, Cheque Clearing and money markets transactions. Customer contact and presentations will require an enthusiastic and outgoing personality with good technical and interpersonal skills. Although the position is based in the UK, an initial training period of several months in Germany is part of the job. German language skills will be an advantage. Applications in strict confidence under reference CA5934/FT to the Managing Director, CJA.

ACCOUNTANCY APPOINTMENTS

Insurance Tax Specialists Senior/Executive Managers

London & Edinburgh - £50,000-£90,000 depending on experience and location

Ernst & Young is one of the world's leading professional services organisations. We have the world's largest tax consultancy and the second largest tax practice in the UK.

Our insurance tax team offers expert insurance tax advice to a wide range of blue chip clients throughout the UK. It now has opportunities for two insurance tax professionals, one based in London and one in Edinburgh.

As a Senior Manager/Executive Manager you will:

- Have at least two years' experience of life insurance taxation in either professional practice or industry.
- Be a highly competent professional who is both skilled in life insurance tax and aware of the wider tax background against which insurance companies operate.
- Be able to relate technical tax issues to clients' business environment and needs in a proactive way.
- Possess the necessary skills to manage and develop good relationships with clients and others within the firm.

In exchange, Ernst & Young commit to providing you with:

- Significant responsibility for developing an excellent existing client portfolio;
- A dynamic and friendly team environment;
- Close working relationships both within Ernst & Young's Financial Services Group and with other parts of our large international organisation;
- Support and encouragement in developing a significant profile outside the firm;
- For the right candidates, there are also partnership opportunities.

If you are interested in joining us, please send your CV and current remuneration details to:

Sophie Hazton, National Recruitment Department, Ernst & Young, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH.



Head of European Finance

West London

To £55,000 +Car+Bens

Our client is the largest operating division of a major UK engineering plc. With a turnover approaching £300m in 1996, the division has experienced outstanding, profitable growth in recent years. This expansion is forecast to continue, both organically and by acquisition. Success has come as a result of substantial capital investment, ambitious expansionist policies and a dynamic management culture.

Following recent managerial changes, a need has been identified for a commercially minded Head of European Finance, to oversee the extensive European and Australian operations.

Reporting to the Chief Executive of the division, your responsibilities will include:

- Evaluation of business performance.
- Reviews of operating budgets.
- Active participation in the running of the business, including attendance at management meetings, ad hoc investigations into specific areas of operational performance and local financial recruitment.

- Due diligence for acquisitions.
- Post acquisition integration.
- Development and implementation of IT strategy.
- Critical review of capital expenditure plans.
- Maintenance of adequate controls over the businesses and provision of timely monthly and annual figures to the Group board.

This UK based role will involve a certain amount of travel, to include France and Germany, where language skills would obviously be useful.

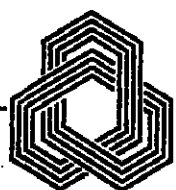
The opportunity will appeal to a Chartered Accountant with significant industrial experience subsequent to qualification, ideally within a similar sector. Applicants should be excellent communicators, with the ability to generate, absorb and apply commercial ideas during this exciting phase for the business.

The rewards will include an executive remuneration package, including company car, bonus and other large Plc benefits.

Interested applicants should write, in the strictest confidence, to Nick Brown, ACA or David Craig, at Walker Hamill Executive Selection, forwarding a brief résumé quoting ref: NB 2686.

WALKER HAMILL  
80-85 Jermy Street  
St. James's  
London SW1A 1LL  
Tel: 0171 839 4444  
Fax: 0171 820 5557





APICORP

## الشركة العربية للاستثمارات البترولية

### ARAB PETROLEUM INVESTMENTS CORPORATION

APICORP is an inter-Arab Corporation established by member states of OAPEC to finance and invest in petroleum sector projects and industries.

We seek to recruit a high caliber individual for the following vacancy:

### Deputy Manager, Financial Control

The main responsibilities will be:

- To ensure the maintenance, to the highest standards, of the books of accounts, internal control systems, financial accounting and to maintain close co-ordination with the Corporation's international auditors
- To engage in the management accounting functions i.e. monitoring budgetary control, investment portfolio, cash flow plan, balance sheet and financial statements evaluation
- To ensure the security of the Corporation's assets
- To undertake the financial analysis and monitor the financial performance of projects financed by the Corporation
- To monitor the credit-worthiness and financial position of borrowers and the progress of loans
- To assist in the review of all project investment appraisals and treasury activities
- To prepare regular statistics, financial and accounting reports

The candidate should possess the following:

- Ideally aged 40-50
- B.Com. Accounting - from a recognized university
- Qualified CA's or CPA's with experience of not less than 15 years of which 5 years in a senior/managerial level of financial control within an international finance and investment environment
- PC literate, with operational knowledge of accounting software and mainframe financial accounting packages e.g. Kapiti Equation 3
- Ability to communicate and cooperate with highly qualified colleagues of different nationalities
- Fluency in English, both written and spoken. Fluency in Arabic would be a distinct advantage. Proficiency in the preparation of reports for top management and the board of directors is essential

The appointment will be for an initial 2 year contract, renewable. In addition to the highly competitive tax free salary, there is a generous benefits package which includes free fully-furnished air-conditioned accommodation, transportation and education allowances, medicare, relocation expenses and a contributory retirement fund.

Applications in strictest confidence may be sent to:

The Administration & Human Resources Manager  
Arab Petroleum Investments Corporation  
P.O. Box 448, Dhahran Airport 31932  
Saudi Arabia

## Financial Controller

### Manufacturing

To £32,000 + Car + Benefits

North East

Finance and purchasing role for commercial, qualified accountant in fast-moving, competitive sector. High degree of autonomy, working closely with Managing Director.

#### THE COMPANY

- ◆ Profitable subsidiary of industrial, multinational, £1.2bn turnover plc.
- ◆ Market-leading manufacturer of components for automotive sector; 150 employees.
- ◆ Ambitious growth plans; substantial investment in new systems.

#### THE POSITION

- ◆ Provide complete financial and purchasing service for business. Advise and actively participate in development of business strategy. Evaluate strategic options.
- ◆ Manage budgets, logistics, costings and capital investment appraisals.

- ◆ Purchasing and inventory management. Drive down product lead time; improve overall stockholding.
- ◆ Implement major new business systems. Challenge current practices. MFG.PRO experience desirable.

#### QUALIFICATIONS

- ◆ Qualified accountant with minimum 4 years' PQE; manufacturing sector.
- ◆ Commercial, astute and able to operate in multifunctional management team. Able quickly to achieve credibility across the business.
- ◆ Combination of strategic and hands-on skills. Excellent interpersonal skills and business judgement.

Please send full cv, stating salary, ref LD61292 to NBS, Yorkshire House, Greek Street, Leeds LS1 5SX



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## FINANCE DIRECTOR

### TELEVISION PROGRAMMING

LONDON

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- HIT is one of Europe's leading independent distributors and packagers of quality animation and natural history television programming throughout the world.
- Ninety percent of HIT's turnover is earned overseas and HIT programming has won many international awards, including a primetime Emmy in the United States this year.
- HIT was floated on AIM last July. All of the money raised on flotation is being invested in securing the ownership of copyrights to complement its existing distribution business and establishing a new video cassette division.
- The present Finance Director has been with HIT since its foundation eight years ago. He

will remain on the Board and as soon as possible will take up a newly created position managing new corporate acquisitions and intellectual properties.

The new Finance Director will report to the Managing Director and will provide support to key business decision making. He/she will have responsibility for the full spectrum of finance reporting and control, including treasury management.

This is a rare challenge for an ambitious graduate Chartered Accountant, aged 28-32, who has progressed rapidly in his or her career to date and is seeking to join a fast growing company within a dynamic market sector.



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## TECHNOLOGY

A hardware device may offer a solution to software virus problems, says James Buxton

## On guard to lift the siege on PCs

The facts about the invasion of personal computers by computer viruses - rogue programs that can disable or destroy data - become ever more disturbing. A UK survey shows that in a sample the proportion of computer systems that had been affected by viruses had risen from six to 14 per cent between January and September this year.

In the US it was estimated earlier this year that the cost of disruption to businesses by viruses would rise in 1996 from \$1bn (\$500m) to between \$2bn and \$3bn. The risk of a PC being infected rises as more computer users join the internet and download software or exchange e-mail with data attachments.

Companies can try to protect against viruses by forbidding the loading of unauthorised software and games on to computers. But this kind of internet can be easily evaded, deliberately or otherwise.

A better form of defence is to

employ virus scanners. These are software programs that look for characteristic strings of characters from known viruses, of which there are thought to be about 8,000 in existence worldwide. But the scanning software is only as good as the viruses for which it has been programmed or updated and new viruses are emerging all the time. One estimate is that new viruses appear at the rate of 100 a month.

Now Calluna, a quoted disc drive company based in Scotland, has developed a hardware product which it believes offers computers complete protection against viruses. It consists of a microprocessor on a small circuit board which is placed between the PC's hard disc drive and its system board, and which functions independently of the PC's own central processor unit as a second CPU. The microprocessor can be programmed to monitor all

traffic being routed to the PC's hard disc drive. If it detects virus-like activity or any other illegal activity it alerts the user and allows the option of blocking access to the hard disc drive.

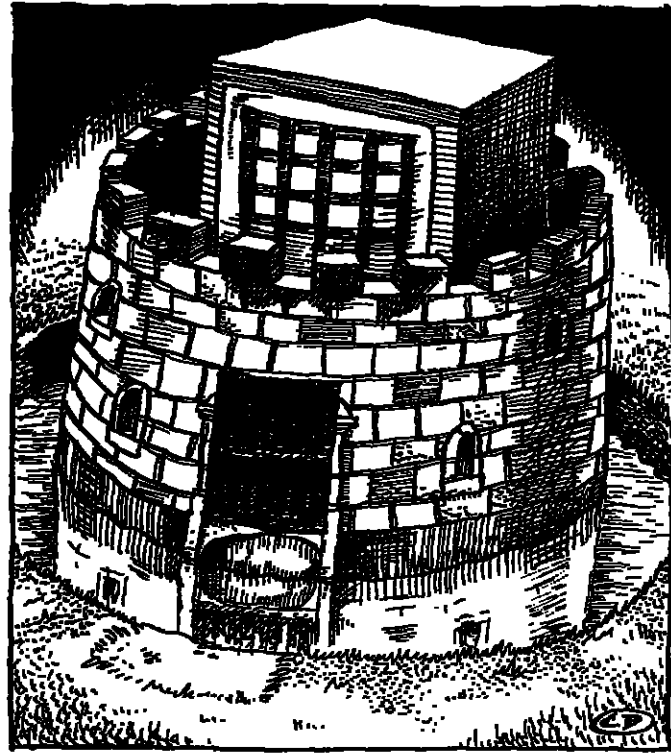
The second CPU could also be allocated partitioned sections of the computer's hard drive to store all material downloaded from the internet, for example. This might be thought to risk infecting the protected material on the hard disc, but Norman White, managing director of Calluna and one of the inventors of the virus isolator, insists that partitions keep the data in the two areas separate.

"Because this virus isolator uses a second processor independent of the PC no virus can corrupt its operation or circumvent the protection it offers," he says. "It is logically impossible for it to speak to the PC's own CPU." He says the product is "almost like using a separate PC to handle internet material. That is a method some companies already employ."

Calluna's device could also be used as a firewall to prevent unauthorised access to the PC's hard drive. This would make it a weapon against computer hackers who pose at least as great a disruptive threat to computer users as viruses, and who may themselves plant viruses.

Although many computer systems already have a software firewall to protect against hackers, a software firewall must be constantly updated as hackers develop new methods of attack. But a hardware firewall or virus isolator, Calluna says, provides protection against all hostile software, present and future.

Calluna has reached the stage of demonstrating prototypes of its device and intends to test the market in the first quarter of next year in the UK, Europe and the US. The device would be sold initially as a plug-in card for a desktop PC, but could later be embedded in the hard disc electronics or on the system board of a PC or in the CPU.



## MANAGEMENT

The escalation this week of the bitter dispute between Volkswagen and General Motors over the alleged theft of industry secrets has again focused management attention on the risks of industrial espionage.

The controversy has already resulted in the resignation of José Ignacio López, VW's purchasing chief, and could cost the German carmaker more than \$1bn (\$607m) in damages.

GM has made clear - despite the latest protestations of innocence from VW chairman Ferdinand Piëch - that it wants more than the head of López. It is also seeking those of seven other former GM employees who joined his 1993 exodus to VW, and an abject apology.

The price has been high for both sides. Each has run up legal and advisory bills running into several million dollars. GM maintains it has lost vital information in areas such as component pricing, new car designs and marketing. VW has suffered a blow to its prestige, and could see any damages assessed in the US courts trampled under that country's racketeer influence and corrupt organisations act.

According to leading UK lawyers and corporate investigators, the case demonstrates how hard companies will now fight to protect information which they believe gives them a competitive edge.

Such intellectual property, they claim, can make the difference between taking market leadership and being an also-ran - ultimately the difference between profit and loss.

The determination to safeguard sensitive information has spawned a new breed of private investigators turned "corporate risk consultants". They no longer simply tail suspects or carry out all-night surveillance, but conduct security audits, recommend changes to management culture and influence the due diligence process.

Bill Waite, head of the corporate investigations unit at Kroll Associates - one of the world's largest investigation agencies - says the increasing range of services reflects the growing sophistication of white collar crime.

"We are seeing a much wider spread of cases and companies are being much more aggressive in pursuing them," says Waite, a barrister formerly seconded to Britain's Serious Fraud Office.

While the GM-VW dispute has illustrated the risks associated with headhunting top executives, investigators maintain the most

I'M AFRAID I CAN'T TELL YOU IF I HAD A GOOD DAY AT WORK - THAT KNOWLEDGE REMAINS THE COMPANY'S INTELLECTUAL PROPERTY



A new breed of detective is fighting industrial espionage, discovers Tim Burt

## Hard case to crack

common cause of industrial espionage is employee discontent.

Waite claims workers who find themselves victims of rationalisation or feel passed over in pay reviews often turn to revenge. In evidence, he cites the on-going case of Roy Tazzyman, who was ousted last year as chief executive of Davy International, the UK metals processor.

According to writs served by Kvaerner, Davy's parent, Tazzyman allegedly removed more than 2,000 confidential documents and handed them to VAI, its Austrian engineering rival.

Tazzyman, who was subsequently hired by VAI, has denied the charges.

In another recent case, a disgraced computer technician at Reuters in Hong Kong last month embarrassed the information provider by sabotaging the dealing room systems of five of the company's investment bank clients.

Other common types of espionage are said to involve disgruntled managers who are excluded from management buy-outs and subsequently sell confidential information to competitors.

In the past 18 months, Kroll has also investigated 10 cases where owner-managers who sold their businesses were tempted to seek further gains by re-selling client lists and pricing details - despite signing non-competition

clauses with the company that bought them out. Similar misdemeanours have been uncovered by Control Risks Group, one of Kroll's main competitors.

Tony McStravick, a senior consultant at Control Risks, says potentially maleable executives are now being targeted by a new breed of middlemen - the so-called information brokers.

Such brokers make a living by obtaining secret information from company executives and then selling it on to the highest bidder. McStravick, a former acting commander of the Fraud Squad, says the practice is particularly prevalent in the oil industry.

"I was involved in a case where an information broker was arrested after paying £7,000 for information from an employee of one large oil company. He got four years," he recalls.

Norwegian police earlier this year claimed to have uncovered another case when two Britons were detained on suspicion of corruption involving Statoil, Norway's state-owned oil company. The kickbacks were said to have exceeded \$15,000.

Investigation agencies clearly have an interest in persuading companies that such espionage is endemic, and needs preventative medicine. By doing so, they can earn large fees for anti-espionage services.

But although several large groups are said to routinely "sweep" their offices for bugs, most UK companies still appear to call in the investigators only after the event.

In such cases, the problem for the sleuths is not proving what has happened but trying to assess the cost of the lost information. That process has helped give birth to "forensic accounting", where auditors are brought in to assess the damages.

Andrew Mainz, a partner in Coopers & Lybrand's forensic accounting practice, says: "We try to work out what the expected sales of a product might have been without the information leaking, and compare it to the actual turnover. Then you must try and assess the impact on selling prices and profitability."

Trying to combat industrial espionage remains an inexact science. But accountants and corporate investigators claim more companies are waking up to the dangers caused by rogue employees or competitors, and are willing to pay to avoid it.

"Companies now realise they should be protecting valuable assets," says Waite at Kroll Associates. "If they don't, they risk losing them."

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If you think you are up to the challenge send your CV to Keith McCann, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH or call him on 0171 269 2296.



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ARTS

# In the shadow of Taglioni

Clement Crisp finds one of the great ballerina's roles reconstructed in Nancy

**M**arie Taglioni was the first and greatest of the ballerinas of the Romantic era. During the 1830s and '40s, when a ballet-fever swept Europe and the Americas, taking such stars as Elssler and Crispien from triumphs in Paris and London to Petersburg and La Havana, Taglioni - *Marie, pleine de grace* - was Romantic ballet's undying glory. Her image - sweetly poised on a flower, drifting in white tulle as the sylph, an infinite delicacy of style disguising infinitely strong technique - was perpetuated in lithographs and in ballets concocted by her choreographer-father, Filippo. ("The daughter coming to the rescue of the father" being a not unusual comment on Taglioni père's creations.) It was he who made *La Sylphide* which identified for all time the gifts of his daughter, and these are gifts that ballerinas today still seek to emulate and evoke. Wherever gauzy skirts and a gently floating manner captivate an audience, there Taglioni casts her shadow. She cast her shadow in St.

Petersburg in 1839, when her father staged *L'Ombre*, an elaborate new spectacle for her. The narrative told of Angelica, poisoned with a bouquet on her wedding day by the jealous Duchess Eudoxie who has fallen for the charms of Loredan, the prospective groom. How Angelica's shade haunts the rest of the action, brings about the death of Eudoxie by the same bouquet, and amid the ruins of a castle leads Loredan away to bliss, is standard Romantic fiddle (and presages *La Bayadère* of 1877). What delighted the Petersburg audiences and those who saw Taglioni triumph in other cities, was what one observer called "her spiritual ubiquity" as she wafted through the action, floated over a river, settled lightly upon an unbending flower.

The ballet was, inevitably, lost as Romanticism faded. Yet, like other works of the time, it has fascinated the French choreographer and scholar, Pierre Lacotte. His dance-training with certain eminent and long-remembered ballerinas fired his interest in what survived or might be reconstructed from this earlier golden age (and despite the imper-

manence of choreography, steps, style and even variations can persist through classroom and stagecraft).

Over the past 20 years, Lacotte has sought to revive some of these old ballets, calling them - or their semblance - into new theatrical life through extensive research and a sensibility towards the lost style

of their dances and interpreters. *La Sylphide*, *Le Lac des Fées*, *Marco Spada*, and several others, have been mounted. The stagings do not claim more authenticity than that given by Lacotte's studies and his acute feelings for the period, but at their best they charm us, and open windows on a lost age.

His most recent essay has been the Taglioni *L'Ombre*, which I saw at the weekend in Nancy's enchanting Opera House, in a production for the Ballet National de Nancy et de Lorraine which he directs. Lacotte's designs capture the procedures of Romantic stagings - a columned palace, a pretty river-scene - and the score by Manuel has been edited and re-orchestrated. (It is for the most part eminently forgettable, though David Garforth guided the Nancy Symphony orchestra through it with a loving sense of its possibilities). The first scene, which has the thankless task of dramatic exposition, is dull enough as poison and deceptions are administered. But with the vision sequence in which Loredan is united with Angelica's shade (a touching exercise in Romantic mist and mystery not unworthy of *La Sylphide* or *Giselle*) we know something of what Taglioni's audiences knew about the marvels of ethereal grace offered by that "creation of the air", as one critic named her. And here we come to the real point of the event: the presence of Monique Loudières in Taglioni's shoes.

Greatly loved as an *étouffée* of the Paris Opera, Loudières has both the delicacy of technique and manner, and the dazzling speed and lightness, that can make Angelica (and Lacotte's fascination with Taglioni) entirely real. She weighs nothing, and she floats. She turns steps into bright-cut jewels. Her humming-bird speed in little things is matched by an easy, delicate charm that wins our hearts as it wins the role. It is a delicious interpretation, and one surely worthy of Taglioni. She is fortunate in her partner, the former Bolshoi danseur, Andrey Fedotov. Fedotov has the dignity and the technical clarity that the role needs. (I recall him as an ardent James to Semenyak's sublime sylphide.) Here he makes much of a role which calls for swoons and confusion - those habitual occupations of the Romantic hero - but which also allows him to display a noble style.

The Nancy company offers devoted, well-schooled support, albeit now - as then - *L'Ombre* is really about its star. The evening is, ultimately, curious, yet at its best, curiously convincing. And Taglioni's graceful, enchanting shade is with us still.

Monique Loudières: a delicious interpretation of Angelica in Lacotte's revival of 'L'Ombre'

*Wherever gauzy skirts and a floating manner captivate an audience, there Taglioni casts her shadow*



The Drones club meets the mechanicals: scene from Jonathan Miller's new production

# Kind master of mockery

Martin Hoyle pays tribute to Willie Rushton

**J**ust as the summers of one's youth were always golden and the Christmases obligingly Dickensian in their whiteness, so satirical revue was at its most blissfully funny. Or so it seems. I remember in the early 1960s the official Oxford Fringe being alarmed by a group of interlopers who called themselves The Oxford Players.

They hired a more salubrious venue than we could afford, with up-to-date lighting and amplification. Their company seemed rather older than ours, the links with Oxford as much historical or social as current, and appeared to include some smart young businessmen. They had connections with the buoyant and iconoclastic *Private Eye*. Ash-blond glamour was provided by the stunningly beautiful Candida Betjeman; and (apart from the odd cameo from Albert Finney, popping in for post-performance send-ups of John Osborne's *Luther*) the comics included Ian Davidson (subsequently a successful TV producer), Richard Ingrams and William Rushton.

The formally billed William - Willie came later - was as yet best known as a cartoonist, indeed oddly resembling some of his drawings. John Wells has recounted how, as a stranger, he identified Rushton in the street because the stout, boyish-faced innocence immediately evoked a Rushton cartoon. The outlines may be bulky but the pointy feet and fingers add a curious daintiness, a token of Rushton's fastidiousness as a humourist. The shape may recall a barrage balloon but, like a balloon, there is the suggestion of weightlessness; these figures, for all their prosaic, earth-bound qualities, could take off and float through the air at the drop of a bowler.

Like his drawings, Rushton's comedy was rooted in the recognisable though capable of talking flight into the surreal. His stage debut was in Spike Milligan's hijacking of John Anon's *Bed Sitting Room*, a baptism of surreal fire if there ever was one; but he was spotted doing a Macmillan impersonation by Ned Sherrin, on the look-out for unknown talent for a television satire show; and found himself in a pilot for *That Was the Week That Was*. The rest is history.

**O**nly a director as clever, inventive, and witty as Jonathan Miller could think up a history-game production like the Almeida Theatre's new *A Midsummer Night's Dream*. And only a fool could find it serious, revealing, or funny. It becomes here an unmagicked 1980s comedy involving people who belong in novels by P.G. Wodehouse. Helena quits the stage at the end of one episode crying "Taxi! Taxi!"; Puck puts on a cloth cap, woolen scarf, and overcoat to say "I'll put a giraffe round about the earth in 40 minutes", and the ageing Titania has a recording of "Smoke gets in your eyes" played for Bottom.

True, on opening night, some parts of the audience laughed. But almost solely, it seemed, at the fact that these spelt characters onstage from the peripheries of the Drones Club - when not halting taxi or exclaiming "Of course!" - keep spouting these

bold lines by Shakespeare. When Hermia asks Duke Theseus "But I beseech your Grace, that I may know! The worst that may befall me in this case, if I refuse to wed Demetrius", she is as artificial as one of those girls who Bertie Wooster finds himself engaged by mistake. The joke - oh dear - is that she and other characters, being drawing stiff-upper-lip folk, sound insincere in all they say.

I laughed once. Po-faced Toby Jones, as Flute playing Thisbe, is so earnest, so absorbed, so committed, in slowly driving the sword into his/her breast, then slowly pushing it a little further, then digging it in that slow bit more, that I guffawed in true delight. Soon after that, another

marvellous and quite different moment occurs, as the rude mechanicals depart. Silence falls. The privileged nobles all sit there, blank, with nothing to do. And we feel the gap that these inefficient and hard-working rustics have left behind them. Fine. But to get to these fine moments, you have to sit through the previous 95 per cent of this staging. The set, by the Quay Brothers, makes matters worse. A partition of glass windows and doors stretch across the stage, leaving a claustrophobically small area at the front for most of the action.

Miller cuts reams of poetry clean out of the play - notably Titania's "Come, now a roundel" and the fairy lullaby that follows - and yet these omissions make the play feel longer. What poetry he leaves is usually nullified by the 1980s drawing, and the exaggerated meagre Englishness of tone, with which it is uttered. Angela Thorne, as Titania, comes nearest to making the 1980s style both amusing and serious. I never thought I would hear Oberon, let alone an experienced Shakespearean such as Norman Rodway, pause to cough and splutter between "I know a bank" and "where the wild thyme blows".

Sylvestra Le Touzel, as Hermia, is the most proficient at catching the smart and brittle guffaw that Miller presumably wants. It is very irritating. The same goes, to a lesser degree, for Angus

## Theatre/Alastair Macaulay

### The 'Dream' unmagicked

**AMSTERDAM**  
**CONCERT**  
 Concertgebouw Tel: 31-20-5713345  
 ● Blue's blue - Kantimusic by Kagal. Conducted by Ed Sperjaard; performed by the Nieuw Ensemble. Soloists include soprano Angela Tunstall, mezzo-soprano Susan Bickley and baritone Romahn Bischoff; 8pm; Dec 14.  
 ● Enrico Pace: the pianist performs works by Schumann, Brahms, Liszt and Mozart/Liszt; 8.15pm; Dec 15.

**BERLIN**  
**CONCERT**  
 Konzerthaus Tel: 49-30-203090  
 ● Berlin Sinfonietta: with conductor Michael Sekler, viola-player Ferenc Gábor and bassoonists Frank Forst and Alexander Haase perform works by Mendelssohn, Vivaldi, Albrechtsberger, Venzl and J.S. Bach; 11am; Dec 15. Philharmonie &

**CAPE TOWN**  
**EXHIBITION**  
 South African National Gallery Tel: 27-21-451628  
 ● Contemporary South African Art 1985-1995: this exhibition showcases contemporary South African art produced during the last decade and acquired by the South African National Gallery between 1985 and 1995. More than 700 paintings, sculptures, works on paper and ceramic pieces are included; from Dec 14 to Mar 30.

**COPENHAGEN**  
**DANCE**  
 Det Kongelige Teater Tel: 45-33 69 89  
 ● Hamlet: a choreography by Peter Schaufuss to music by Sort Sol and Langgaard, performed by the Royal Danish Ballet and the Royal Theatre Orchestra; 8pm; Dec 14, 16.

**FLORENCE**  
**OPERA**  
 Teatro Comunale Tel: 39-55-211158  
 ● Die Zauberflöte: by Mozart. Conducted by Simone Young, performed by the Orchestra e Coro del Maggio Musicale

**HAMBURG**  
**OPERA**  
 Hamburgische Staatsoper Tel: 49-40-357121  
 ● Die Zauberflöte: by Mozart. Conducted by Lothar Zagrosek, performed by the Hamburg Staatsoper. Soloists include Blüchel, Isokoski, Weller and Stricker; 3.30pm; Dec 18 (7pm).

**LONDON**  
**AUCTION**  
 Bonhams Tel: 44-171-3933900  
 ● Early Chinese Works of Art & The China Trade: highlights of the sale include a 17th-century Rhino Horn Liberation cup, an 18th-century blue and white Moon Flask decorated with pomegranates, and a collection of nine pieces of 18th-century armorial porcelain; 1pm; Dec 16.

**CONCERT**  
 Barbican Hall Tel: 44-171-6384141  
 ● London Concert Orchestra: with conductor Ian Watson, tenor Boneventura Botto, trumpeter Crispian Steele-Perkins, the London Philharmonic Choir and the Southern Boys-Choir perform works by J.S. Bach, Handel, Gounod, Franck, Clark, Stanley, Barlow and Adams; 8pm; Dec 15. Wigmore Hall Tel: 44-171-9352141  
 ● Anthony Rolfe Johnson: recital by the tenor, accompanied by

**MADRID**  
**EXHIBITION**  
 Museo Nacional Centro de Arte Reina Sofia Tel: 34-1-4875062  
 ● Jannis Kounellis: this exhibition presents an anthology of the Greek contemporary artist Jannis Kounellis. Comprised of 50 works of art, the exhibition mainly presents sculptures and installations grouped in accordance with pictorial themes; to Feb 18.

**OPERA**  
 Teatro de la Zarzuela Tel: 34-1-5245400  
 ● Capriccio: by R. Strauss. Conducted by Antoni Ros Marba, performed by the Scottish Opera. Soloists include Pamela Coburn, and David Pittman-Jennings; 8pm; Dec 15, 17.

**MONTE CARLO**  
**AUCTION**  
 Sotheby's Monaco Tel: 33-93 25 18 33  
 ● Fine French Furniture: highlights of the sale include a Louis XV Ormolu-mounted Chinese céladon porcelain Pot-pourri, a Louis XVI clock representing a Minerva's bust, and furniture from the Baron Coppée's collection; 4pm; Dec 14.

**NEW YORK**  
**CONCERT**

**PARIS**  
**EXHIBITION**  
 Galerie Nationale du Jeu de Paume Tel: 33-1 47 03 12 50  
 ● Jesús Rafael Soto: retrospective exhibition devoted to the work of the Venezuelan contemporary artist Jesús Rafael Soto. The main focus of the exhibition is on his work in de matic paintings on Plexiglass, "classical" paintings such as "Vibrations" and "Carrés virtuels", and a selection of recent works including "Ambivalences" and

**ROME**  
**CONCERT**  
 Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064  
 ● Orchestra dell'Accademia di Santa Cecilia: with conductor Kurt Sanderling and cellist Michael Sanderling perform works by Shostakovich and Tchaikovsky; 7pm; Dec 14, 15 (5.30pm), 16 (8pm), 17 (7.30pm).

**VIENNA**  
**OPERA**  
 Wiener Kammeroper Tel: 43-1-5120100  
 ● Dona Francisquita: by Vives. Conducted by Lluís Vilela. Casares, performed by the Wiener Kammeroper (in German). Soloists include Marlies Theiss, Lorena Espina, Sulle Girardi, Lubica Gracova, Cesar Gutierrez and Hector Sandoval; 7.30pm; Dec 16.

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 10.00 European Money Wheel  
 18.00 Financial Times Business Tonight

**INTERNATIONAL ARTS GUIDE**

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Philip Stephens

# Major moribund

Clinching confirmation of the Tories' death wish came in the parliamentary debate on a single currency



Tony Blair should take a holiday. Britain's Conservatives have pushed the self-destruct button and it is hard to see that the Labour leader has to gain by intruding on John Major's all-too-public grief. As long as the government's woes fill the front pages, the tide for change runs stronger by the day. And I am told the Caribbean is awfully pleasant at this time of year.

I am only half-joking. The resignation this week of David Willetts as paymaster general was a minor tremor on the Tory Richter scale. In spite - or perhaps because - of the "two brains" soubriquet, Mr Willetts tried and failed to outwit the House of Commons committee charged with cleaning up parliament's act.

To borrow a phrase, he was too clever by half. He was then left with little choice but to jump before he was pushed. No doubt Mr Willetts will be back before too long, although one begins to wonder whether there is any place in British politics for intellectuals.

This investigation was simply a trailer for the main event. The same committee will now move on to probe the activities of several Tory MPs implicated in the so-called cash-for-questions affair. It promises to be a messy business. You do not have to have to grasp the complex detail of the affair to sense the foreboding.

Senior Conservatives are appalled by the prospect of some pretty soiled laundry being washed in public. They expect one of those accused will eventually be expelled from parliament.

Their only hope is that what Mr Willetts unwisely referred to as a "good Tory majority" on the committee will prolong the investigation beyond the election. To the same end, another date has been ringed in Mr Major's diary. He may have more to gain than to lose by

going to the country on March 20.

The clinching confirmation of the Tories' death wish, however, came in the parliamentary debate on a single currency ahead of today's European Union summit in Dublin. Last weekend Mr Major mapped out a route through the European minefield. His tone was too sceptical for my taste, but he offered his party a series of sensible compromises. The Euro-phobes threw them back in his face.

Kenneth Clarke is used to jeers and catcalls from his own side. He can take it. But the barrage of abuse which greeted the chancellor's exposition of the pros and cons of a single currency was unprecedented. Gordon Brown, his Labour shadow, spoke the truth when he said Mr Clarke has more supporters on the opposition benches at Westminster than on his own.

Mr Major once thought the Dublin summit would provide an escape route. He would hold aloft the draft treaty on institutional reform and reject its principal ambitions one by one. Then he would challenge Mr Blair to do the same. New dividing lines over Europe would be drawn between the parties.

A shrewd Irish presidency The dilemma is how much energy Mr Blair should devote to fleshing out policies now and how much to planning their implementation in government

has spiked his guns. It does not want to see the prime minister isolated. More to the point, it has no interest in driving Mr Blair into a similarly uncompromising stance. Britain's European partners expect to see his name on the treaty they want to sign in Amsterdam next June. So the most contentious issues - qualified majority voting and flexible co-operation - have been put to one side until then.

The remaining source of potential conflict with other governments concerns border and immigration controls. But here Messrs Major and Blair are in full agreement. Geography and tradition demand that Westminster retains full control of the nation's borders. The Tory sceptics do not care. They have a single ambition: to destroy Mr Major's wait-and-see policy on a single currency. They are happy to pay the price of defeat at the election.

You can see why there are voices whispering in Mr Blair's ear to play it safe. He is performing brilliantly in the House of Commons, at every turn twisting the knife in Tory wounds. And if there were any residual doubts that Mr Major had lost his parliamentary majority, they will be dispelled by Labour's victory in the Barnsley by-election.

European governments are not alone in assuming Mr Blair is destined for power. This week the prospect even injected some sanity into official preparations for the millennium. With luck, Labour's refusal to write a blank cheque will soon scupper the absurd plan to mark the occasion by spending £1bn on a tent by the Thames.

Mr Blair, though, has to make another calculation. He will signal again next week that education is at the heart of his prospectus for government. But the three issues that will rush headlong at an incoming

Labour government are tax and spending, Europe, and devolution.

The dilemma is how much energy he should devote to fleshing out these policies now and how much to planning their implementation in government. It is a delicate balance. Issues which can be confronted in government are often untouchable in opposition. Thus he knows that if Scotland is given a parliament, it will have to strike a new constitutional bargain with England. That bargain should be drafted before the election, but Mr Blair would be wise to keep it to himself until afterwards.

Similarly with Europe. After an initial look at the drafts prepared for Dublin, Robin Cook, the shadow foreign secretary, believes that, internal frontiers aside, Labour could probably cut a deal on a new treaty. There is little to be gained, though, from spelling out the details now.

Tax and spending are different. January will see the start of a £10m Conservative advertising onslaught, most of it directed at Labour as the party of confiscatory taxation. Mr Brown has already decided to respond with further examples of the tough choices he would be ready to make in government. But there is no decision yet on whether to propose a higher top rate.

The economics argue for the option to be kept open, the politics for sticking with the present 40p rate. My own instinct has been that Messrs Blair and Brown should take the latter course. But there is a strong case that Labour can promise lower taxes for those at the bottom of the income pile only if it is prepared to take more from those at the very top.

Either way, such dilemmas confirm Mr Blair in his determination not to be complacent. And there is always Tuscany in August.

## LETTERS TO THE EDITOR

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### Regular review after Emu needed

**From Mr John Szemeray.**  
Sir, How exciting but how sad to see President Chirac of France and Chancellor Kohl of Germany meet to discuss the future shape of the European monetary system ("Chirac and Kohl fail to make progress on Emu," December 10). Exciting because we are seeing history being made, as Europe prepares for the big leap forward to having one currency. Sad, because Britain is totally ignored and marginalised, thanks to the weak and vacillating government of John Major reacting to Euro-sceptic pressures.

Kohl and Chirac are both right. Of course it must be elected politicians who lay down the rules under which the European monetary system and the single currency will function and who specify the European Central Bank's responsibilities and how it is to carry them out. But, once agreed, the monetary system should be run independently and impartially by the central bank.

If there were two hands on the controls, a political hand (as France now seems to be asking) and the hand of the European Central Bank, there would be a great risk of decisions being influenced by party political or national-political considerations. This is unacceptable. What should be considered, however, and has not

John Szemeray,  
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### Condition for making China WTO member

**From Mr Andrew Wigley.**  
Sir, In your editorial "China and the WTO" (December 11), you claim that 10 years of negotiations for Chinese membership of the WTO, the General Agreement on Tariffs and Trade and now the World Trade Organisation, have been long enough.

It is true US platitudes through favoured trading status and the formal EU/China dialogue which opened this year have done little to encourage reform. Only accession will set conditions for China's integration in the world market. The return of Hong Kong to China on July 1 next year may affect European trade with the region. We cannot afford to let this marketplace be restricted by the People's Republic of China.

However, one of the many criteria which you fail to mention is the issue of human rights. To grant membership now, as you suggest, would be an act of hypocrisy on the part of the western powers and would be a dereliction of our responsibility to post-colonial Hong Kong.

Membership should come at a price, one which China can yet afford.

Andrew Wigley,  
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Belgium

### Security in a common arms code

**From Mr Paul Eavis.**  
Sir, Rationalisation of the European defence industry is indeed necessary for competition ("EU struggles to get defence set together", December 11). It is imperative, however, that a desire to be competitive does not override security concerns.

The lowest common denominator. This would inevitably increase the flow of arms to regions of tension, military aggressors and countries that abuse human rights.

A necessary concomitant of a rationalised European defence industry is an effective European arms export control policy. In the aftermath of the Gulf war, European states adopted eight criteria governing the arms trade. However, they have had limited effect as they are vague and subject to differing interpretation. Cross border collaboration now makes

it essential that a binding EU code of conduct is introduced.

The current inter-governmental conference negotiations provide the ideal forum for the introduction of such a code. A common security outlook will be impossible if member states continue to undercut each other's arms export controls.

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### Europe can claim to have invented Internet

**From Mr Norman Dombey.**  
Your editorial "Cyber-racy" (December 6) states that "The Internet was designed as an open information highway for US scientists". It is true the Pentagon funded advanced computer networks like ARPANET, to which US (and UK) scientists had access during the 1970s and 1980s, but these networks only allowed

remote access to other computers on the network and the use of electronic mail.

Nowadays most people consider the Internet as synonymous with the world wide web, which was invented by scientists in Europe, not the US. Tim Berners-Lee and Robert Cailliau proposed the world wide web in October 1990 at the European Particle Physics Centre

CERN in Geneva and the demonstration programme was developed soon afterwards. The first US server was installed at Stanford (also in a particle physics facility) in May 1991.

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Centre for Theoretical Physics,  
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### Coinless society idea from another planet

**From Mr Steve McGiffen.**  
Sir, May I ask Mr Selwyn Hodson Pressinger (Letters, December 10) how those of us who like to give spending money to our children and express our solidarity by giving money to beggars or by buying The Big Issue, or by dropping a few francs in a street busker's hat in appre-

ciation of a song, will manage these things in his brave new coinless Europe?

Will we really need a credit/debit card when buying a cup of tea, a bar of chocolate or a Rizla packet?

The fact is that the flight of fancy necessary to arrive at a coinless currency is typical of the thinking (or lack of it) of that class of people

who increasingly control economic decision-making and who do not seem to live on the same planet as the rest of us at all. Their greatest achievement is, of course, Emu itself - with or without coins.

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### Europa • Dominique Moïsi

## Gloom of the sick man

The deep sense of malaise in France is endangering monetary union

Terrorism has returned to the capital; new corruption scandals continue to emerge; the government's privatisation plans have been thrown into confusion.

With unemployment continuing at a postwar high, the mood in France is gloomy. The French are disillusioned with President Jacques Chirac, the man they elected more than 16 months ago. And they expect very little from the parliamentary elections in 1998.

Morosity has become a codeword to summarise the state of mind of the French. Could France, once a driving force in Europe, now be the sick man of Europe, torn by self-doubt, poor economic performance and fear of the future?

The Germans also face economic difficulties, particularly with unemployment and the public recognition of the costs of reunification. But they have a strong, reassuring leader in Chancellor Helmut Kohl - and they are aware of their central role in the European Union.

The British have their political problems. But they can take comfort from the recent improvement in their economy - while next year's general election could renew the government.

bodies and forces reductions in public spending.

But that crisis affects France more because there is more state in France and because France has identified its future with the European project.

Power in France is excessively centralised in the executive, the higher civil service is dangerously politicised and scandals are still exploding in the absence of clear rules for the financing of political parties. The state needs to be reformed on a more modest and honest basis.

Can it be done, given the incestuous relationships between the political, administrative and business elites? It is unlikely such a homogeneous group could make the necessary break with conformity and conservatism.

Some observers believe there may be an "Italianisation" of the French political system, in which the main parties collapse like a house of cards and give birth to a New Republic. But that is equally unlikely: the French state is more powerful than Italy's and French society is less dynamic, less willing to take risks than its Italian counterpart.



Victims' circle: the recent blockades by striking truck drivers are a symptom of French gloom

Yet the likely continuation of morosity will have an impact that goes well beyond France - one that may constitute one of the biggest challenges to the completion of the process of creating a European Union.

Members of the pro-European majority in the French parliament appear to discuss the single currency with the serene resignation of early Christians about to die for their faith in ancient Rome: "We will remain faithful to the Maastricht objectives, but we will be wiped out in the next elections," might be their view.

In such a climate, it is hard to believe the timetable and objectives of economic and monetary union will be achieved if growth does not pick up - whatever officials say.

The contrast between the downbeat mood of younger French people and the optimism of young urban Poles, for example, is a perfect illustration of the crisis of the EU. The French inside the Union feel gloomy and fear for the future; the young Poles outside the Union are full of hopes for the future.

Instead of being perceived

as a goal or even - less ambitiously - as a solution, the European Union is seen as either the problem or an irrelevant answer to the daily preoccupations of the French: unemployment and insecurity.

In a contradictory manner, the EU is seen as being both too intrusive in a bureaucratic sense and too important on the international stage. From the dictates of Brussels to the failure of Europe in Bosnia, the European project is losing its allure and purpose for France.

The growing discontent is shrewdly exploited by Jean-Marie Le Pen's extreme right.

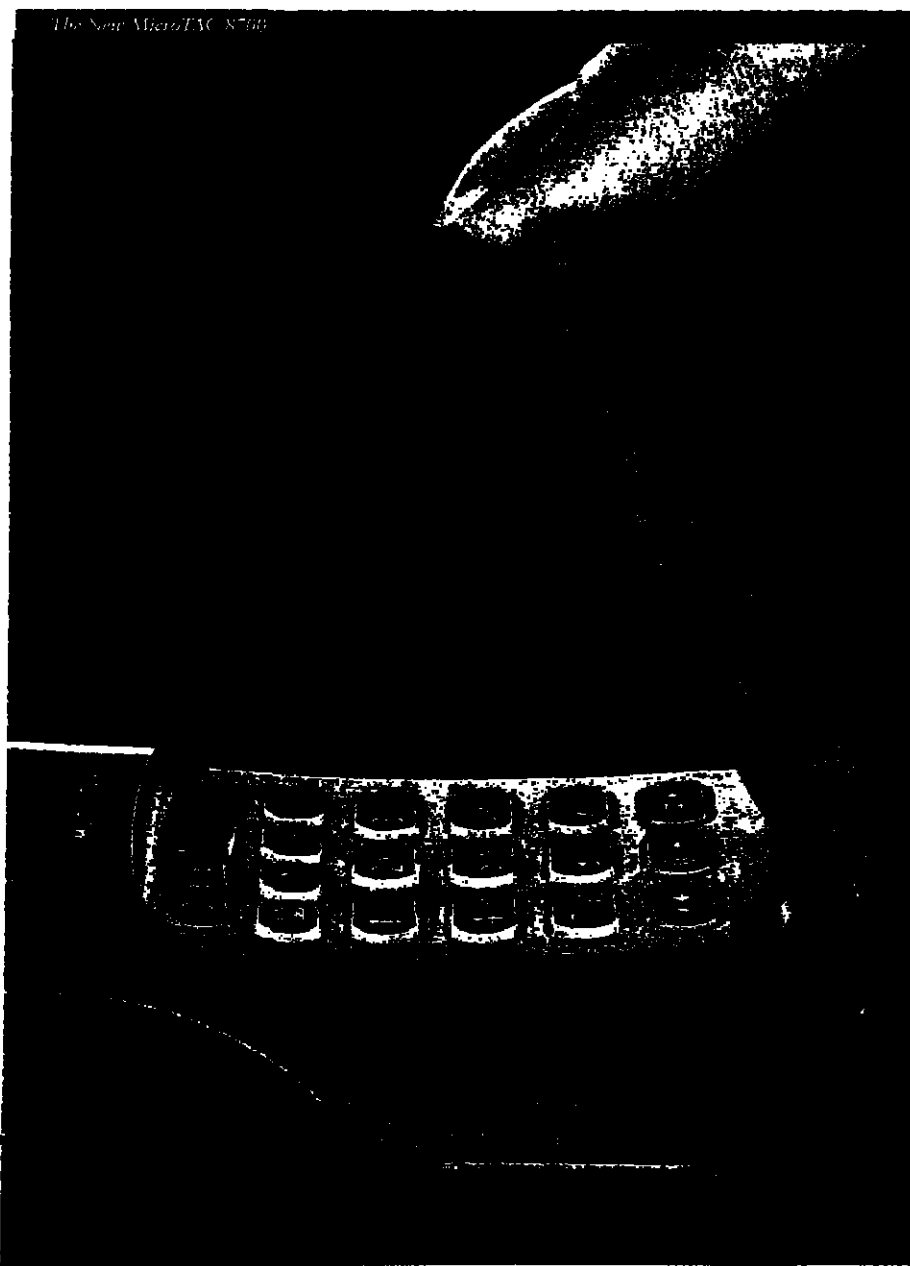
The Germans are witnessing events in France with a mixture of bewilderment and anxiety over their potential impact on the timetable for Emu. Having lost his old friend and ally François Mitterrand, Mr Kohl does not feel reassured by the new French leadership. Mr Chirac's dedication to the cause of Europe is seen as less emotional and less deep than his predecessor's.

As the gloom deepens in France, it would be sad if the present French state of mind strengthened the Eurosceptics in the UK. It would be an ironic turn of events at a time when the Labour party may be about to come to power, bringing a new and more positive approach to Europe.

Europe cannot be fully unified without the UK. But without a secure, convinced and firm French presence it is the entire European Union project that would be placed in jeopardy.

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor of Politique Etrangère. He writes here in a personal capacity.

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FINANCIAL TIMES

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Friday December 13 1996

# Mr Clinton's dead centre

Mr Bill Clinton's speech to his old friends at the Democratic Leadership Council on Wednesday, his first formal address since being re-elected, was notable less for what it said than for what it did not say. "The centre can hold," he proclaimed. "The centre has held and the American people are demanding that it continue to do so." All true. But as Mr Clinton now recognises, holding the centre leaves him more than ever aiming to tinker with the status quo, not fundamentally reform it.

The speech contained very little in the way of new ideas, but as far as domestic policy was concerned there were two basic messages. The first was that the onus for solving the country's problems would be more widely shared. Washington would still play a supporting role, but often it would be up to others - notably state governments and the business community - to come up with new ideas and make them work in practice.

Second, and related, in the search for practical solutions there would be little room for ideology, be it of the far left or the far right.

Nowhere were both themes more evident than on welfare reform, to which Mr Clinton devoted a considerable portion of his speech. He stressed, once again, that the sweeping welfare reform legislation he signed in the summer was "just the next

step, not the end of the road". But true to the terms of the bill itself, the further steps he sketched out involved only a marginal role for the federal government. Echoing the Reverend Jesse Jackson's Democratic party convention speech, the president argued forcefully that business would have a vital role in making "welfare to work" a reality.

The modesty of Mr Clinton's proposals was understandable. After all, the electorate showed little desire for more radical change in the election - and Mr Clinton would hardly be in a position to deliver it even if they had. But there are several areas on which the president ought to think of taking a stronger stand, ideally before Congress convenes next month.

On education, he should show more willingness to translate his speech into action by giving federal permission for a broader range of local experimental reforms, for example through voucher schemes. Most important would be social security reform, conspicuously absent from Wednesday's speech.

The lesson of past entitlement reforms is that changes not endorsed by both parties do not stay on the books for long. The nature of his election victory gives Mr Clinton a golden opportunity to enact lasting reform and put his new pragmatism to good use.

# Fresh water

Yesterday's agreement with India on sharing the water of the Ganges is more than just a fine way for Bangladesh to celebrate its first quarter century as a nation. For the countries of south Asia as a whole it holds out the hope of a more peaceful coexistence.

Water has been a bilateral bone of contention ever since India dammed the Ganges at Farakka, just west of its border with Bangladesh, in 1976. India wanted to divert water to Calcutta to prevent its port silting up. Bangladesh complained that the barrage deprived it of water in the dry season and exacerbated monsoon flooding.

This week's agreement owes much to a fortunate coincidence of political circumstances. Sheikh Hasina, leader of Bangladesh's new Awami League government, is more sympathetic to India than her predecessor. Mr I.K. Gujral, foreign minister in India's new United Front government, has sought conciliation with neighbours.

There is thus scope for building on the Farakka accord. The climate is now more propitious for a deal on transit whereby Bangladesh would open routes to India's remote north-east. Bangladesh could agree to allow its port at Chittagong to be used for Indian trade.

Even now such deals would take considerable political courage. Bangladesh would have to

overcome what it feels is risk to its sovereignty and security from such concessions. But practical progress on improving India's relations with Bangladesh would be a constructive example for Pakistan.

The prospects of much headway being made in India's far more complex bilateral relationship with Pakistan still look slim in the short run. The United Front undermined its own hopes of better relations by holding elections in Kashmir shortly after it took office. Pakistan is so beset with its own internal problems that it cannot easily respond to new initiatives.

But it is in everybody's interest that relations improve. More than a quarter of Pakistan's budget goes on defence: it could be cut if a better relationship with India afforded more security. Both countries would prosper from greater trade exchanges. Security would follow from economic interdependence.

But India needs to offer more than the vague expressions of goodwill which characterised Mr Gujral's initial overtures. A specific agenda for activating the 1972 Simla agreement, which committed both sides to bilateral talks, would force a response from Pakistan. The Farakka deal shows what can be achieved in this troubled region. It must be followed up.

# Trading places

To those of an old-fashioned disposition, the latest changes to London's FTSE stock market index might seem to fit a familiar pattern. Out go two venerable manufacturers, Pilkington and Courtauld. In come two providers of services: Mercury Asset Management, the fund manager, and Hays, which rents out anything from temporary accountants to warehouses.

If this suggests creeping de-industrialisation, the truth is more complex. The previous adjustment to the index saw the addition of a 90 year-old cigarette manufacturer, Imperial Tobacco, and the departure of a recently formed utility, Southern Electric. The round before brought in the merged components manufacturer LucasVarity, and dropped the demerged rental group Thorn.

Besides mergers and acquisitions, changes in the index have much to do with the luck of the draw. Courtauld and Pilkington are both out of favour at present as cyclical stocks. In the past, changing fortunes have moved companies such as Cookson, the specialist materials group, and Next, the retailer, in and out of the index several times.

Comparison of today's constituents with the original 100, dating back to the start of 1984, shows a similarly mixed picture. The original list contained plenty of old manufacturing

names now vanished as independent entities, such as Plessey, Ferranti and Hawker Siddley. But it also had its share of vanished service companies: Exco, Globe Investment Trust and BFT.

Closer investigation confirms the pattern. In 1984, just over half the index - around 58 stocks - consisted of companies which made things, whether beer, chocolate, chemicals or buildings. Today's list - depending on definitions - contains 56. The number of retailers, meanwhile, is constant at 12. The number of banking and financial service companies has fallen from 21 to 17.

The biggest change in those 12 years, of course, has been the privatisation of utilities. The effect of this has proved slightly unexpected. Originally, it was thought that the inclusion of boring water and electricity companies would make the UK equity market more stable. Instead, bid activity and the vagaries of the regulators have had the opposite effect.

The utilities have also weighed against any trend to de-materialising Britain's wealth. Reservoirs, gas pipes, power stations and pylons are nothing if not physical assets. Economically speaking, there is nothing whatever wrong with a nation gaining its wealth from services. In stock market terms, though, the UK is not there yet.

# The trauma of the truth

South Africa's former combatants have little time left to disclose knowledge of human rights violations, writes Roger Matthews

Time is running out for South Africa's former political and military masters, and those who acted in their name. They have just 24 more hours to decide whether to confess all they know about the horrendous human rights violations committed by the security forces during the apartheid years.

If they do, and their acts are judged to have been committed for political purposes, they can be granted amnesty. But failure to disclose could mean living the rest of their lives under the threat of criminal or civil prosecution.

They are not alone in their dilemma. Senior members of the politically dominant African National Congress, including some who now sit in or close to government, face the same choice. They have the option of admitting their role in the bombings and killings, including the vicious treatment of suspected informers and the execution of others in guerrilla training camps, or of remaining silent.

The process is an essential part of the political compromise hammered out in 1993 which led to South Africa's first fully democratic elections, and the transfer of power to the ANC the following May. Part of the agreement was that a Truth and Reconciliation Commission should be established. The aim was not retribution, but to expose the truth about South Africa's bloody past. By so doing, wounds would be allowed to heal, a fresh start made, and a way found to avoid such calamities in future.

The Truth Commission is also facing critical weeks. Since it was established early this year, much of its time has been taken up hearing the accounts of victims and survivors of tragedies. The maimed, the mentally scarred, mothers desperate to know the fate of sons, daughters the fate of fathers, some bitter, others weeping, have appeared at hearings throughout the country. Sometimes the audiences have been large, other times sparse, but always predominantly black.

Archbishop Desmond Tutu, who heads the commission, has warned of the serious consequences for the nation if a line cannot be satisfactorily drawn under the shocking events of the years from 1960 to 1993. "After seeing the reactions of victims and the public to the atrocities which have been revealed, can anyone doubt that despite more than two years of democracy, South Africans remain a traumatised people?" he asks.

For the past few weeks he has been meeting the leaders of political parties to explain again the potentially serious consequences of them not urging their members to apply for amnesty.

The reasons for not coming forward are many. There is widespread scepticism whether the Truth Commission, with its 60 investigators and limited budget, can in the 24 months it has been allotted possibly unearth the truth behind so many gross human rights violations spread over more than 30 years.

The acquittal of General Magnus Malan, former defence minister, and other high-ranking officers on 13 charges of murder following a six-month trial in



Four central to exposing the truth about South Africa's bloody past: (from left) Desmond Tutu, Joe Modise, Magnus Malan and F.W. de Klerk

Durban this year reinforced doubts that South Africa's overstretched police and creaky legal system could ever successfully prosecute more than a handful of cases. Gen Malan has since urged soldiers not to apply for amnesty, and to take their chance with the courts.

Among participants on both sides of the bitter struggle there also remains a strong belief that they were fighting for a just cause, on one side to liberate the nation from the tyranny of apartheid, on the other to maintain a bulwark against the spread of communism and Soviet influence.

And the work of the Truth Commission cannot be divorced from contemporary politics. While some present and former security officers might fear physical retaliation if they confess, the politicians are also mindful of the damage that could be inflicted on them by the electorate, both regionally and nationally.

Mr F.W. de Klerk, president from 1989 until 1994 and, like Archbishop Tutu, a Nobel Peace Prize winner, again apologised for the excesses committed under apartheid when, as leader of the opposition National party, he presented its submission to the Truth Commission. But he would not accept full responsibility, and does not plan to seek amnesty.

"I retain my deepest respect for our former leaders," he told the commission in August. "Within the context of their time, circumstances and convictions, they were good and honourable men, though history has shown that as far as the policy of apartheid was concerned they were deeply mistaken in the course on which they embarked."

He also sought to exonerate himself for what he did while

president. "No president, minister, commanding officer, or indeed archbishop, can know everything that takes place," he said. "In dealing with unconventional strategies [to counter ANC guerrillas], I want to make it clear that within my knowledge and experience they never included the authorisation of assassination, murder, rape or assault."

The ANC was rather more forthcoming, providing some details of guerrilla actions it had ordered, and a list of people who had been executed in its training camps. But Mr Thabo Mbeki, the deputy president, insisted that the ANC was fighting a "just war", a view expressed more forcefully by other senior members of the organisation who have questioned the moral need to apply for amnesty.

But the most unco-operative was Chief Mangosuthu Buthe, leader of the mainly Zulu Inkatha Freedom party, in whose home province of KwaZulu-Natal some of the worst violence occurred. He regretted the loss of life, but knew nothing more specific. No senior members of the party have yet applied for amnesty.

Elsewhere, however, the Truth Commission senses that it is making progress, or even that a dam may be about to burst. With the December 14 deadline for amnesty at hand, applications and inquiries about procedures have mushroomed, averaging more than 100 a day. The majority of the more than 3,800 applications already received have come from people in jail.

More important, the seniority of the applicants is increasing. Five senior white police officers have been giving what members of the commission believe is crucial information. Mr Joe Mod-

ise, who headed ANC military operations in the 1980s and is now minister of defence, has applied for amnesty, as has Mr Adriaan Vlok, the former minister for law and order.

Such has been the recent surge of applications that the Truth Commission would like President Nelson Mandela to extend the deadline by another three months. But this would make it even harder for the commission to complete its work within the two-year limit, thereby extending the pain for a nation which is being forced to confront a range of harsh economic and social conditions.

South Africans have also discovered this week the anguish of giving amnesty. Mr Brian Mitchell, a former police captain, had been sentenced to death in 1982 on 11 counts of murder and two of attempted murder. His death sentence was commuted to 30 years' imprisonment just before the 1994 general election. This week he walked free, having been granted amnesty. The committee hearing his application decided the massacre in KwaZulu-Natal in which he was implicated had been part of the "total onslaught" against the ANC, and Mr Mitchell had behaved "within the scope of his official duties".

Angry outbursts followed from several of the victims' families, and more are sure to follow. Mr Mitchell is only the first of several high-profile convicted killers who expect to be granted amnesty. Much of the public anger has focused on allowing such men to walk free while nothing has been decided on compensating the victims, which forms another essential part of

the Truth Commission's work. One of its three committees is specifically charged with providing a framework and with working out details of reparation and rehabilitation for victims and their families. Its work is progressing but reparations will require money from a government committed to reducing the budget deficit. The results of its recommendations will be an essential counterbalance to amnesty, but no one yet has any idea how much it will cost.

Striking a balance between freedom for the perpetrators of crimes, and "restoring the human and civil dignity of the victim" as its mandate demanded, was always going to be a near-impossible task for the commission. Such an achievement would require the wholehearted co-operation of everyone involved. It is already clear that this will not be forthcoming.

The commissioners have the sensitive task next year of deciding how vigorously they will press reluctant witnesses. Political leaders can be sure of intense cross-examination on the submissions they have already made. Mr Alex Boraine, deputy to Archbishop Tutu, says there are many big gaps and omissions to be probed, and subpoenas can be issued for anyone who refuses to appear.

At the same time the commission wants to avoid giving the impression that it is becoming the "witch hunt" that its detractors always claimed it would be. But people are going to be abused, perhaps badly - as others believe they should be. The danger is that in its determination to reveal the truth, the commission could inflame existing wounds rather than heal them.

# OBSERVER

## Romiti in the driving seat

The political ambitions of Cesare Romiti, the forceful chairman of Fiat, are often discussed but never proven. However, the 72-year-old Fiat boss has just given another demonstration of his power by ensuring that his appointee has been made editor of *Il Sole 24 Ore*, the authoritative voice of Italian business.

The new editor, Ernesto Ancil, was touted by Romiti for some six months and was previously Fiat's chief press officer. Ancil, 50, had earlier worked at Sole, rising to be a deputy editor. But in 1984 he moved into public relations, working for eight years at Confindustria - the industrialists' confederation and main Sole shareholder - before joining Fiat in 1992.

Confindustria has never concealed its interest in Sole, but Ancil's previous links with the organisation and Fiat, its most powerful member, have raised eyebrows.

Ancil is not the only editor picked by Romiti. In May, he played a big hand in selecting the new editor of *La Stampa*, the Turin daily owned by the Agnelli family. He is also thought to exercise considerable sway at *Corriere della Sera*, the most influential Italian daily, in

which Fiat-Agnelli interests have a significant stake.

Romiti is due to retire from Fiat in 18 months' time. But he has already begun to make carefully chosen remarks which have stirred the political waters. The most recent was an interview flatly contradicting government policy on the EU, saying it was better to delay entry into the single currency. Giovanni Agnelli, now honorary chairman of Fiat, would never have been so blunt when he was in charge.

## Handover fist

Does the anticipated departure in January of Jiang Enzhu, China's ambassador to the UK, mean that Beijing is downgrading relations with the UK? After all, Jiang is a former vice-minister in Beijing's foreign ministry. His appointment a year ago was taken as a sign of the importance China attached to its bilateral relations with Britain in the run-up to July's handover of Hong Kong.

But despite his shorter than expected stint in London, Jiang looks likely to remain heavily involved in matters relating to Hong Kong. A courteous man with excellent English and formidable mastery over the technicalities of the handover, he is now tipped to become the foreign ministry's senior man in

the territory. Jiang's experience at the Court of St James makes him eminently qualified for the job. British officials still wince when they recall his chilling determination in the abortive bilateral negotiations over the Patten democracy reforms - and his equally tough stand in subsequent negotiations on the court of final appeal. Sounds like a tough cookie.

## Low spirits

Swedish finance minister Erik Asbrink has been in poor humour this past fortnight. The tough-talking Social Democrat went ballistic after Swedish insurer Skandia offered to merge with the mortgage bank Stadsbyggetek - now also subject of a bid from Handelsbanken - cheekily pre-empting his plans to auction the state's 34 per cent stake in the bank. Asbrink ranted for several days against Skandia's directors for accepting the offer, issuing veiled threats to unseat them by calling a shareholders' meeting.

No sooner did he begin to calm down than he ran into another mess. Few things upset egalitarian Swedes more than extravagant executive pay, so Asbrink must have reckoned on carrying electoral favour by announcing tougher rules for the remuneration of managers in state-run companies. Instead, he

found himself spotlighted for breaches of existing guidelines by Vin & Sprit, the state-owned alcohol wholesaler of which Asbrink was a director until this year.

Oversights included a failure to disclose in the annual report details of "golden parachutes" and pension benefits. A terse statement by Asbrink, issued to Swedish Television through his press secretary, said he took his share of responsibility for the omissions. Some days nothing seems to go right.

## Trade games

As the ministerial conference of the World Trade Organisation draws to a close in Singapore, weary diplomats are searching for suitable descriptions of the chaotic negotiating sessions which kept many of them awake into the early hours. Prize for the wittiest summing-up goes to an EU official, who says the whole event is like a combination of three board games.

The first is Cluedo, because you have to guess who did what to whom in which room; the second is Monopoly, because it seems to go on forever and causes regular family quarrels; the third is snakes and ladders, because as soon as you think you've got somewhere, you find you're back where you started.

# Financial Times

**50 years ago**  
Grain From Canada  
Winnipeg, 12th Dec. Up to date only about 60 per cent of the grain shipments expected by the British Ministry of Food under the Canadian contract have been forthcoming - namely about 20 million bushels in October and the same for November. Delays are causing increases in the dollar costs. It is held here that the negotiators of the wheat agreement were inexperienced and had little appreciation of the problems of the transportation and handling of grain, or they could have foreseen the problems of transportation which obviously would arise in the movement of such a large quantity of wheat overseas.

**No Change In Rupee**  
A message received from Delhi yesterday states that the Indian Government has notified the International Monetary Fund that no change was called for in the par value of the rupee. This disposes of recent suggestions that the new Indian Government was considering a downward adjustment in the value of the rupee.

**U.S. Copper Price**  
The export price for U.S. copper, I.S. New York, has been advanced one cent to 18.50 cents per pound.



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## Plan needs support of other countries Trade powers seek end to IT tariffs by 2000

By Guy de Jonquieres in Singapore

The world's four biggest trading powers yesterday agreed to eliminate tariffs on most information technology products by 2000.

The US, the European Union, Japan and Canada, which generate more than half of world IT trade, launched a push to persuade other countries to back a draft accord by March 15.

They say that countries covering about 90 per cent of total trade in the industry must agree to abolish tariffs for the deal to go ahead.

Under the planned agreement, tariffs on IT trade valued at about \$600bn a year would be eliminated by 2000. The deal would cover products including semiconductors, computers, telecommunications equipment and many types of software.

The EU expected at least 10 countries to add their support to the accord today, the last day of the World Trade Organisation's ministerial meeting in Singapore. Their participation would raise the proportion of trade covered to 85 per cent.

"I am very very optimistic that others will come on board and that we will get a deal by March 15," Mr Peter Carl, the EU's chief negotiator said.

Ms Charlene Barshesky, acting US trade representative, said an agreement had not yet been clinched but hoped it would start to take shape today.

Sir Leon Brittan, EU trade commissioner, said an IT agreement would be the biggest trade liberalisation measure since the Uruguay Round negotiations ended three years ago.

Mr Ian Lang, UK trade and industry secretary, put the



Long Yongtu, China's assistant foreign trade and economic minister, at the WTO conference in Singapore yesterday

duty savings on Britain's IT exports at \$250m a year. The proposed deal was hammered out after four days of intensive EU-US negotiations, in which Brussels appeared to secure the biggest concessions.

It overcame US reluctance to scrap tariffs on capacitors, digital photocopiers, fibre-optic cables and computer screens, while rebuffing US pressure to remove tariffs on music and entertainment software.

The US successfully resisted EU demands that the deal should cover graphic display tubes and raw optical fibres. However, Washington agreed, as compensation, to eliminate its tariffs on brown and white spirits, such as whisky, cognac and gin, saving duties of \$35m a year on EU exports.

US and EU tariffs on IT products may be eliminated before 2000 if the two sides can agree a formula for accelerating the cuts. The EU has proposed removing all IT tariffs

by 1998. But the US wants to abolish them immediately only on semiconductors, on which EU tariffs are the highest in the industrialised world.

The EU said the US and Asian exporters would gain most from the proposed agreement, which it expected would increase its own IT trade deficit. But Brussels said many of its industries would benefit from cheaper imports of IT equipment and components.

Governments expected to back the agreement today include South Korea, Singapore, Hong Kong, Indonesia and Taiwan, which is not yet a WTO member.

Malaysia, which is the world's largest semiconductor exporter and has expressed reservations about aspects of the WTO agreement, has still to commit itself.

WTO refuses to link trade to labour rights, Page 8  
Observer, Page 21

## UK plans extra cull in attempt to end beef ban

By George Parker and Maggie Urry in London

The British government will announce plans on Monday for a selective cull of up to 125,000 extra cattle in a last-ditch attempt to persuade the European Union to end its worldwide ban on British beef exports.

Mr Douglas Hogg, agriculture minister, won agreement for the cull in a behind closed doors deal late on Wednesday night after Mr Kenneth Clarke, the chancellor, approved the estimated £150m-£200m (\$247m-\$330m) needed for the scheme.

The cull of those cattle thought most likely to develop BSE will be implemented early in 1997. The government believes the move would represent the final condition agreed by Britain at the EU summit in Florence last June for a possible lifting of the ban.

Nonetheless, Mr Hogg is privately concerned the new cull - which was welcomed by UK farmers last night - will not be enough to persuade Germany and other sceptical EU member states to end the ban.

"If we carry out the selective cull, we will have fulfilled all our obligations under the Florence agreement, but it still might not be enough," admitted one senior government official.

Only three months ago, Mr Hogg indicated that the UK would not carry out the selective cull, pointing to new scientific evidence that the disease would die out from the national herd by 2001.

But since September, he has come under increasing pressure from farmers to honour the agreements made at Florence in the hope that it might lead to some lifting of the export ban.

However, the plan is likely to be opposed by some Eurosceptic members of Parliament in the ruling Conservative party. Last night, Sir Teddy Taylor, the Eurosceptic MP for Southend East, said: "Before we spend another pound on an additional cull, we must have a specific assurance from the EU that the ban will be lifted."

Officials said it could take some time to track down those animals thought to have eaten possibly contaminated cattle feed in the 1980s, although the task would be easier in Northern Ireland where a computer database tracking cattle movement has been in place for many years.

Mr Hogg is understood to be willing to press for the ban on beef from selected BSE-free herds in Northern Ireland to be lifted before those elsewhere in the UK, if the cull is completed first in the province.

### THE LEX COLUMN

## Revamping AMP

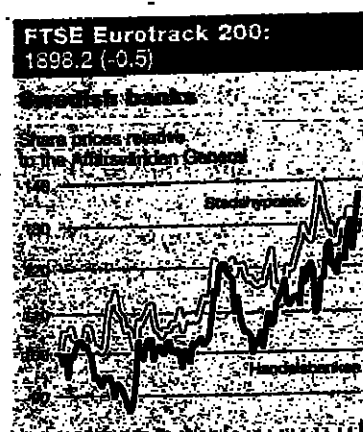
AMP, Australia's largest life insurer, has powerful reasons to follow some of its smaller competitors and demutualise. Its management rightly wants to run the organisation as a proper company; with shareholders to please, the discipline on the business should be sharper. Yet this high-minded argument would be more compelling if AMP was not also suggesting that shareholdings of more than 5 per cent should be blocked.

This is not an academic point. Some really hefty institutional shareholders in AMP, and - and ultimately - the threat of takeover, would be a useful discipline on the unerving enthusiasm for overseas expansion voiced by its management yesterday. The risk is obvious; with growth prospects at home dull and currently constrained by regulation, the temptation to spurge some of AMP's plentiful capital on dubious "strategic" acquisitions abroad is great. Of course, AMP did manage to pick up a bargain when it bought the UK's Pearl in 1989. But such opportunities do not grow on trees. By and large, foreign acquisitions are unlikely to generate enough real synergy benefits for AMP to justify the premium it would have to pay.

If this sort of spending spree is on the cards it is better AMP should have to defend it to at least some shareholders. But if their holdings are too small for them to have real clout, this may well not be enough. So the victims of the restriction AMP is proposing are all too likely to be the group's own members.

**Thomson**  
The French government's decision to split the privatisation of Thomson into two is a small step in the right direction. Thomson Multimedia, the troubled consumer electronics side, will still need a subsidy; but, given that the cash injection will now be transparent, the European Commission should be able to insist on a tough recovery plan in return. An effective turnaround could even mean a bonus for France's taxpayers: when privatisation eventually occurs Multimedia could be worth more.

The more immediate hope must be that the government will launch a public offering for its 58 per cent stake in Thomson-CSF, the defence electronics arm. That could produce a better price than trade sale to a French company, the original scheme. More importantly, an inde-



FTSE Eurotrack 200: 1996.2 (-0.5)

pendent privatised Thomson-CSF would be able to negotiate the cross-border alliances that make the most industrial sense - something a trade sale to Lagardere, one of the earlier bidders, would complicate.

France might worry that floating Thomson-CSF would leave Matra, Lagardere's smallish defence business, in the lurch. But that need not be so. Lagardere could still merge Matra into a privatised Thomson-CSF in return for a minority stake. A further advantage of doing so is that Thomson-CSF would be financially stronger than after a trade sale to Lagardere - and hence better able to take a leading part in the restructuring of Europe's defence industry, what should appeal to French national pride.

**Stadshypotek**  
The Swedish government kicked up such a fuss over Stadshypotek's agreed takeover by insurance company Skandia that it would have looked remarkably foolish if it had not secured a better offer. Fortunately, its bushes have been saved by Handelsbanken, which has made a cash offer for the mortgage bank sufficiently generous to seem unlikely to be trumped.

The industrial logic for selling Stadshypotek to another Swedish financial services group was impeccable, given the rate at which it was losing market share. Both the management and the largest shareholder, the government, were agreed on this front. Nonetheless, a bank was always the obvious buyer. Handelsbanken could see Stadshypotek's head office, several of its 39 regional offices and a large chunk of its information technology bill.

By comparison, Skandia was looking for so-called financial synergies; namely, it could raid Stadshypotek's balance sheet to fund its own investment plans.

Handelsbanken can justify offering more than Skandia, but this price appears high. Handelsbanken's cost-cutting plans look restrained, ruling out compulsory redundancies. The combined group's vast share of Sweden's dwindling mortgage market will come under pressure, as will its leading margins. Handelsbanken is clearly keen to build up its size, in case European monetary union brings with it increased competition. Its shareholders may find size is not everything.

**Rank**  
The honeymoon for Mr Andrew Teare, Rank's chief executive, is over. Rank's shares have dropped 18 per cent since his arrival in April. The rot started with concerns about whether his strategic review could generate growth from Rank's patchy business portfolio. It continues with worries about whether he will even stick to this strategy, following the questionable £113m acquisition of Tom Cöblegh.

However, there have been important changes. He has lopped the riskier elements of his predecessor's £1.5bn investment programme. Hard Rock is finally getting the management attention and cash that it deserves. And he has rejuvenated senior management. Given investment in his cinema business to the future obsolescence of its video duplication business, there were no quick fixes. But the group's comparatively low divisional profit margins suggest Mr Teare has plenty to go for.

Next week's trading update should show a pick-up in momentum, which would increase confidence in the returns achievable from Rank's investment programme. Mr Teare would encourage greater confidence by giving shareholders much of the £1bn proceeds from a likely sale of its Rank Xerox stake next year. That would remove the management's temptation to over-spend. Given strong cashflow, a raft of bankable businesses and a possible eventual flotation of its Universal Studios joint venture, Rank would retain substantial firepower for the right deals.

**Lex comment on Wickes, Page 27**

## AMP hopes for stock market listing

Continued from Page 1

members in Australia, 230,000 in New Zealand and a further 200,000 in the UK.

That includes policyholders with its UK branch and with London Life, the British-based mutual which merged with the AMP in 1989 but which has since been closed to new business.

However, the 2m policyholders in Pearl, the UK-based life office acquired by AMP in 1989, will not be eligible for shares. Unlike London Life,

Pearl was a shareholder-owned company when it was bought by AMP and policyholders do not have membership rights.

AMP, which was founded in 1849 and has around A\$90bn under management, is the third big Australian life office to pursue demutualisation - following National Mutual and Colonial Mutual. Members are likely to be asked to vote on the plan in the second half of 1997.

If they approve, the shares will be listed in Australia,

New Zealand and probably the UK. AMP said that it expects to adopt some anti-takeover provisions for the listing.

Mr Trumbull said that a 5 per cent cap on any single shareholding for five years was one option. This was being discussed with regulatory authorities.

He added that evaluating the demutualisation option had cost the group about A\$10m so far. The next stage, up to the listing itself, could cost another further A\$50m-A\$100m.

## Handelsbanken bids for mortgage bank

Continued from Page 1

prised Swedish banking observers who thought Stadshypotek's price tag and Skandia's interest would deter rivals.

Mr Martensson said the acquisition would boost Handelsbanken's earnings per

share by 26 per cent over five years. He said benefits would flow chiefly from rationalisation, but also from lower credit costs and extra business.

share by 26 per cent over five years. He said benefits would flow chiefly from rationalisation, but also from lower credit costs and extra business.

### FT WEATHER GUIDE

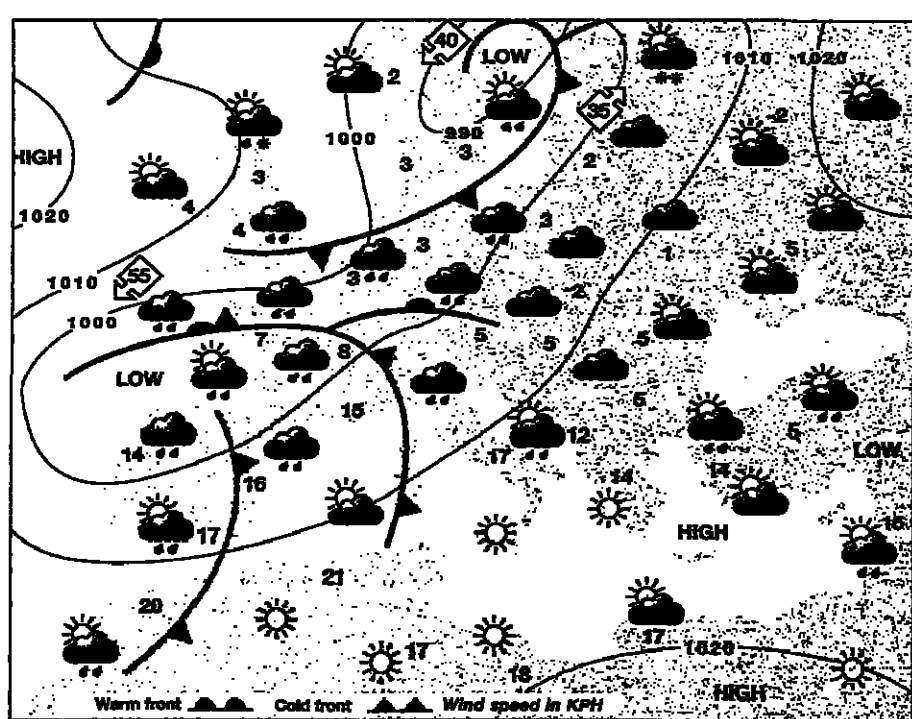
#### Europe today

Europe will become unsettled. The high pressure that brought misty conditions to much of the continent over the past few days is moving slowly eastwards.

Low pressure in the Gulf of Biscay is bringing cloud and rain to Spain and France. More low pressure over Scandinavia will bring overcast conditions with widespread snow.

The Benelux will be cloudy with rain. Eastern Europe will have high pressure.

**Five-day forecast**  
Europe will have westerly winds. The western part of the continent will be cloudy with showers or rain. Low pressure in the Mediterranean will move east to Italy and the Adriatic sea, bringing heavy rain.



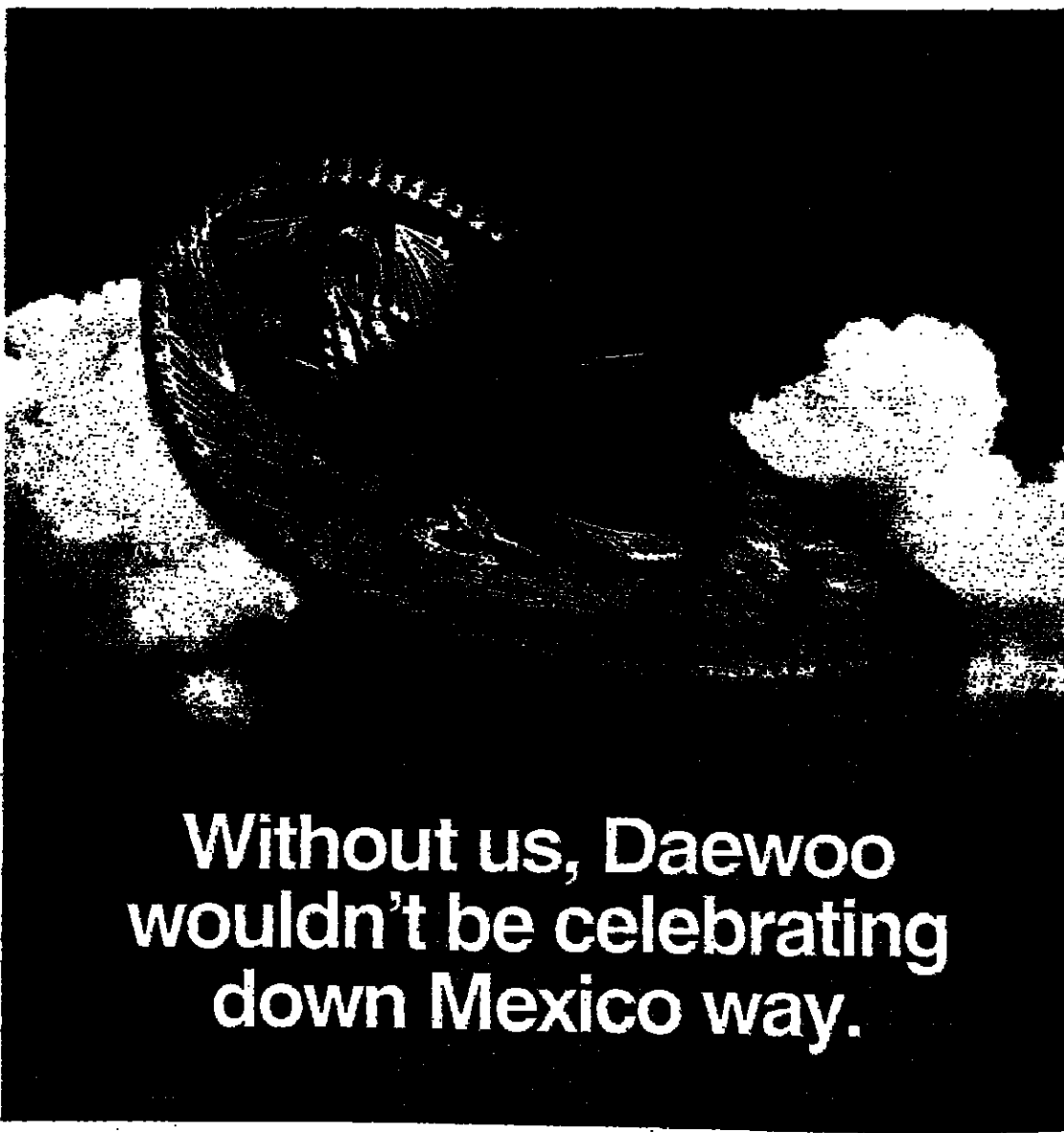
Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

#### TODAY'S TEMPERATURES

Abu Dhabi	sun 24	Bangkok	sun 24	Beijing	sun 24	Berlin	sun 24	Bombay	sun 24	Buenos Aires	sun 24	Calcutta	sun 24	Cairo	sun 24	Cardiff	sun 24	Chengde	sun 24	Chicago	sun 24	Copenhagen	sun 24	Dakar	sun 24	Dallas	sun 24	Doha	sun 24	Dublin	sun 24	Düsseldorf	sun 24	Edinburgh	sun 24	Faro	sun 24	Frankfurt	sun 24	Geneva	sun 24	Glasgow	sun 24	Hamburg	sun 24	Helsinki	sun 24	Hong Kong	sun 24	Honolulu	sun 24	Istanbul	sun 24	Jakarta	sun 24	Jersey	sun 24	Karachi	sun 24	Kuala Lumpur	sun 24	La Paz	sun 24	Lima	sun 24	Lisbon	sun 24	London	sun 24	Luxembourg	sun 24	Lyon	sun 24	Madeira	sun 24	Madrid	sun 24	Manila	sun 24	Medan	sun 24	Mexico City	sun 24	Miami	sun 24	Manchester	sun 24	Montreal	sun 24	Moscow	sun 24	Mumbai	sun 24	Nairobi	sun 24	Nagasaki	sun 24	Nassau	sun 24	New York	sun 24	Nice	sun 24	Nicosia	sun 24	Osaka	sun 24	Paris	sun 24	Perth	sun 24	Prague	sun 24	Rangoon	sun 24	Reykjavik	sun 24	Rio	sun 24	Rome	sun 24	S. Francisco	sun 24	Seoul	sun 24	Singapore	sun 24	Stockholm	sun 24	Sydney	sun 24	Taipei	sun 24	Tampere	sun 24	Tel Aviv	sun 24	Tokyo	sun 24	Toronto	sun 24	Vancouver	sun 24	Verona	sun 24	Vienna	sun 24	Warsaw	sun 24	Washington	sun 24	Wellington	sun 24	Whangpoo	sun 24	Zurich	sun 24
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It's hands off to Daewoo whose first North American manufacturing facility at Querétaro, Mexico is opening the door to a refrigerator market worth some £200 million. Strengthening the partnership forged through serving Daewoo's automotive division in Korea, Bunday has been selected as sole supplier of condensers.

'Hot wall' condensers, which Bunday will deliver 'just in time', are built into the refrigerator walls. This reduces unit depth enabling Daewoo to incorporate thicker insulation to cut energy consumption and comply with environmental regulations.

By 1997, with Bunday's help, an estimated 250,000 refrigerators could be heading north from south of the border.

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